

Strategic Community Plan Review

**Community Engagement Report**

**2020 - Phase 1**

**2021 - Phase 2**



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## Executive Summary

The City's Strategic Community Plan review was informed by the findings from the Markyt Community Scorecard carried out in May 2020.

Scorecard invitations were sent to 4,000 randomly selected households; 1,000 by mail and 3,000 by email. 483 randomly selected residents and ratepayers completed a scorecard reducing the sampling error to  $\pm 4.5\%$  at the 95% confidence interval.

The City issued supporting promotion via its communication channels. A further 32 residents, 25 out of area ratepayers and visitors, and 14 Council-affiliated respondents participating bringing the total number of Scorecards returned to 554.

In August 2020, the City launched an awareness campaign to educate the community about the coming review and the many ways people could submit feedback including face-to-face workshops, online surveys and hard copy surveys. The community consultation period for the Strategic Community Plan ran from 1 September 2020 to 31 October 2020.

## Engaging with the Community

The City collected the views of the community through a number of different methods including:

- » Online engagement portal
- » Hard copy feedback forms, and
- » Community Workshops – two (2) face-to-face and one (1) virtual. An external volunteer facilitator was engaged to run the community workshops.

The opportunity for residents and ratepayers to have a say about the City's Strategic Community Plan was promoted in the following ways:

- » City's website and engagement portal
- » Monthly eNews to City subscribers
- » Hard copy promotion at City buildings including libraries
- » Direct email to community groups and committees / working groups / advisory groups
- » Print ad in local newspaper
- » Social media promotion including paid and organic posts.

The City hosted two community workshops – the first workshop ran in Kalamunda on 23 September 2020 with 36 participants. The second was held in Forrestfield on 14 October 2020 with 25 participants. The City also offered an online workshop on 23 October 2020 with 5 voices dialling in.

*The Strategic Community Plan is intended to be a resource to help guide policies, strategies and actions that relate to the City and the community.*

*The plan is broad, with a long term focus and strong emphasis on the community's aspirations, priorities and vision for the future.*

## Adapting Consultation

The City's engagement tools were adapted to include the online workshop component because of COVID-19 restrictions rolling out in early 2020 and rolled into this Review to ensure best-practice opportunities for community involvement.

In addition, the City received 338 written submissions regarding the Strategic Community Plan. Predominantly the responses were completed online via the City's engagement portal. Review promotion was also issued to Council committees, working groups and advisory groups for comment. 162 participants actively discussed the Strategic Community Plan at 10 workshops and/or Advisory Committee meetings across the consultation period.

## Kalamunda Advancing 2030

The Draft plan was endorsed by Council for public advertising, with the advertising period running March – 30 April 2021.

- » A copy of the Community Engagement Report is provided at Attachment 1.
- » The City received 23 surveys and 9 written submissions on the final draft.

## Phase 1 - Overview

The City of Kalamunda adopted the Kalamunda Advancing: Strategic Community Plan 2027 (The Plan) in 2017.

The Strategic Community Plan is the highest level plan that the City prepares. The Plan documents the community's vision, outcomes and priorities over a 10-year period. The Plan is required to undergo a desktop review every two years, and a major consultative review every four (4) years.

The Plan becomes the footprint in which each local government operates and sets its priorities. The current Kalamunda Advancing 2027 plan was due for review in 2020.

The review consists of two major components; one being a review and summary of all achievements under the current plan since its adoption, with the second component to undertake community engagement to understand how the City currently engages with the community, and areas for improvement.

The City wanted to create multiple conversations with as many people in the community as possible, with the aim of identifying the vision for what the future City could look like.

The preliminary research focused on demographics, current context and trends as identified in the Markyt Community Scorecard May 2020.

The current Plan maps out the key facts and considerations for Kalamunda address each of the Strategic Community Plan's priorities including:

- » Kalamunda Cares and Interacts
- » Kalamunda Clean and Green
- » Kalamunda Develops
- » Kalamunda Leads

The city engaged with key stakeholders and the broader community to help shape the plan under review and help the City decide on its priorities into the future.

## Sampling Size & Methodology

The City has approximately 22,786 households and the communication and engagement objective of obtaining a minimum of 400 survey responses and more than 40 participants at community workshops.

To ensure equitable levels of feedback were provided across the City, the quota sampling methodology was used.

Community Consultation for the project was delivered in line with a Communications and Engagement Plan prepared in line with IAP2 best practice principles. The Plan progressed to IAP2 spectrum level 'Involve' to work directly with the public throughout the process to ensure that public concerns and aspirations were consistently understood and considered, and was supported by an integrated marketing campaign.

**A Community Perception Survey was conducted in May 2020.**

**Targeted Strategic Community Plan consultation ran from 1 September 2020 to 31 October 2020**

The sample size aimed for responses (approximately) representing a:

- » Cross section of gender (incl. equal males/ females ratio)
- » Cross section of ages
- » Cross section of respondents from all City's suburbs.
- » 25% with a strong stakeholder interest in the City's Plan.

## Workshop Participation

162 participants actively discussed the Strategic Community Plan at 10 workshops and/or Advisory Committee meetings held.

An external facilitator was engaged to run the community workshops.

### Engagement activities included:

Two (2) open face-to-face Community Workshops

- » Kalamunda Workshop  
Wednesday 23 September 2020 (2 Hours)
- » Forrestfield Workshop  
Wednesday 14 October 2020 (2 hours)

One (1) online Open Community Workshop

- » Via Microsoft Teams  
Friday 23 October 2020 (2 hours)

Consultation with Advisory Committees:

- » Kalamunda Arts Advisory Committee  
26 October 2020
- » Kalamunda Aged Care Advisory Committee  
4 November 2020
- » Disability and Carers Advisory Committee  
9 November 2020
- » Community Safety and Crime Prevention Advisory Committee  
11 November 2020



- » Kalamunda Tourism Advisory Committee  
18 November 2020
- » Kalamunda Environmental Advisory Committee  
26 November 2020
- » Local Emergency Management Committee  
26 November 2020

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### Community Perception Survey

The survey used a combination of rating and open-ended questions.

The Community Perception Survey received 338 survey responses and five separate submissions.

- » 82% were satisfied or very satisfied with the City as a 'Place to Live'
- » 56% were satisfied or very satisfied with the Quality and diversity of services provided
- » 33% were satisfied or very satisfied with the value for money provided by rates

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### Priority Area 1: Kalamunda Cares and Interacts

- » 84% rated Priority Area 1 as Important or Very Important
- » Ranging from 62% for Expression through the arts; up to 94% for Health and Wellbeing.

### Priority Area 2: Kalamunda Clean and Green

- » 81% rated Priority Area 2 as Important or Very Important.
- » Ranging from 74% for Skip bin on demand service; and Animal and pest control; up to 88% for Water efficiency.

### Priority Area 3: Kalamunda Develops

- » 79% rated Priority Area 3 as Important or Very Important.
- » Ranging from 68% for Perth Hills tourism; up to 91% for Supporting local businesses.

### Priority Area 4: Kalamunda Leads

- » 76% rated Priority Area 1 as Important or Very Important.
- » Ranging from 47% for Live streaming of Council meetings; up to 83% Customer service and response times.

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## Summary of Feedback

### Examples of recurring themes across the workshops, meetings and surveys included a desire for:

- » Better urban design, landscape design, treescapes – tidy and interesting (Kalamunda is 'a very ugly town'; 'so hotchpotch with terrible footpaths/paving and confusing 'pedestrian crossings' and 'bit like a mish mash of styles')
- » Architecturally cohesiveness and visually consistency.

- » Village atmosphere.
- » Create interactive artworks, programs and social events.
- » Better management of verges re mowing/invasive weeds.
- » No intensive subdivision.
- » Aquatic Centre (new and/or upgraded) incl water slides.
- » Improved recreational facilities – gyms, bbqs, parks, playgrounds for young children, tennis and basketball courts, skate parks, bike trails. 'Develop high quality sporting facilities that will encourage sporting tourism'.
- » Aged care facilities
- » Home in the Forest. Green canopy. Naturescapes.
- » Eco-friendly and sustainable development
- » Improved transport links (incl. better and more frequent public transport)
- » Improved road design, car parks. Car parks for bush walks.
- » Creation of tourist destination(s) eg. Zig Zag
- » A close safe community – Police station/police presence
- » Activation and maintenance of vacant blocks – occupancy of vacant buildings
- » Strong community - A vibrant hub. Community hubs
- » Support small local businesses, especially re fresh produce
- » A hub of culture, creativity and inclusiveness with a vibrant arts community across all areas.
- » Upgraded shopping centres. More shops, cafes/ restaurants
- » Upgraded schools
- » More dog parks
- » More Fast food vs NO Fast food
- » Museums, Festivals, Aboriginal Artwork. Night markets. Arthouse cinema.
- » There seems to be a disconnect between the Staff and Councillors and the public perception of their roles.
- » Councillor vested interests, family associations must be open and public.
- » Processes that facilitate and ease the application processes.
- » Return to Shire status.

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### Places of specific interest in feedback:

- » Zig Zag
- » Stirk Park
- » Maida Vale (lack of community hub and amenities)
- » Forrestfield (into a modern, high quality metro living)
- » Lesmurdie falls – install Lookout
- » Opposition to location of tip site at Kelvin Road
- » Developing Kostera Oval
- » Utilisation of Jack Healey Centre
- » Pickering Brook to be the new Swan Valley

## Phase 2 - Overview

The responses to our Phase 1 engagement were reviewed and distilled into *Kalamunda Advancing 2030 - Strategic Community Plan*.

The revised Plan maps out the key facts and considerations for Kalamunda and address:

- » Lifestyle via Priority 1 - Kalamunda Cares and Interacts
- » Environment via Priority 2 - Kalamunda Clean and Green
- » Opportunity via Priority 3 - Kalamunda Develops
- » Leadership via Priority 4 - Kalamunda Leads

## What's Changed?

Our current Strategic Community Plan, adopted in 2016 and reviewed in 2020, first set out this vision and has provided a roadmap for Council over the past four years.

The draft *Kalamunda Advancing 2030 - Strategic Community Plan* enhances and consolidates our current strategic direction within four clear themes aligned to the vision, each with actionable strategic priorities.

Each Priority has been reviewed and developed inline with community aspirations as we heard it through our Phase 1 engagement.

Providing for our people (Priority 1 - Kalamunda Cares and Interacts) is vital; specifically the provision of safe, functional spaces, sporting and recreational infrastructure, cultural programs and services, and road and other transport networks. The attraction and holding of events also remains a strategic priority.

Likewise, the Plan continues to have a focus on environmental conservation (Priority 2 - Kalamunda Clean and Green) including improving the health of our parks and reserves, waterways, the management of waste, and responding to the impacts of climate change.

With regard to Priority 3 - Kalamunda Develops, we continue to focus on industry diversification, employment generation, and activating our town centres.

Priority 4 - Kalamunda Leads continues to evolve with Phase 1 community feedback focussing on making the Plan easier to understand with more transparency around actions and reporting. To assist, we streamlined key objectives and provided details of supporting strategies within each Priority Area.

## Phase 2 Engagement

Across April 2021, we asked the community to provide feedback on *Kalamunda Advancing 2030 - Strategic Community Plan*.

To ensure input was meaningful, we asked respondents to download and read a copy of the Plan before completing the short survey.

### At a Glance:

- >> 154 Downloads of the Plan
- >> 23 Surveys Returned
- >> 9 Submissions Received
- >> 16 Social Media Posts Published across 4 channels resulting in 6,585 Impressions
- >> 3,753 Emails Sent - 2 x Mailchimp; 1 x Engage. Ave. Open Rate = 47% with Ave. Click Rate = 9.95%
- >> Shopping Centre Promotion at Kalamunda Central and Hawaiians Forestfield

## Understanding the Plan

- » *Kalamunda Advancing 2030 - Strategic Community Plan* is intended to be a resource to help guide policies, strategies and actions that relate to the City and the community.
- » The success of *Kalamunda Advancing 2030 - Strategic Community Plan* depends entirely on the collective actions of those concerned, including the City of Kalamunda, residents, businesses, workers, visitors, community organisations and all levels of government.
- » *Kalamunda Advancing 2030 - Strategic Community Plan* is structured around four (4) key priority areas identified by the community as part of the community visioning process.
- » Each Priority has associated objectives, strategies and outcomes.
- » Throughout the review process, the City asked the community what matters most to them, the critical issues that may be faced in the future and key features of their vision for the City - a number of themes recurred including: community, character, environment, leadership, tourism and transport.
- » Sustainability and ensuring that the unique character of the City is preserved for future generations is of significant importance to the community.

## Phase 2 - Community Feedback

### Overview

The Feedback Survey went live across April 2021 and received 23 survey responses and 9 separate submissions.

The survey used a combination of rating and open-ended questions to assess community sentiment.

Feedback received revealed:

#### Priority Area 1: Kalamunda Cares and Interacts

- » 95.7% rated Priority Area 1 as Important or Very Important

#### Priority Area 2: Kalamunda Clean and Green

- » 86.9% rated Priority Area 2 as Important or Very Important.

#### Priority Area 3: Kalamunda Develops

- » 87% rated Priority Area 3 as Important or Very Important.

#### Priority Area 4: Kalamunda Leads

- » 60.8% rated Priority Area 1 as Important or Very Important.

#### In addition:

- » 77.3% agree with the Plan's 15 Objectives.
- » Surveys received from people living in Forrestfield (4); Lesmurdie (4); Kalamunda (3); High Wycombe (2); Wattle Grove (2); Maida Vale (1), Gooseberry Hill (1).

### Community Feedback - Examples

#### The City asked respondents for specific feedback regarding the Plan's Objectives. 20 responses were received including:

- » Needs a bigger focus on Environmental protection for trees and wildlife.
- » Seems to be well thought out.
- » Need to plan if you don't you fail.
- » Ambitious Goals! Can You Deliver?

#### The City asked people what else they would like to see included in the Plan - responses included:

- » Wildlife and tree protection.
- » Limit small blocks on existing blocks.
- » A requirement to be a more modern shire, be innovative not do what has been done before.
- » More open spaces.
- » The Timeline of implementation and completion.
- » I would like to see Forrestfield keep more green spaces and less sold off for development
- » The suggested new developments and in what areas of the Shire.

#### The City asked people what they would like to see removed from the Plan - responses included:

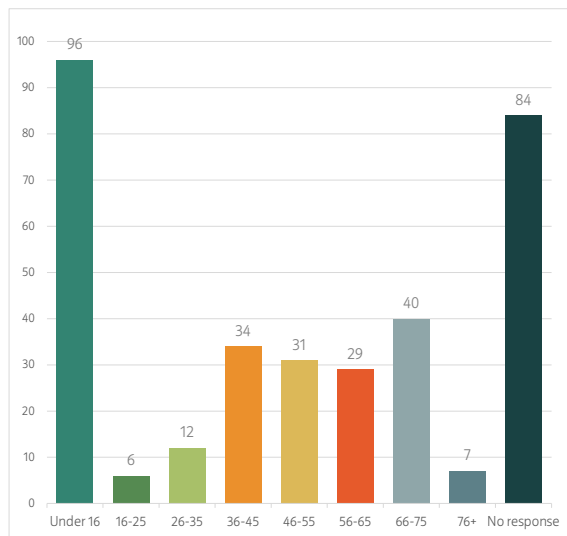
- » Development / infill targets.
- » Maybe dual names native and Australian.
- » The current eyesore in Haynes St ie the sand pit.
- » No they are all worthy objectives.
- » No more industrial development there is far too much. Use existing spaces that are empty and redevelop.
- » There is a lot of fluff in this report that is repetitive and adds no value.

#### The City asked people for any additional comments prior to finalising the Plan - responses included:

- » More green.
- » Preserve the remaining semi-rural land in the foothills which abounds in rare fauna and flora. We do NOT need any more wall to wall housing.
- » Greater emphasis on accessibility for the disabled aged and infirm.
- » Kalamunda town centre should no longer be the focal point of our city. Benefits are lost by not promoting our other suburbs and their attractions, instead branding everything as Kalamunda. The promotion of the other suburbs would hugely increase the rates council took in.
- » Please don't make it a box ticking exercise.
- » 3.2.2 Develop improvement plans for City assets such as parks, community facilities, playgrounds to meet the changing needs of the community As I said previously while all areas are redeveloped the escarpment is ignored please look at the Pool. We have been driving the 40 mins to Cockburn and 30 mins Bayswater waves again leaving the area to meet friends.

# Phase 1 Engage (Survey) | Demographics

## Age of Respondents



## Gender of Respondents

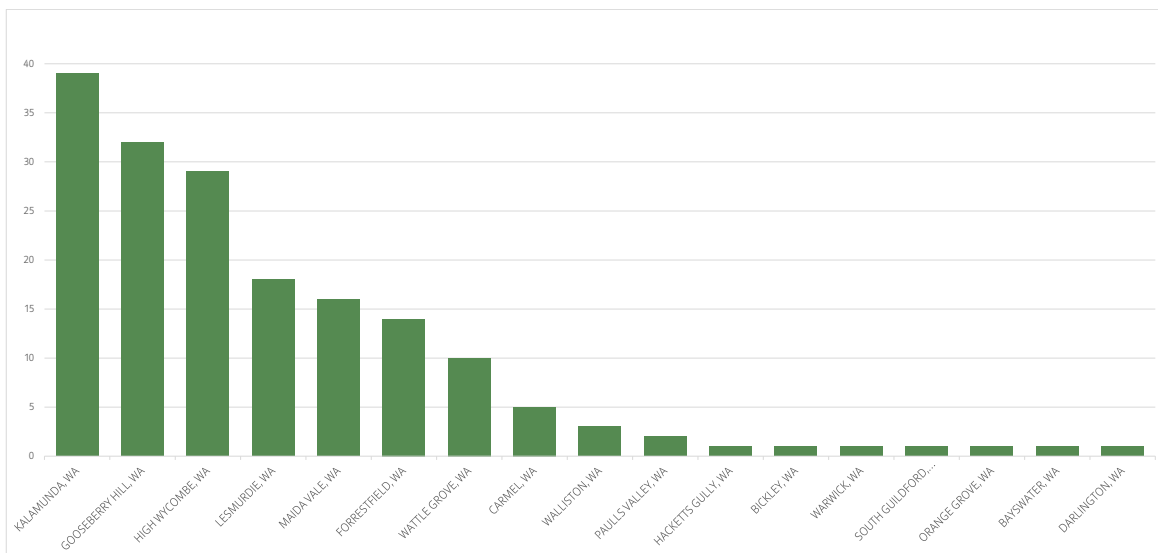


**44%** of respondents were female  
**28.3%** of the respondents were male  
**0.1%** Preferred not to say  
 No Response

## Engage Traffic

**2K** Total visits  
**174** Maximum visits per day  
**629** Informed Visitors  
**1.4K** Aware Visitors

## Suburb of Respondents

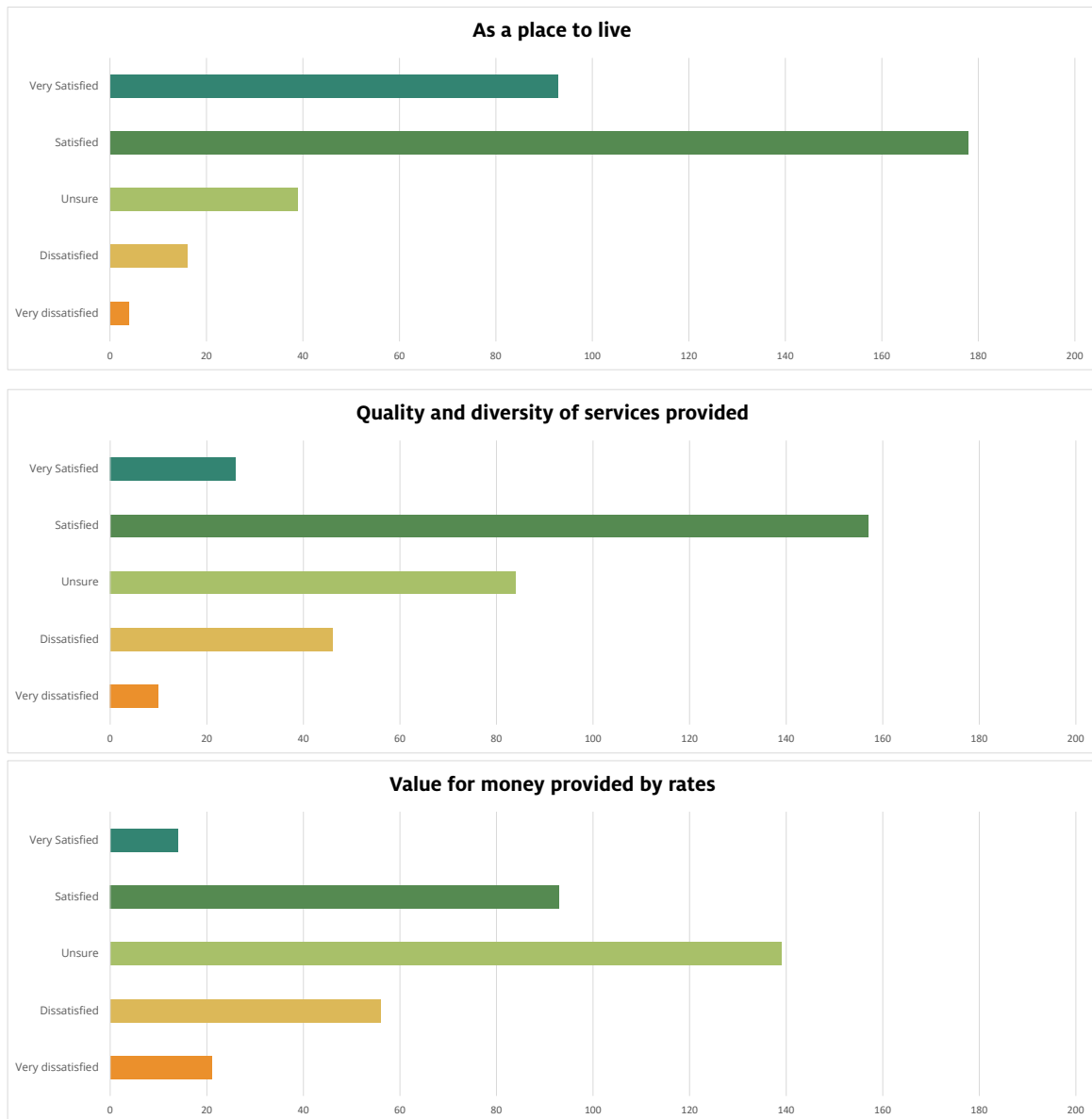


**The Survey received 338 submissions**



## Survey Results | Section 2: Current Experiences

Respondents were asked to rate their satisfaction about the City of Kalamunda



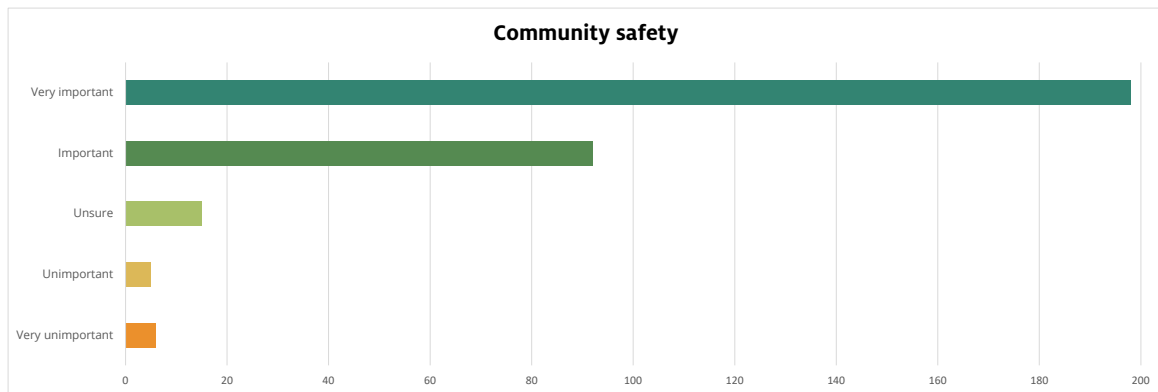
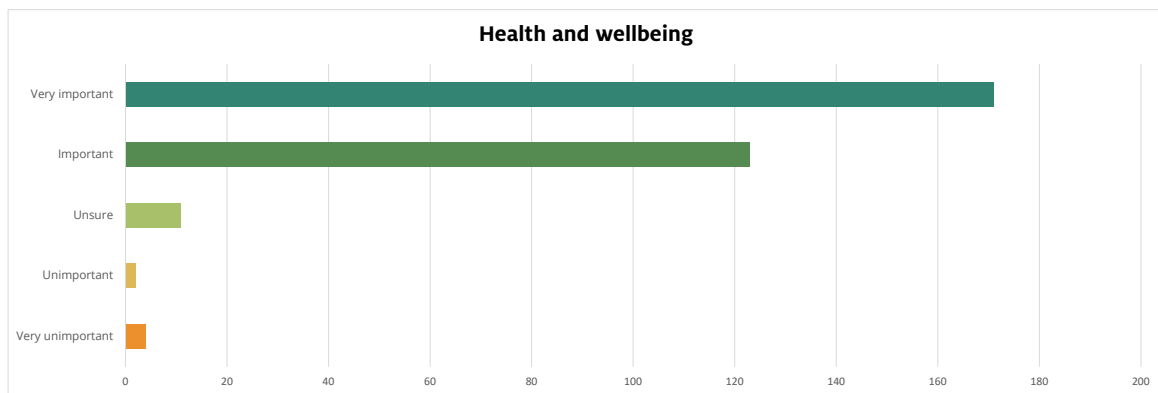
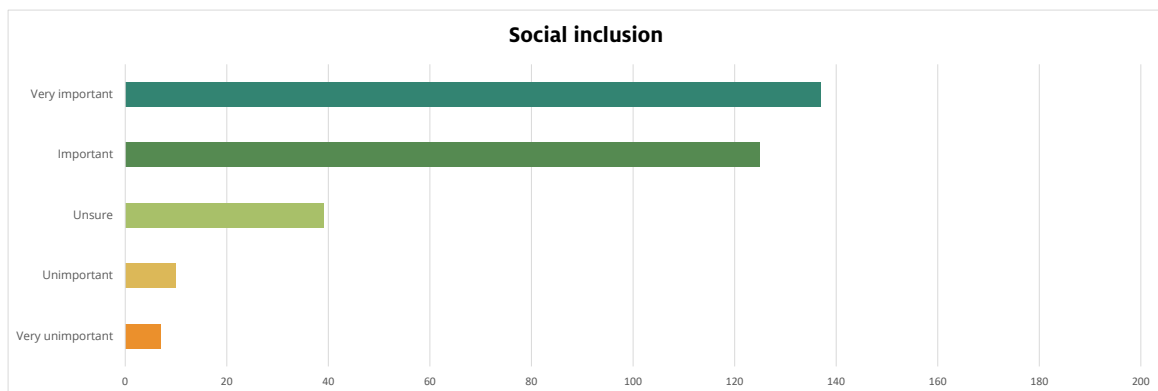
## Survey Results | Section 3: Key Priority Areas

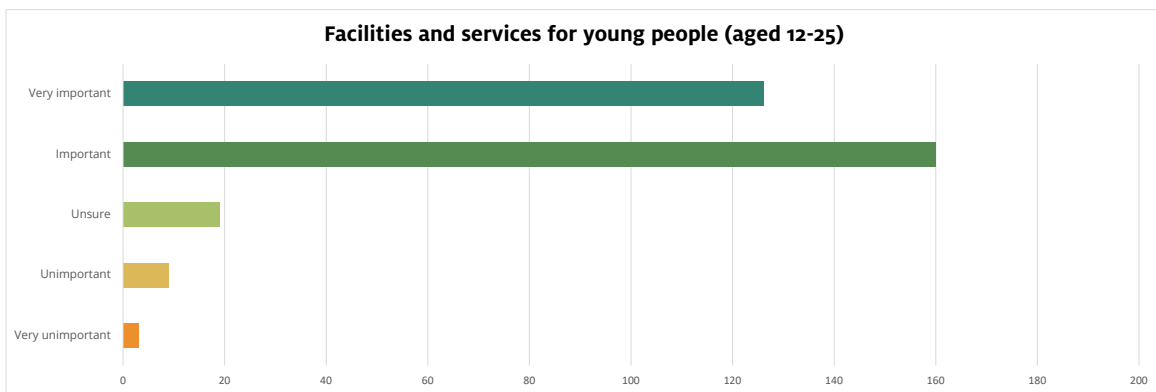
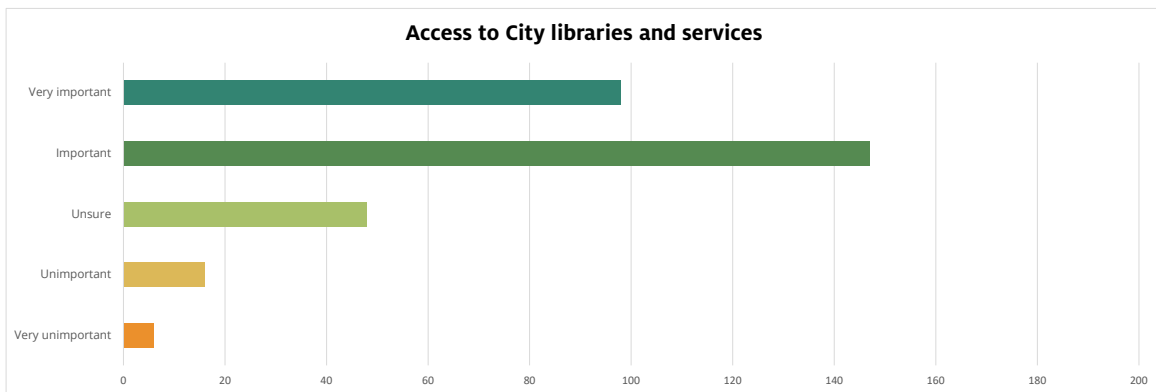
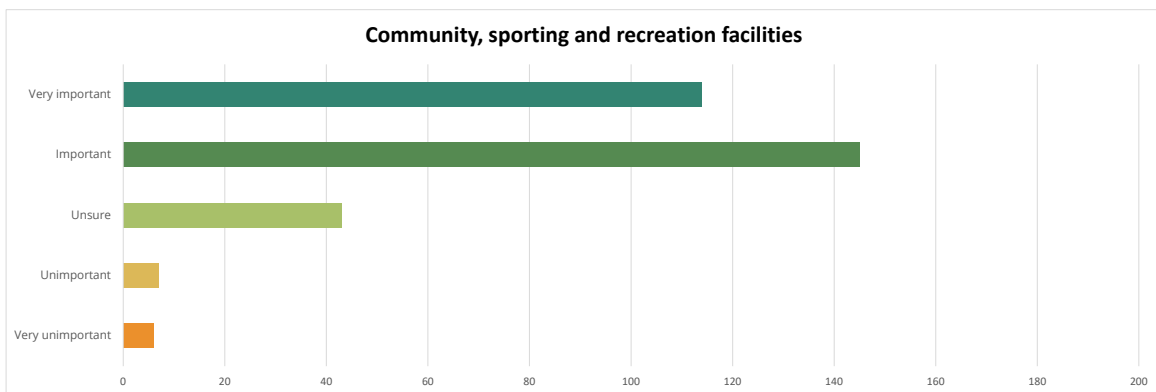
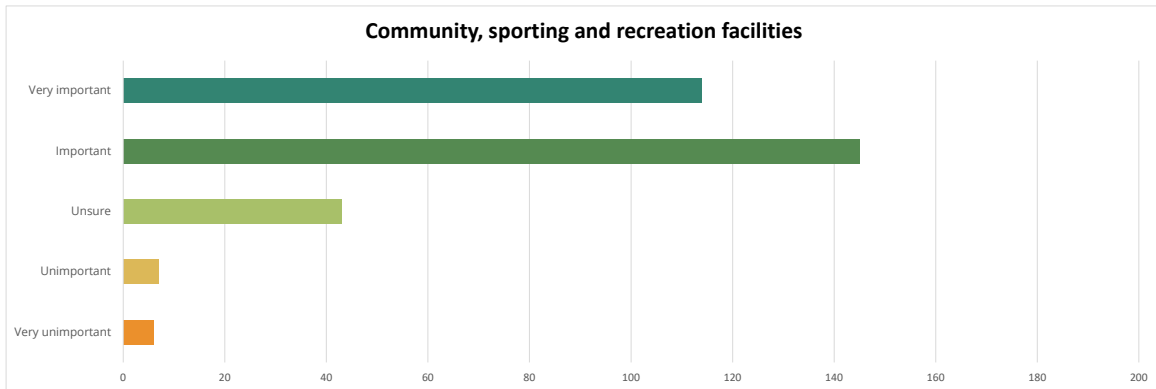
### SECTION 3 Key Priority Areas

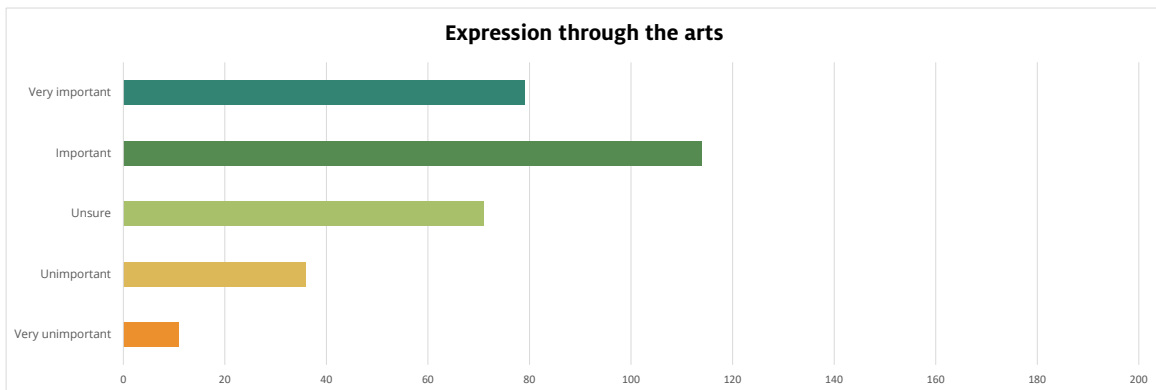
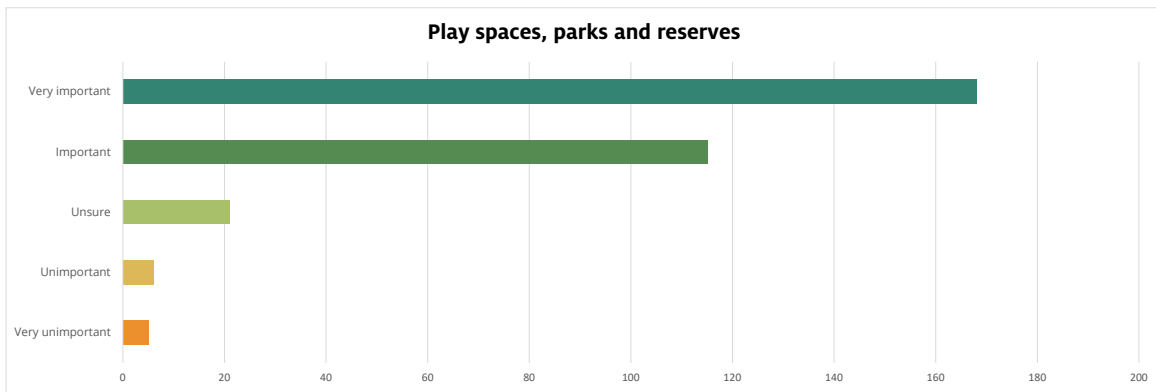
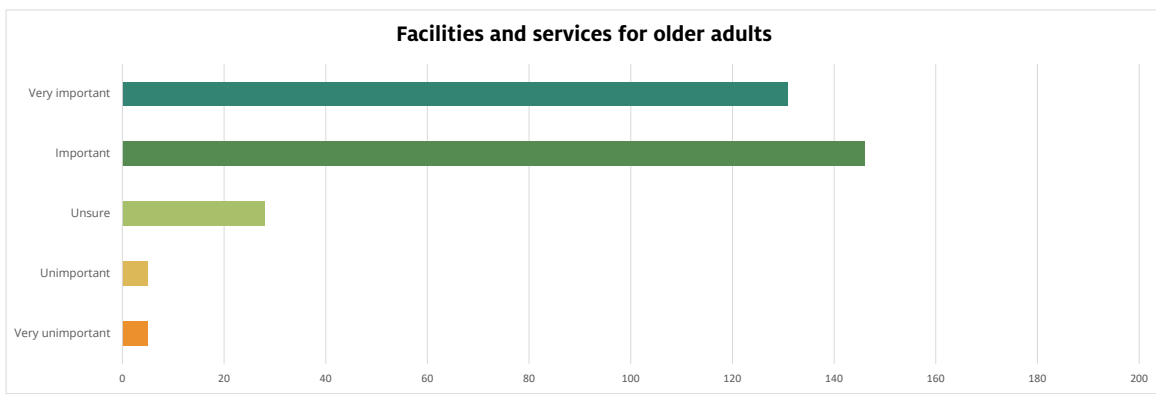
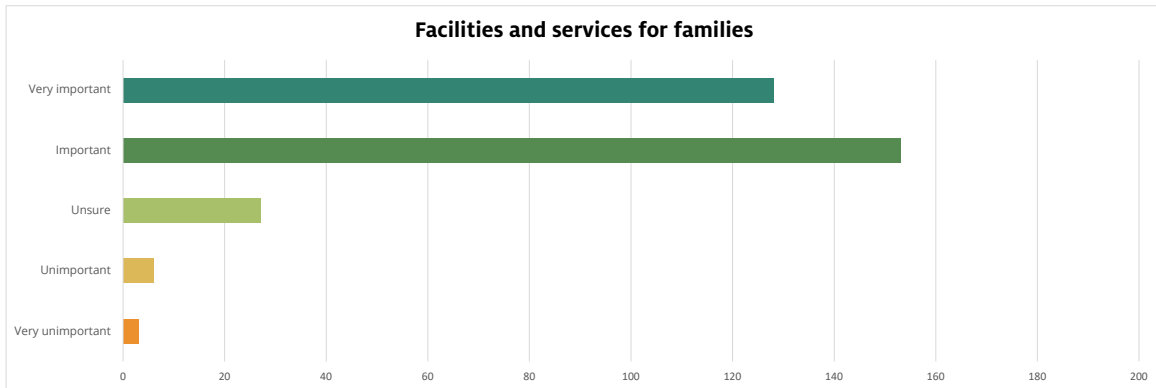
#### Priority Area 1: Kalamunda Cares and Interacts

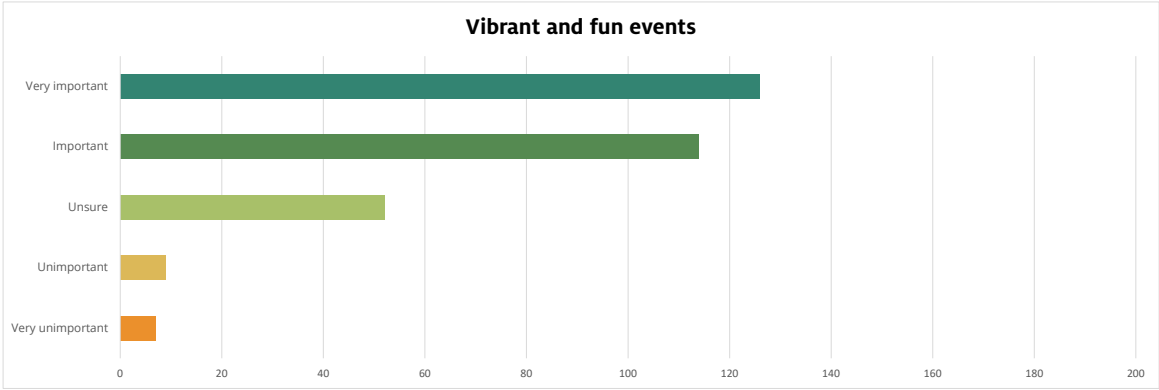
» Looking after our people and providing our people with social and cultural enjoyment.

Respondents were asked to rate the importance of the following components of Priority 1: Kalamunda Cares and Interacts.







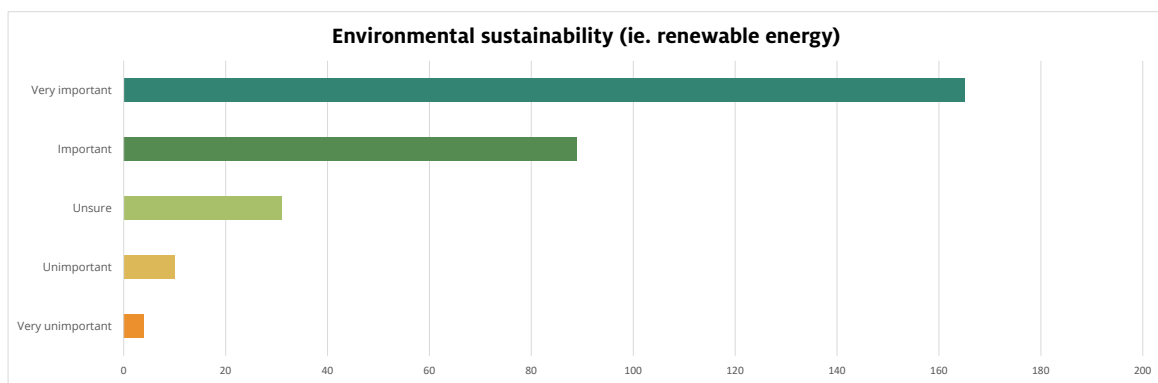
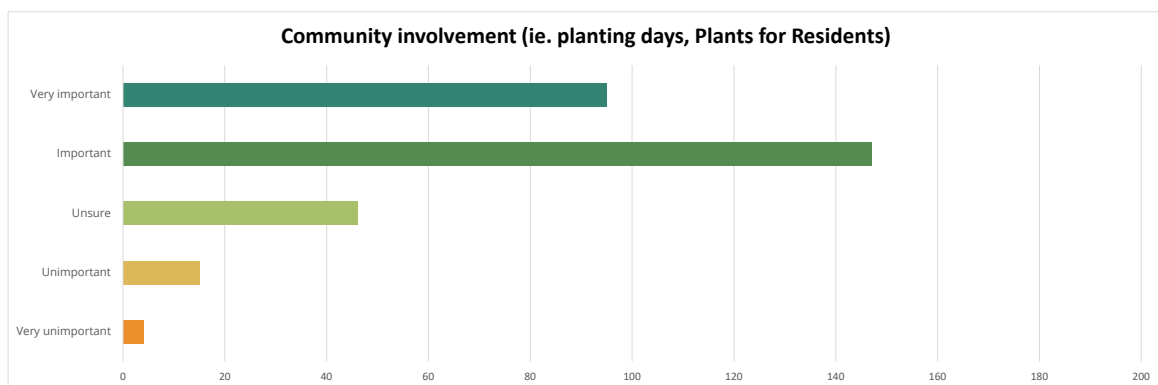
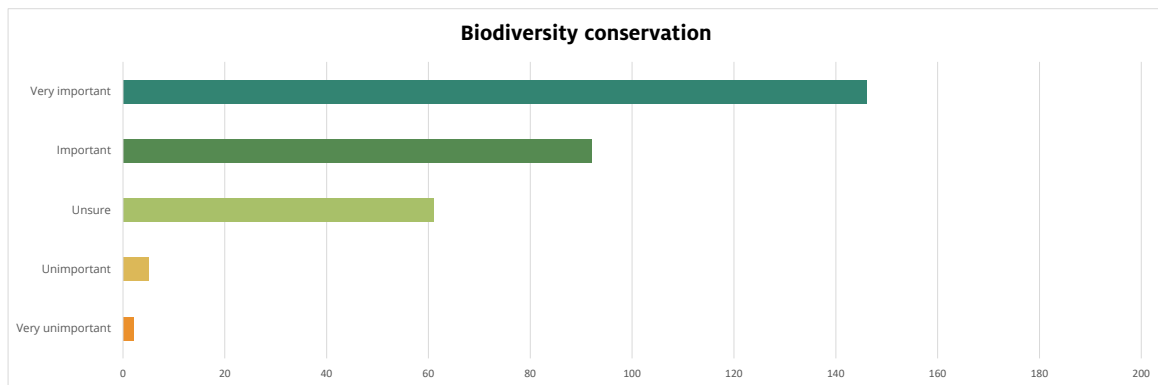


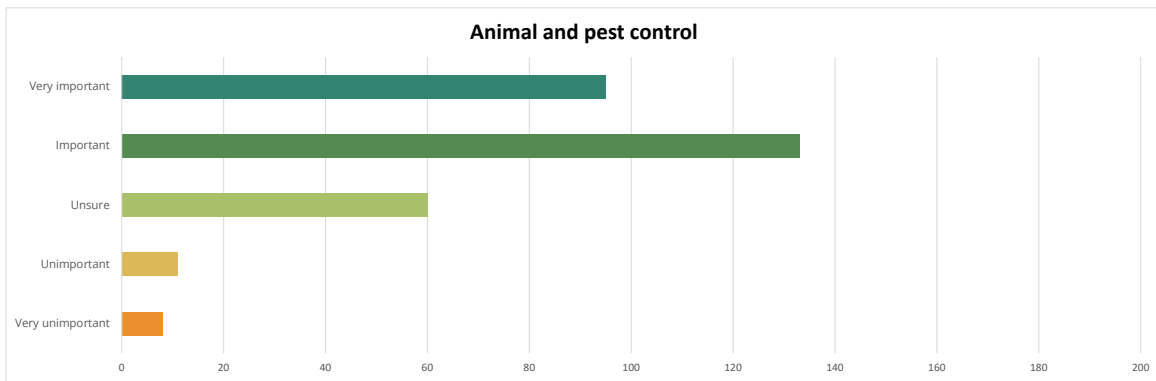
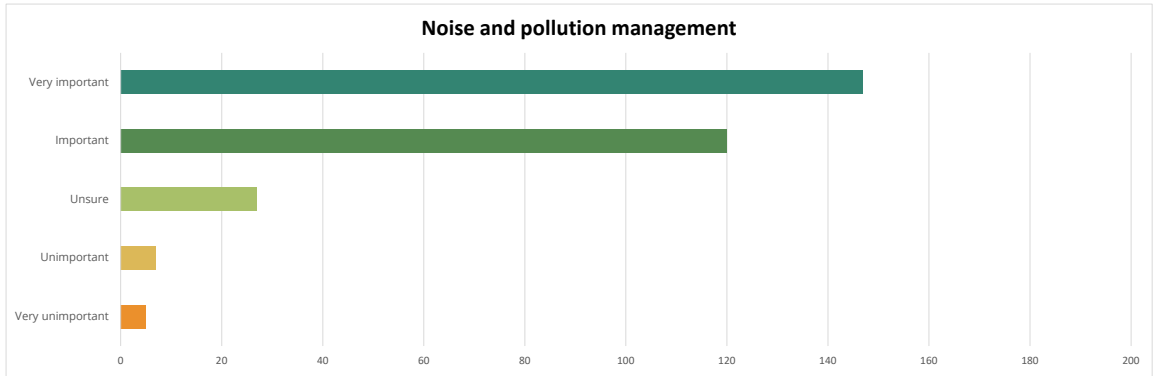
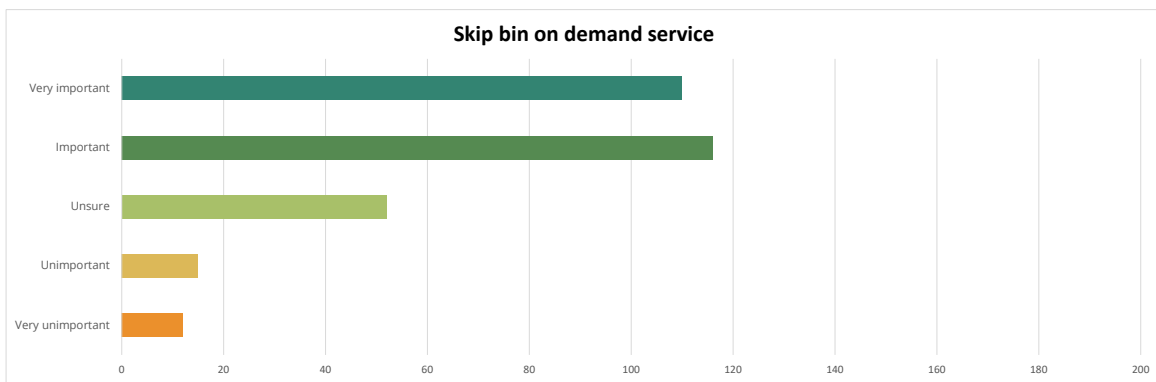
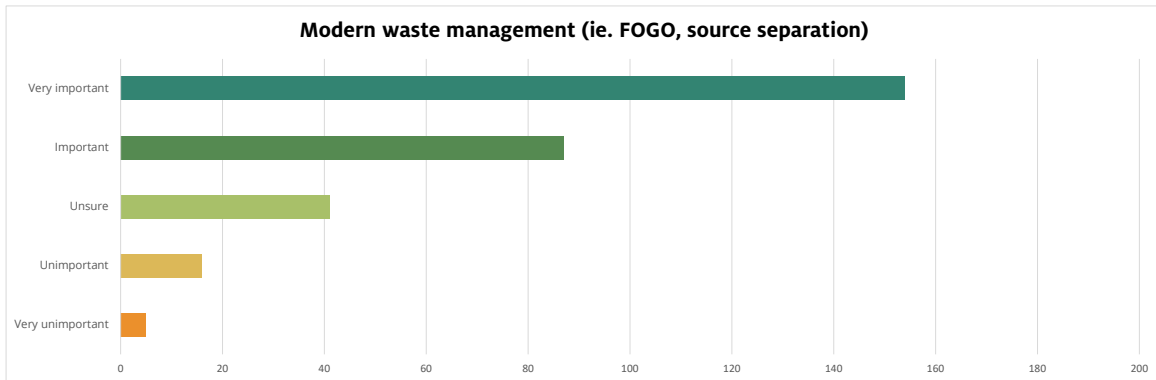


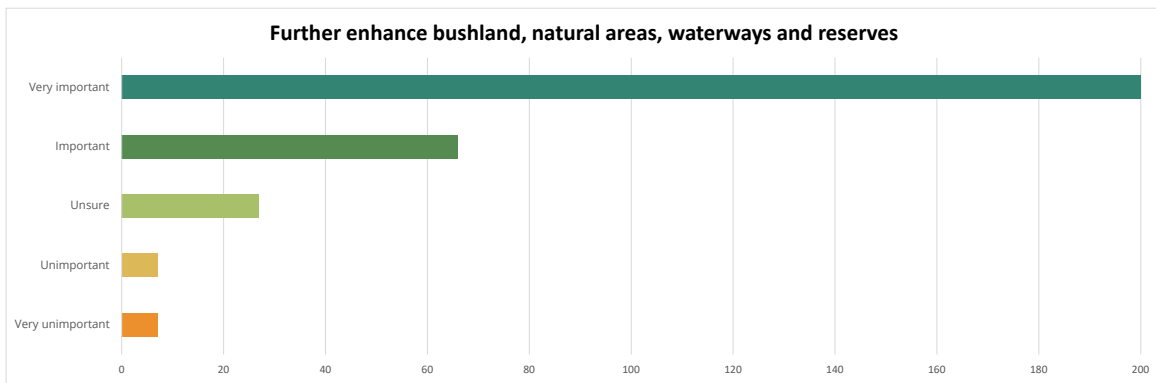
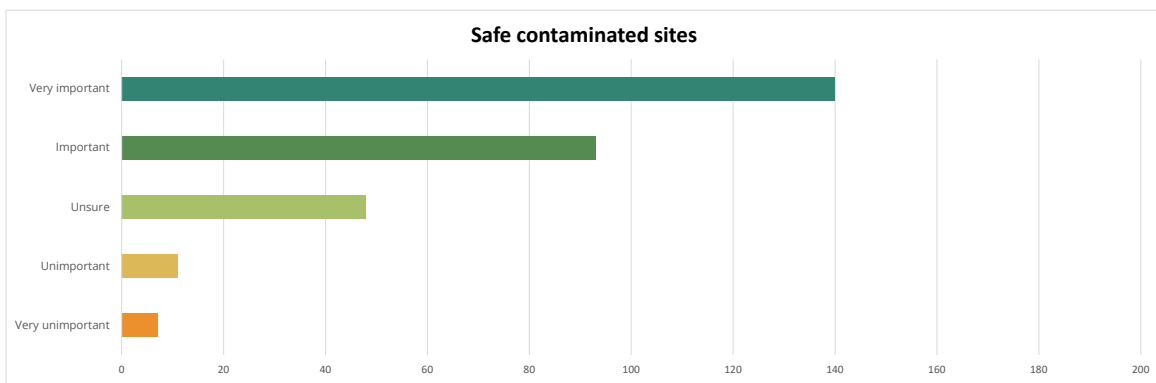
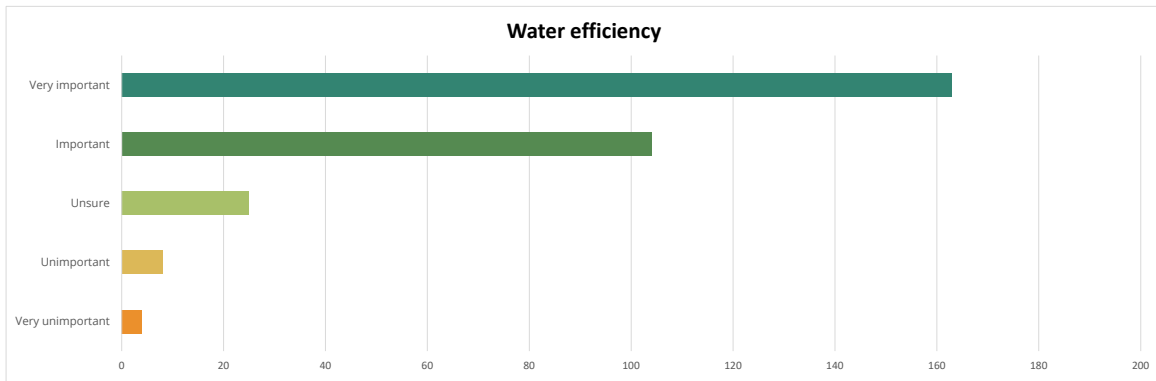
## Survey Results | Priority Area 2: Kalamunda Clean and Green

- » The City continues to strive to deliver environmental sustainability and maintaining the integrity of the natural environment. Looking after our people and providing our people with social and cultural enjoyment.

Respondents were asked to rate the importance of the following components of Priority 2: Kalamunda Clean and Green.



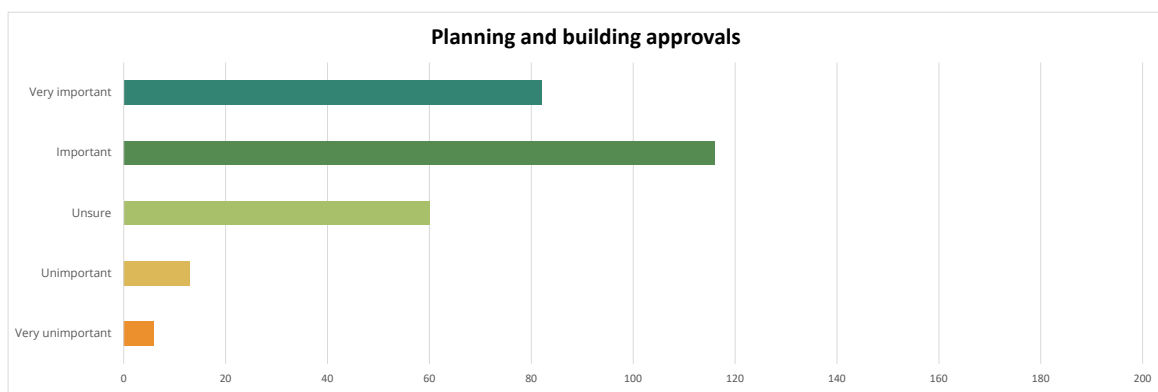
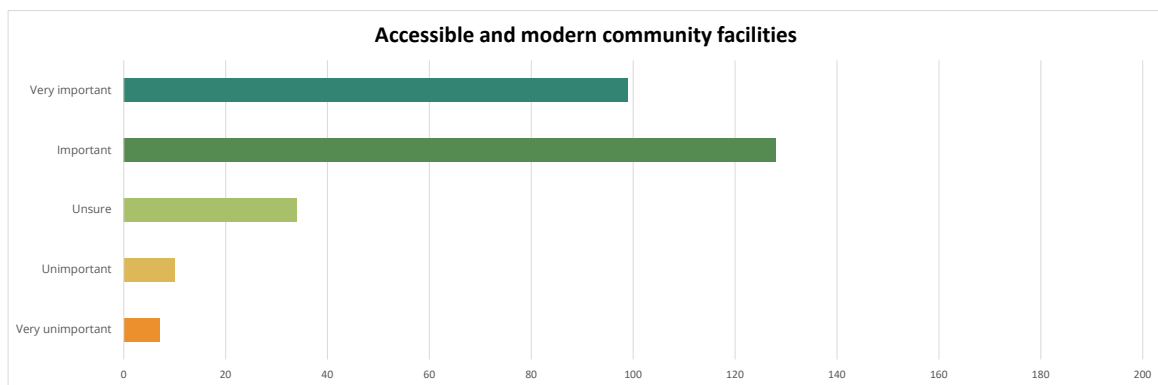
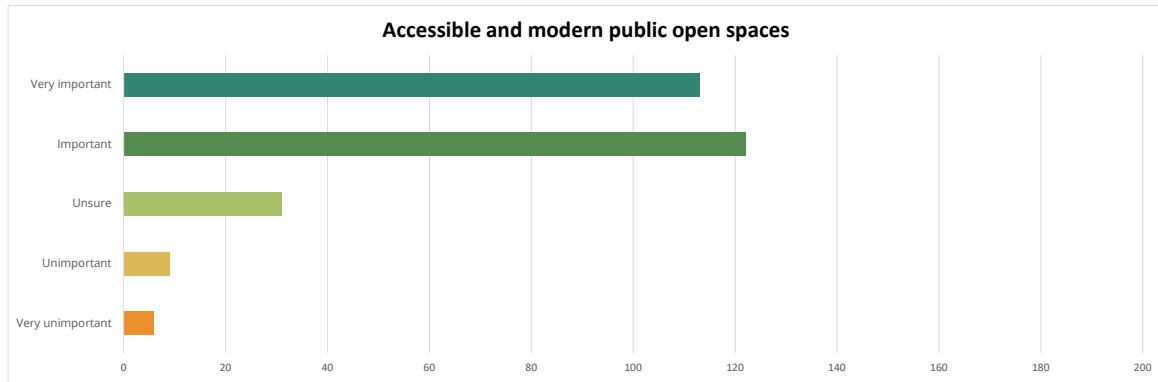


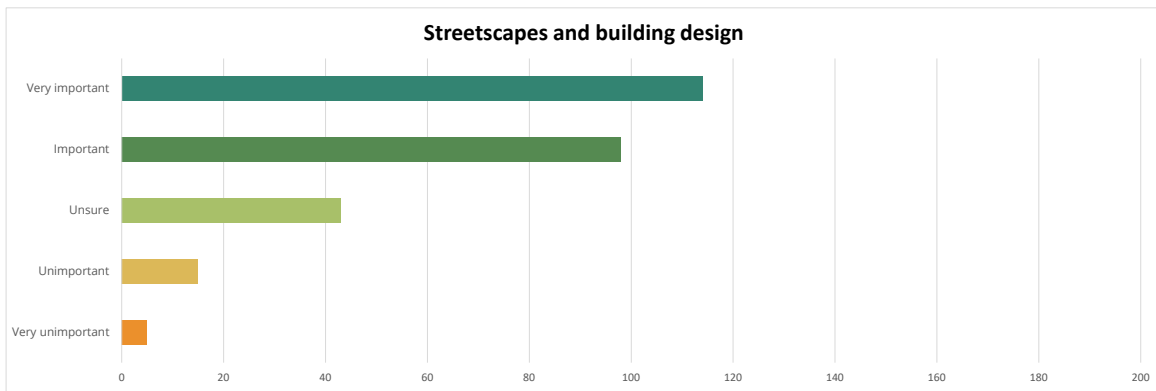
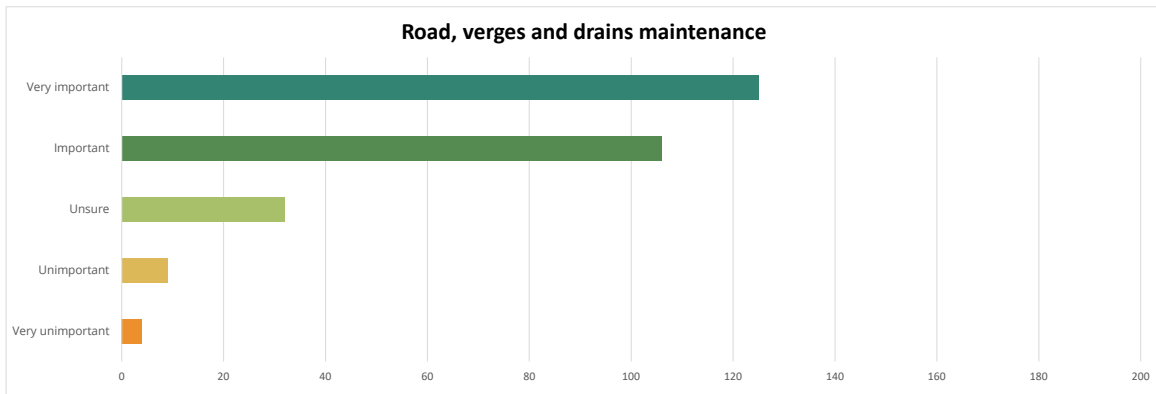
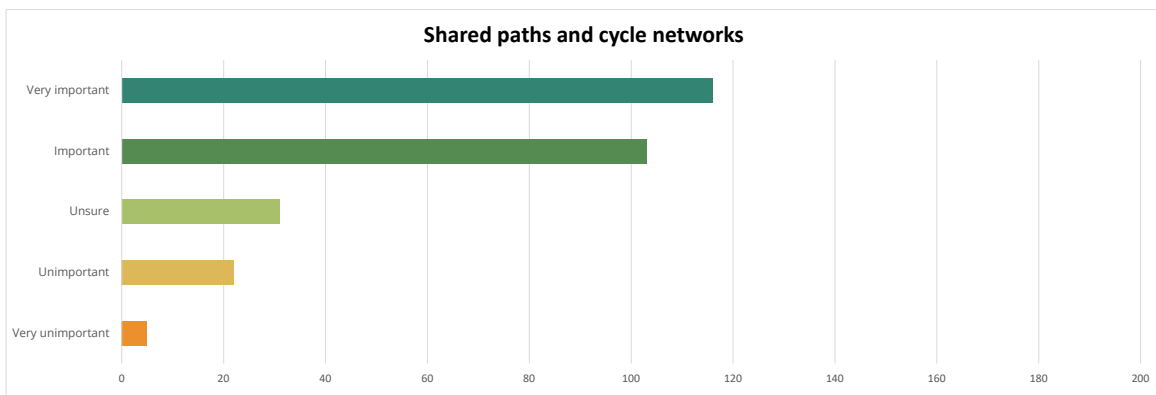
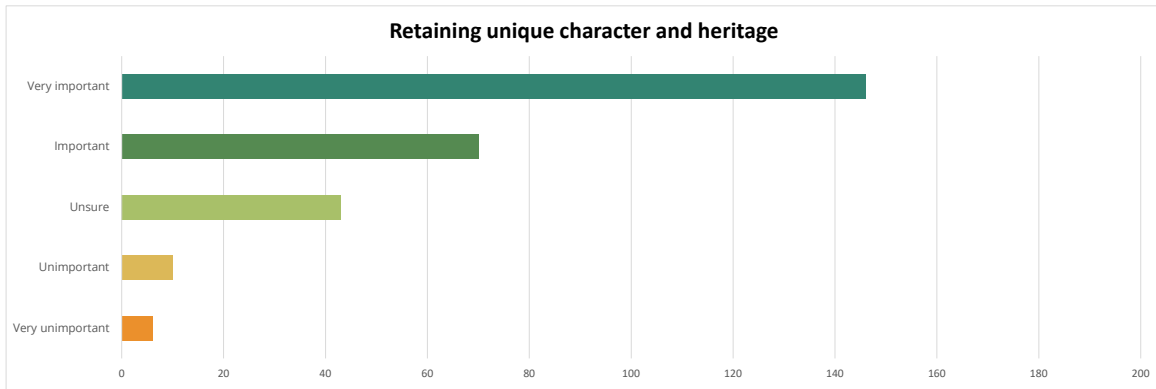


## Survey Results | Priority Area 3: Kalamunda Develops

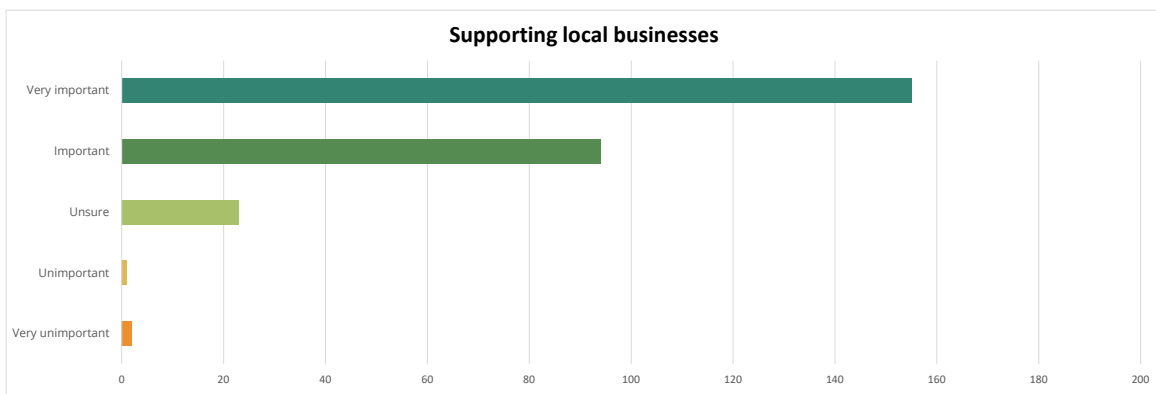
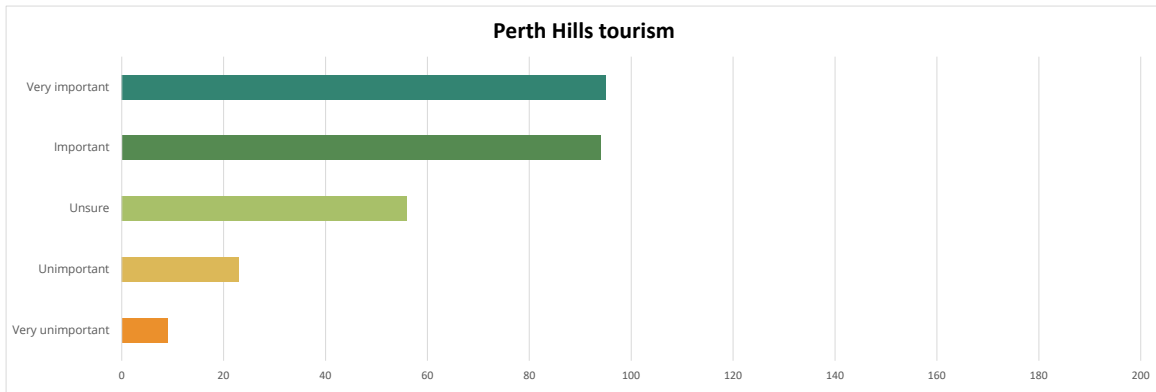
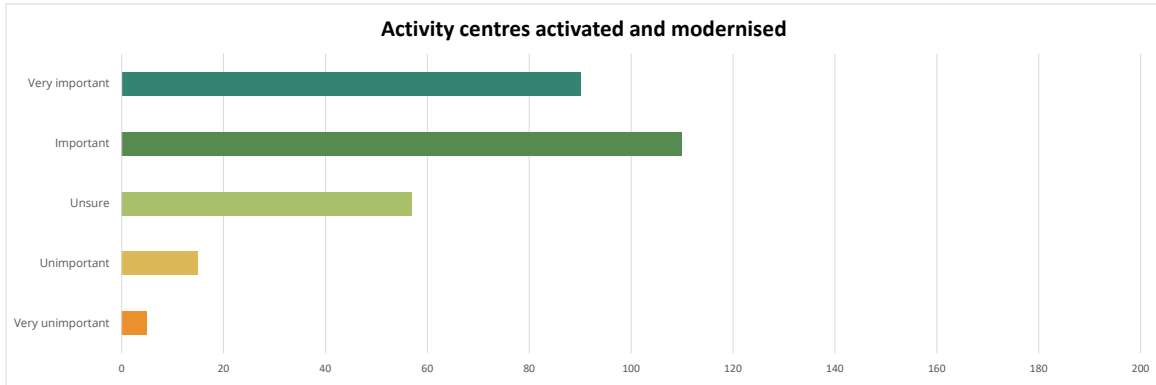
» The City supports our local economy and using our land and assets sustainably, diversely and effectively.

Respondents were asked to rate the importance of the following components of Priority 3: Kalamunda Develops





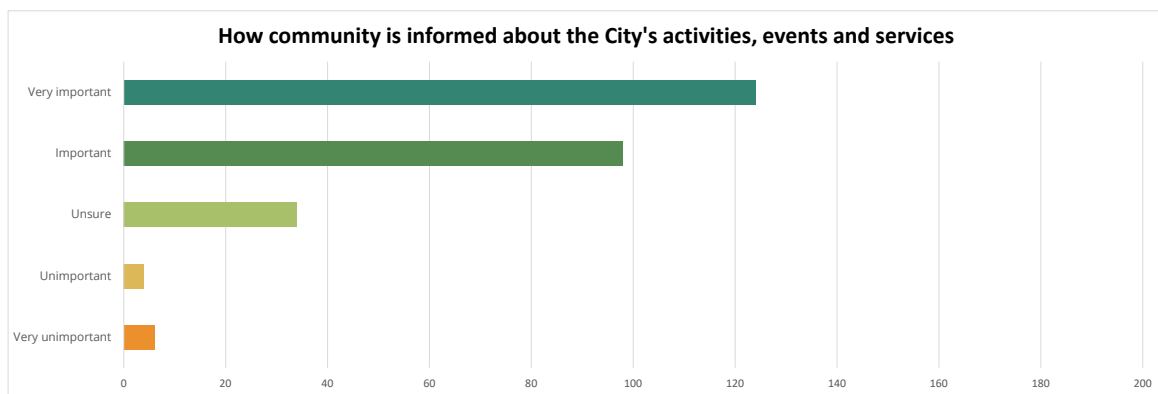
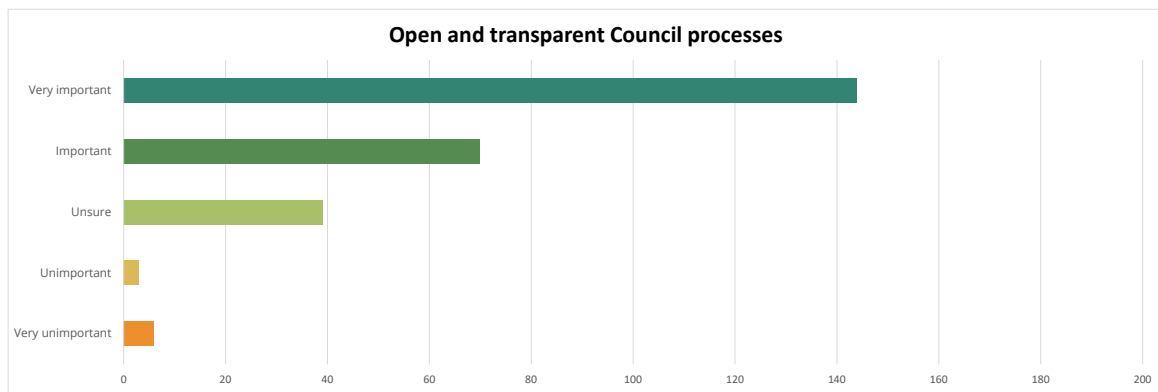
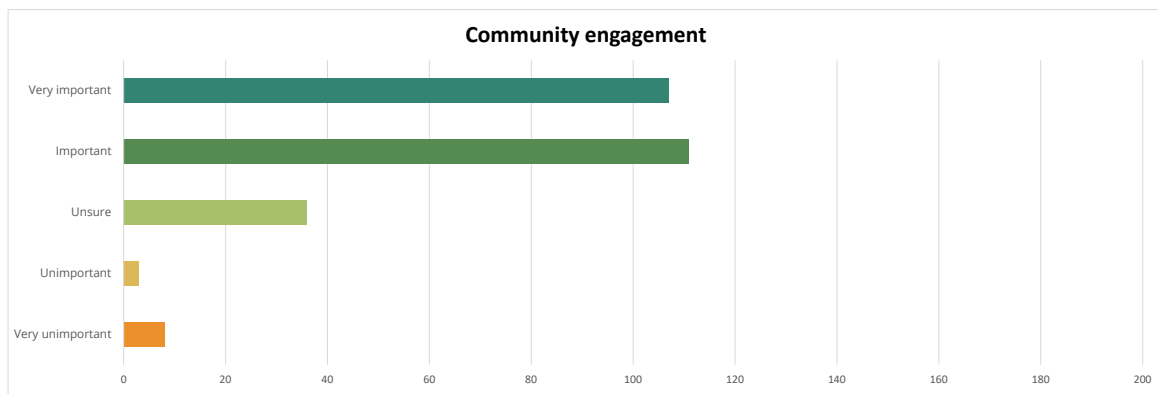


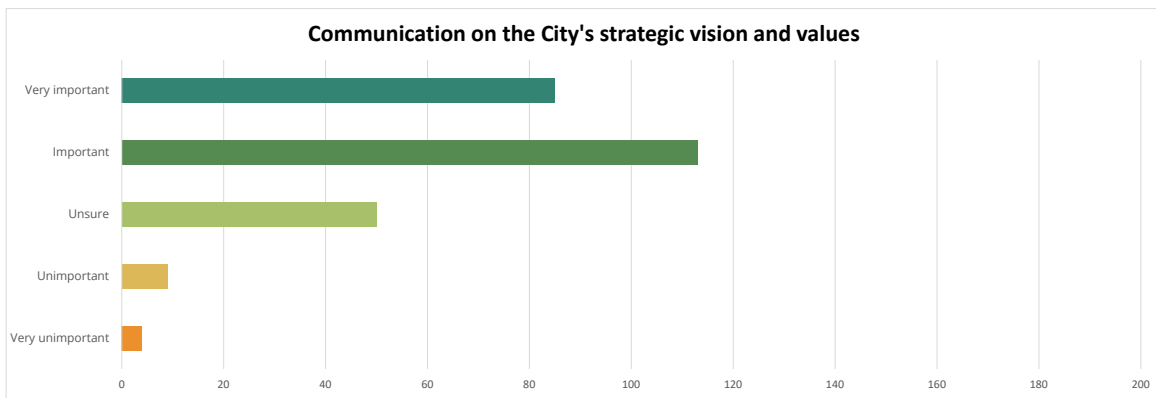
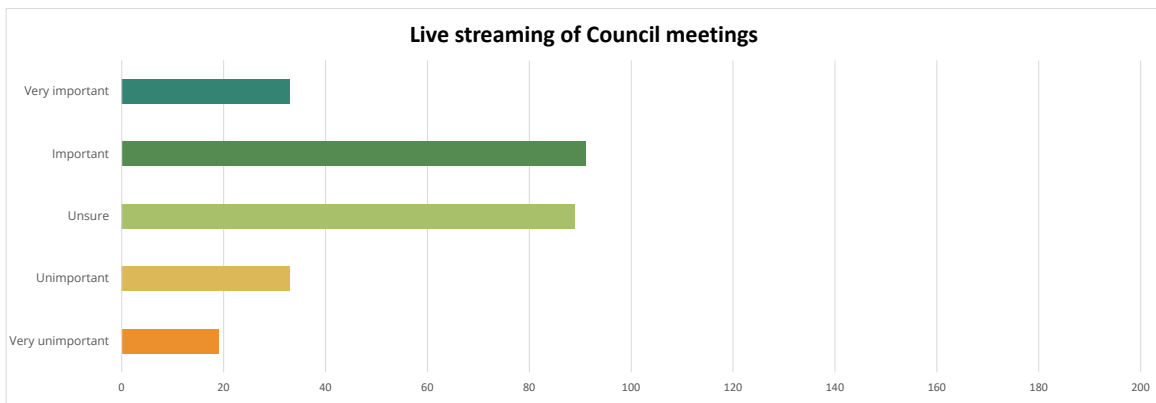
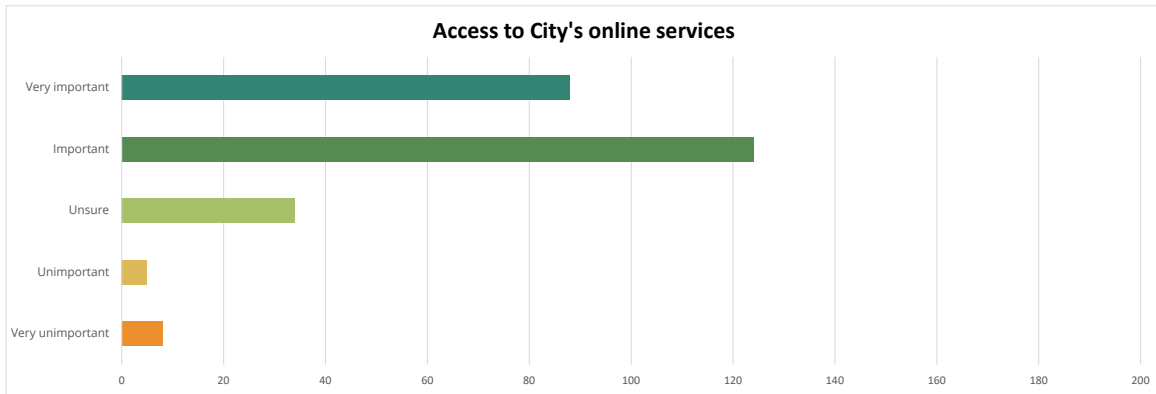


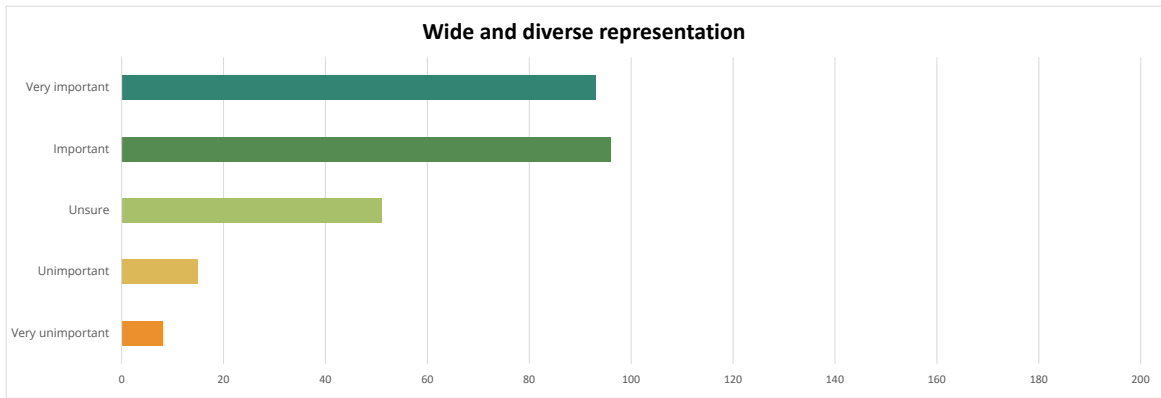
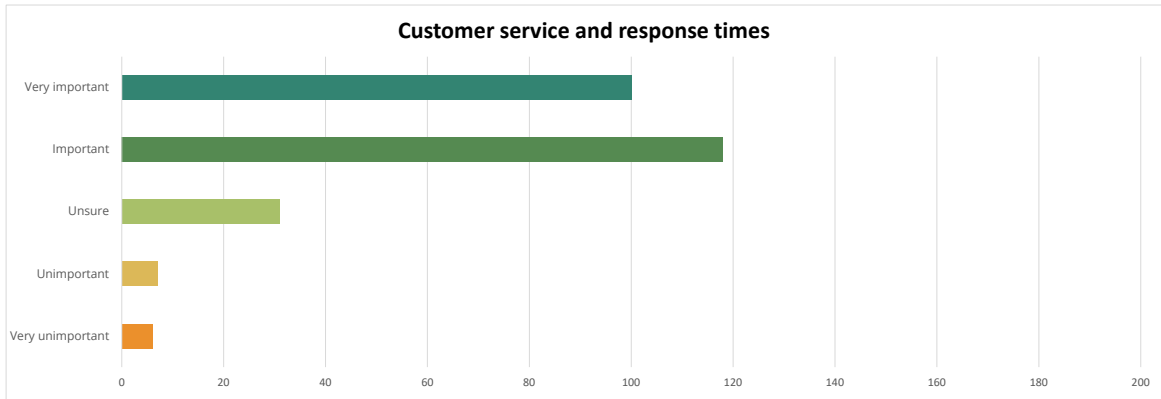
## Survey Results | Priority Area 4: Kalamunda Leads

» The City provides good government and leadership.

Respondents were asked to rate the importance of the following components of Priority 4: Kalamunda Leads:



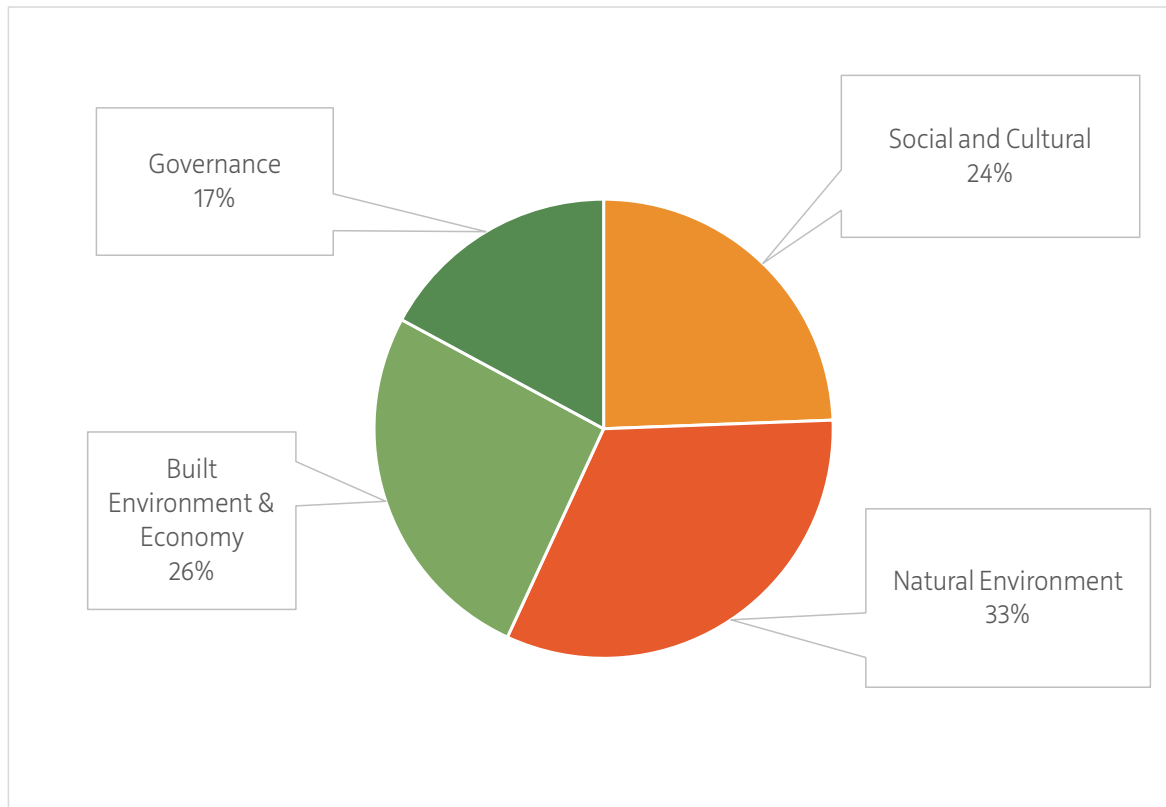




## Survey Results | Balancing the budget activity

### Budgeting \$100 across Priority Areas

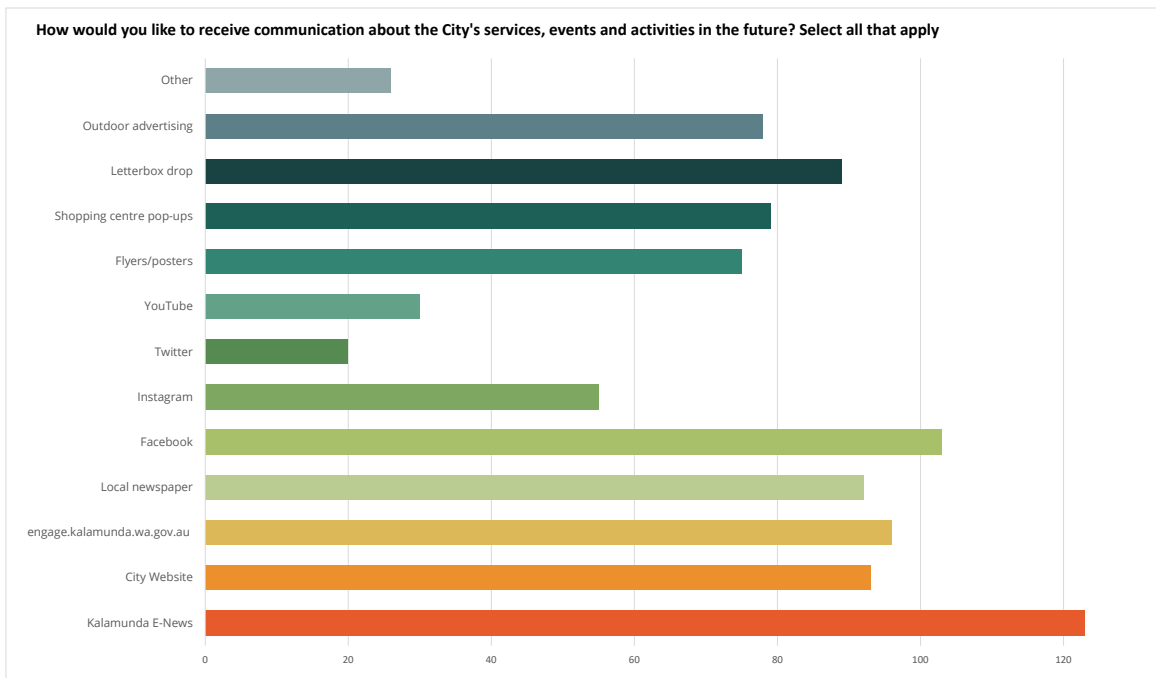
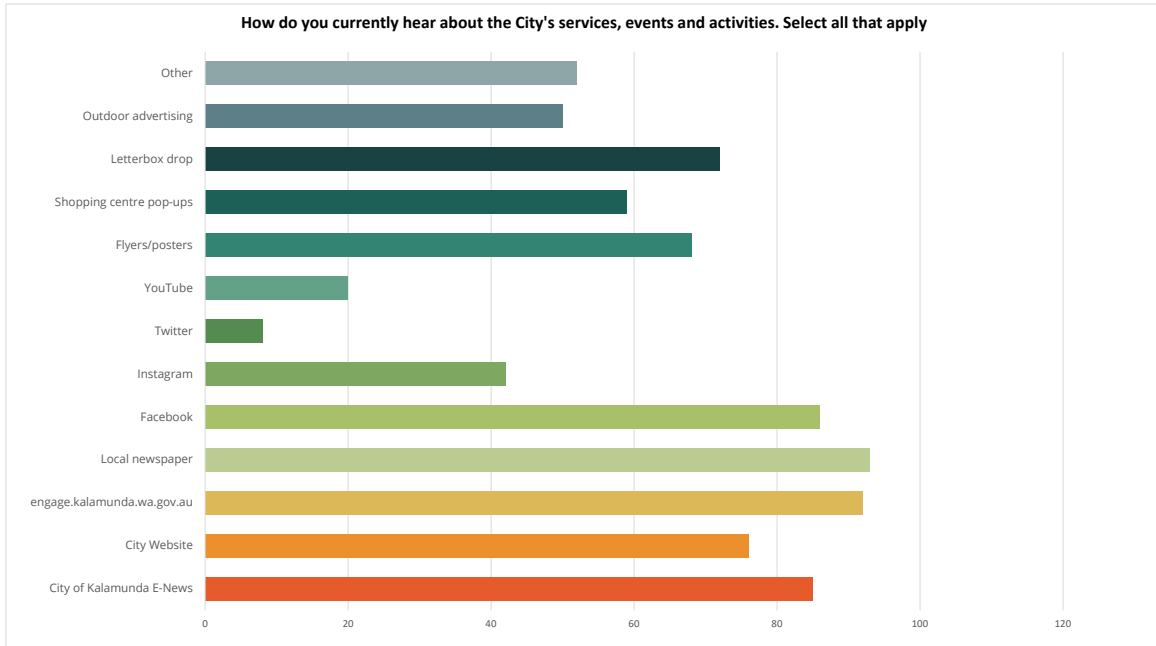
Local government always needs to work out where to spend its money and how to get the balance right. To help understand how Respondents wanted the City to prioritise the budget they were asked to imagine they had \$100 total; and then distribute the money across the four (4) priority areas?



Note: 129 out of 338 Survey Respondents did not answer the question.



## Survey Results | Section 4: How we communicate with you



## Example of Communications

### Communications included:

- » Community pop-up at Kalamunda Central
- » Community Surveys
- » Social Media Awareness Campaign
- » Media Release
- » Newspaper advertisements
- » Flyers and newsletters
- » Letters to community members
- » FAQs

**Community Workshops**  
23 September 2020 | 5:00pm  
14 October 2020 | 5:00pm

**Online Workshop**  
23 October 2020 | 10:00am

## Help us plan for the future

Be part of our 'think tank' as we embark on the four-year review of our Strategic Community Plan

Reviewing our Strategic Community Plan (the Plan) is important to track the City of Kalamunda's progress against the plan, identify where we can improve and plan our priorities for the future.

We want to create multiple conversations with as many people in our community, so we can identify the vision for what the future City could look like.

**Get involved!**

- Take our survey and have your say
- Join our community workshops

[engage.kalamunda.wa.gov.au/scp](http://engage.kalamunda.wa.gov.au/scp)

For more information, or to obtain hard copies of the survey, contact:

**Phone:** (08) 9257 9999  
**Email:** [enquiries@kalamunda.wa.gov.au](mailto:enquiries@kalamunda.wa.gov.au)  
**Post:** PO Box 42, Kalamunda WA 6926  
**In Person:** 2 Railway Road Kalamunda WA 6076

**Comments close 31 October 2020**

[engage.kalamunda.wa.gov.au/scp](http://engage.kalamunda.wa.gov.au/scp)

**City of Kalamunda**

» Flyer

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**Take our survey, or register for a workshop at [engage.kalamunda.wa.gov.au/scp](http://engage.kalamunda.wa.gov.au/scp)**

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**Post:** PO Box 42, Kalamunda WA 6926  
**In Person:** 2 Railway Road Kalamunda WA 6076

**Comments close 31 October 2020**

[engage.kalamunda.wa.gov.au/SCP](http://engage.kalamunda.wa.gov.au/SCP)

**City of Kalamunda**

» Facebook Story animation  
11 September 2020

» Local newspaper advertisement - the Echo

# MARKYT® Community Scorecard Report

## 2020 Community Perceptions Survey

In 2020, the City of Kalamunda commissioned Catalyse Pty Ltd to undertake a Community Perceptions Study known as a 'Community Scorecard'. The purpose of the study was to evaluate community priorities and measure Council's performance against key indicators in the Strategic Community Plan.

### The main findings of the Community Scorecard are summarised below:

As a place to live, the City's performance index score is 81 out of 100, which is six points higher than the industry average of 75 for Western Australia. The top three ratings came from the suburbs of Kalamunda, Gooseberry Hill and Maida Vale and the three lowest ratings came from the suburbs of Wattle Grove, High Wycombe and Forrestfield.

### The City's higher performing areas are:

- » The City's online engagement tool (up 9 points)
- » Natural disaster education, prevention and relief (up 6 points)
- » Parking management (up 6 points)
- » Customer service (up 5 points)

### The City's lower performing areas are:

- » Coverage of City related issues in the local newspaper, youth services, safety and security and economic development.
- » The City has perceived strengths with weekly waste collections and the Walliston Transfer Station.

### The top 4 priorities for the City to address moving forward are:

- » Playgrounds, parks, reserves and ovals
- » Footpaths and cycleways
- » Streetscapes
- » Areas character and identity

## The Study

The City of Kalamunda commissioned CATALYSE® to conduct a MARKYT® Community Scorecard from 23 March to 14 April 2020.

Scorecard invitations were sent to 4,000 randomly selected households; 1,000 by mail and 3,000 by email.

**483 randomly selected residents and ratepayers** completed a scorecard reducing the sampling error to  $\pm 4.5\%$  at the 95% confidence interval.

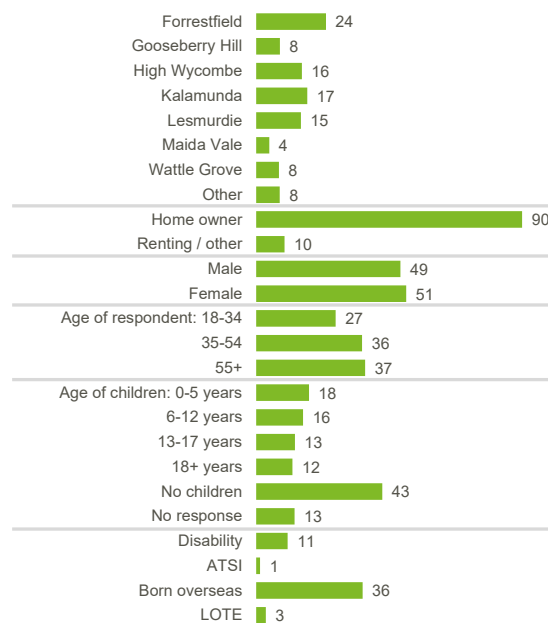
The City of Kalamunda provided supporting promotions through its communication channels. A further 32 residents, 25 out of area ratepayers and visitors, and 14 Council affiliated respondents participated bringing the total to **554 respondents**.

As analysis of results showed significant differences between these groups, the main body of this report presents responses from the random sample of residents only.

The final dataset was weighted by age and gender to match the ABS Census population profile.

Data has been analysed using SPSS. Where sub-totals add to  $\pm 1\%$  of the parts, this is due to rounding errors to zero decimal places.





% of respondents (random sample, weighted)



ATSI = Aboriginal and Torres Strait Islander  
LOTE = Language other than English





# MARKYT Strategic Overview

Vision	Liveability	Governance	Value
			
<b>33</b> % agree	<b>81</b> Performance Index Score	<b>56</b> Performance Index Score	<b>46</b> Performance Index Score
Up 11% points since 2018, now 2% points below Industry Average	Up 3 index points since 2018 and 6 index points above Industry Average	Up 5 index points since 2018 and on par with Industry Average	Up 3 index points since 2018 and 2 index points above Industry Average

Strengths	<p><b>Highest scores</b></p> <ul style="list-style-type: none"> <li>Weekly rubbish collections</li> <li>Walliston Transfer Station</li> <li>Library and information services</li> </ul> <p><b>Most improved</b></p> <ul style="list-style-type: none"> <li>City's online engagement tool</li> <li>Natural disaster education, prevention and relief</li> <li>Parking management</li> <li>Customer service</li> </ul> <p><b>Relative to MARKYT® Industry Standards</b></p> <ul style="list-style-type: none"> <li>Place to live</li> <li>Walliston Transfer Station</li> <li>Access to housing that meets local needs</li> <li>How local history and heritage is preserved and promoted</li> </ul>	Priorities	<p><b>Playgrounds and reserves</b></p>  <p><b>Safety</b></p> 	<p><b>Footpaths &amp; cycleways</b></p>  <p><b>Traffic</b></p> 	<p><b>Streetscapes</b></p>  <p><b>Economy</b></p> 	<p><b>Character &amp; identity</b></p>  <p><b>Sport &amp; recreation</b></p> 
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## Local community recommendations to address top priorities

Playgrounds and reserves	Footpaths & cycleways	Streetscapes	Character & identity
			
<ol style="list-style-type: none"> <li>1. Improve maintenance and upgrade facilities</li> <li>2. Make parks and playgrounds more engaging with more nature areas, youth activities and exercise equipment</li> <li>3. More dog friendly parks and exercise areas</li> </ol>	<ol style="list-style-type: none"> <li>1. Provide dedicated cycle paths and lanes to improve safety</li> <li>2. Improve connectivity</li> <li>3. Repair and upgrade footpaths</li> <li>4. Improve walk trails and signage</li> <li>5. Network of mountain bike trails to protect native bush</li> </ol>	<ol style="list-style-type: none"> <li>1. Proactive and regular maintenance of verges and street trees to improve appearance and safety</li> <li>2. Plant more trees; replace dead, inappropriate trees</li> <li>3. Create a consistent sense of place, more beautification</li> </ol>	<ol style="list-style-type: none"> <li>1. Review planning policy to preserve and maintain local character and identity (complementary scale and design; manage subdivisions)</li> <li>2. Re-create a vibrant, attractive and inviting community / shopping hub and town centre</li> </ol>
Safety	Traffic	Economy	Sport & recreation
			
<ol style="list-style-type: none"> <li>1. Increased Police presence / security patrols to address break-ins, hooning and anti-social behaviour</li> <li>2. Establish a local Police station</li> <li>3. Install more CCTV, improve street lighting and more traffic calming</li> </ol>	<ol style="list-style-type: none"> <li>1. Improve intersections to keep traffic flowing safely (lights, roundabouts, overpasses)</li> <li>2. Slow down traffic on local roads (modified speed limits, traffic calming, signage)</li> <li>3. Modify roads to restrict access</li> <li>4. More pedestrian crossings</li> </ol>	<ol style="list-style-type: none"> <li>1. Greater support for local businesses - revitalise shopping areas, restrict large / chain stores (mixed views), easier approvals for new ventures</li> <li>2. New and restored tourism attractions</li> <li>3. More local job opportunities</li> </ol>	<ol style="list-style-type: none"> <li>1. Upgrade the aquatic centre</li> <li>2. Upgrade the gym and recreation centre and improve range of activities</li> <li>3. Provide more facilities (e.g. skate parks, extra basketball courts, etc)</li> </ol>

## Strategic Community Plan 2020 Review

Feedback from the 2016 Review compared with what has been achieved to date (2020)

2016 Strategic Community Plan Review	2020 Achievements
<b>Priority 1: Kalamunda Cares and Interacts</b>	
<ul style="list-style-type: none"> <li>» City to play a key role in advocacy</li> <li>» Increased support and promotion of volunteerism</li> <li>» Services for children, young people and families</li> <li>» Housing for ageing in place</li> <li>» Intergenerational programs</li> <li>» Inclusivity</li> <li>» Local community events seen as important</li> </ul> <p><b>Place specific</b></p> <ul style="list-style-type: none"> <li>» Affordable access to Hartfield Park for seniors</li> <li>» Youth Centre/community hub</li> <li>» Expansion of Learning Centre</li> <li>» Increased socialisation and leisure facilities</li> <li>» Multicultural centre in Pickering Brook</li> </ul>	<p><b>Strategies and Plans</b></p> <ul style="list-style-type: none"> <li>» <a href="#">Kalamunda Connected</a> – outlines how the City will build a connected community, build community capacity and empower active citizens</li> <li>» <a href="#">Community Engagement Strategy</a></li> <li>» <a href="#">Disability and Access Inclusion Plan 2017 - 2022</a></li> <li>» <a href="#">Age Friendly Strategy &amp; Action Plan</a></li> <li>» <a href="#">Innovate Reconciliation Action Plan</a></li> <li>» <a href="#">Youth Plan 2017 – 2022</a> guides the provision of youth services</li> <li>» <a href="#">COVID-19 Crisis Relief Fund</a></li> </ul> <p><b>Housing/Ageing in Place</b></p> <ul style="list-style-type: none"> <li>» Planning Investigation Areas (aged care housing) <ul style="list-style-type: none"> <li>» Cambridge Reserve, Heidelberg Park</li> </ul> </li> <li>» Active Seniors Program at Hartfield Park and Seniors Group Fitness at High Wycombe and Ray Owen</li> </ul> <p><b>Inclusion</b></p> <ul style="list-style-type: none"> <li>» City partnering with Inclusion Solutions <ul style="list-style-type: none"> <li>» <a href="#">WayFairer Project</a></li> </ul> </li> </ul> <p><b>Social and cultural events</b></p> <ul style="list-style-type: none"> <li>» Delivery of popular community events: Corymbia, Perth Hills Spring Festival</li> </ul> <p><b>Upgrade of community facilities</b></p> <ul style="list-style-type: none"> <li>» <a href="#">Kalamunda Community Centre</a> – being upgraded, due for completion in March 2021</li> <li>» Enhanced amenity in the performing arts area through renovation of Kalamunda Performing Arts Centre foyer, reception and offices</li> <li>» Greater efficiencies in library services through completion of a library review and the implementation of a market leading Library Management System and pivoting to enhanced digital media offerings.</li> </ul> <p><b>Community Safety</b></p> <ul style="list-style-type: none"> <li>» Implementation of a Fire and Emergency Management division within Community Safety - 1.2.1 Facilitate a safe community environment.</li> <li>» CSCPAC endorsing the Community Safety &amp; Crime Prevention Plan 2020 -2025 - 1.2.1 Facilitate a safe community environment.</li> <li>» Implementing the mosquito management action plan each year. - 1.2.1 Facilitate a safe community environment.</li> </ul>



## Strategic Community Plan 2020 Review continued

2016 Strategic Community Plan Review	2020 Achievements
<b>Priority 2: Kalamunda Clean and Green</b>	
<ul style="list-style-type: none"> <li>» Protecting and enhancing natural areas a key priority</li> <li>» Community focused on environmental sustainability</li> <li>» Waste and recycling</li> <li>» Bushfire mitigation and management a priority</li> </ul> <p><b>Place specific</b></p> <ul style="list-style-type: none"> <li>» Streetscape and verge management - foothills</li> <li>» Urban Forest Strategy</li> <li>» Proper access to Woodlupine Creek</li> <li>» Bird proof bins at Zig Zag Scenic Drive - Hills</li> <li>» Better communication of plans for prescribed bushfire burns</li> <li>» Subsidies for local businesses for solar/ environmental initiatives</li> </ul>	<p><b>Strategies and Plans</b></p> <ul style="list-style-type: none"> <li>» <a href="#">Clean and Green: Local Environment Strategy 2019 - 2029</a></li> <li>» City updated Waste Plan and will be implementing 3-bin system</li> </ul> <p><b>Sustainability</b></p> <ul style="list-style-type: none"> <li>» Environmental sustainability initiatives - proposed solar farm - City to undertake feasibility study and further community engagement (<a href="#">OCM 26 November 2019</a>)</li> <li>» Verges maintenance survey</li> <li>» Seasonal Engagement campaigns for bushfire preparedness and storm preparation.</li> </ul> <p><b>Place priorities</b></p> <ul style="list-style-type: none"> <li>» City consulting with community for Zig Zag Scenic Drive</li> <li>» <a href="#">Woodlupine Living Stream</a> (part of Cell 9 Project) due to be completed 2019/21</li> <li>» Zig Zag Scenic Drive - currently open for comment</li> </ul>

## Strategic Community Plan 2020 Review continued

2016 Strategic Community Plan Review	2020 Achievements
<b>Priority 3: Kalamunda Develops</b>	
<ul style="list-style-type: none"> <li>» Community want to see further diverse and affordable housing options for all ages with particular attention for ageing in place</li> <li>» Developing vibrant and thriving town centres</li> <li>» Protecting the Shire's heritage and natural environment</li> <li>» Accessibility and connectivity/Improved public transport, bike paths and footpaths</li> <li>» Improved sporting spaces (Wattle Grove)</li> </ul> <p><b>Place specific</b></p> <ul style="list-style-type: none"> <li>» Local accessible courts for youth and drop in place</li> <li>» Land use zoning – desire for some higher density and land releases (foothills)</li> <li>» High rise developments should be limited</li> <li>» Planning should be subject to thorough environmental assessments of impact</li> <li>» Roads, footpaths and traffic a key concern</li> <li>» Forrestfield North – new district name</li> <li>» Improved sporting complexes</li> <li>» Connectivity and accessibility (shuttle bus)</li> <li>» Retain 'village' atmosphere of Kalamunda town centre</li> <li>» Welshpool Road East – widening and information bay</li> <li>» Pickering Brook community hub upgrade</li> <li>» Rural style recreation – increased trails/tracks</li> <li>» Agribusiness and tourism</li> </ul>	<p><b>Strategies and Plans</b></p> <ul style="list-style-type: none"> <li>» <a href="#">Draft Local Housing Strategy</a> – diversify housing stock and dual density</li> <li>» Activity Centre Strategy and Activity Centre Plans</li> <li>» <a href="#">ELUPS</a></li> <li>» Scott Reserve Master Plan adopted and Hartfield Park Stage 2</li> <li>» <a href="#">Public Open Space Strategy</a></li> <li>» Woolworths Drive/Hale Road works</li> <li>» Forrestfield North – Community consultation showed that residents wished for the name to be kept the same</li> <li>» Asset Management Plans adopted: for <a href="#">Drainage (July 2018)</a> and <a href="#">Roads (October 2018)</a></li> <li>» Trails Loop Plan</li> </ul> <p><b>Tourism</b></p> <ul style="list-style-type: none"> <li>» <a href="#">Tourism Development Strategy 2019 – 2025</a></li> <li>» WA Local Government Tourism Awards Winner 2018 and 2019</li> <li>» Scott Reserve Master Plan, Ray Owen Master Plan, Maida Vale Reserve Master Plan</li> </ul> <p><b>Local Economy</b></p> <ul style="list-style-type: none"> <li>» Improved small business outcomes through the implementation of Small Business Friendly Local Government status including strengthening of collaborative partnerships with the Kalamunda Chamber of Commerce, Small Business Development Corporation and Business Foundations.</li> <li>» Enriched community interaction and cohesiveness via the sponsoring of local markets, workshops, business excellence awards, festivals and other seasonal events</li> <li>» Helping food businesses adapt to changes during the Covid pandemic – 3.3.1 Facilitate and support the success and growth of industry and business.</li> </ul> <p><b>Assets</b></p> <ul style="list-style-type: none"> <li>» Upgrading the animal pound – 3.2.1 Optimal management of assets.</li> <li>» <a href="#">Bicycle Plan 2017</a> and WABN Projects</li> </ul>

## Strategic Community Plan 2020 Review continued

2016 Strategic Community Plan Review	2020 Achievements
<b>Priority 3: Kalamunda Leads</b>	
<ul style="list-style-type: none"> <li>» Pressure to increase local government effectiveness and accountability</li> <li>» Performance benchmarking and integrated planning and reporting</li> <li>» Better communication and engagement and promotion of what City does</li> <li>» Advocacy and stronger partnerships with State and Federal Government</li> <li>» City status</li> <li>» Transparency</li> </ul> <p><b>Place specific</b></p> <ul style="list-style-type: none"> <li>» Technology – online and social media</li> <li>» Improved customer service</li> <li>» Commercialising – investigate feasibility of Shire owned wind farm</li> <li>» Access to information and responsiveness of staff to Councillors</li> <li>» Mentoring for small business and prime producers</li> </ul>	<ul style="list-style-type: none"> <li>» 2020/21 Advocacy Program</li> <li>» Ray Owen, Stirk Park, Maida Vale, Scott Reserve, Kalamunda Cycle Plan</li> <li>» GAPP Funding</li> <li>» <a href="#">Community Engagement Strategy 2017</a></li> <li>» City's integrated planning framework and streamlining of City's planning strategies, policies and plans</li> <li>» City status 2017</li> <li>» <a href="#">Customer Service Strategy 2017 - 2021</a></li> <li>» The City has managed its finances strongly through the COVID-19 Pandemic to deliver a financially sustainable budget.</li> <li>» Through a strong focus on governance and key controls, the City has achieved excellent audit results acknowledging some process improvement opportunities.</li> </ul>

## Community Workshop#1 | Feedback

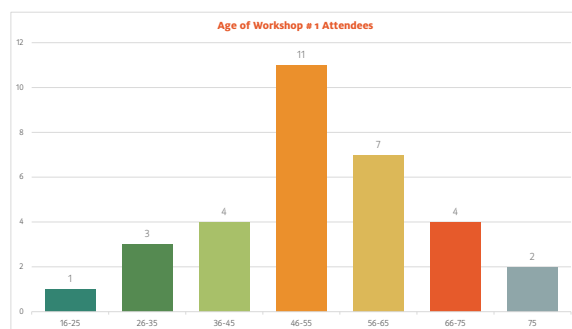
### Kalamunda Workshop #1

- » Date: Wednesday 23 September 2020, 5pm - 7pm
- » Venue: Kalamunda Agricultural Hall

**36** People attended

**36%** of attendees were male

**61%** of attendees were female



### Discussion Notes

Community members worked in groups to discuss each of the City's 4 Priority areas and what they would like to see in the future. Following is a copy of the discussion notes:

#### Priority 1: Kalamunda Cares and Interacts

- » Be a Shire again
- » A place to interact and be comfortable (Rest)
- » Create Streetscapes – "Show the Love"
- » Improve and enhance tourism
- » A whole city focus – "One Kala"
- » Shady parks + roads + pathways
- » Verges are retained
- » Tree retention – 10 y/o trees
- » Open planning in our neighbourhoods
- » Pos maintained and increased
- » More options for aged care, incl. recreational facilities
- » Increased indoor recreation facilities
- » Up awareness of facilities
- » Better children's, disability, seniors and youth facilities
- » Feel safe walking in Kalamunda
- » Police Station
- » Maintain and improve hospital services
- » Youth Workers
- » Community "policing"
- » Up public educational of how LGA strategic planning works
- » Up Up cross section of the community @ the next strategic planning session
- » More public art please!
- » Multi-cultural diversity (82% White)
- » S.E Asian, Indian + African
- » Will help raise the standards of education
- » \*attract these groups to come (eg people from Hong Kong)
- » Revamped festivals/events
- » Blossom Festival; Zig Zag; Stirk Fest; Art Trail; Bib. Track;
- » Building partnerships
- » Activate the new learning centre.
- » Council takes the lead + views as important to the community
- » Railway Event
- » Voluntary Organisations – coordinated
- » Shift away from user-pays (Council) to community focused
- » Community Facilities for various demographics
- » Street lights need 100% attention on Lesmurdie Road and Railway Road
- » Police Station in Kalamunda - Crime is rife
- » Council to take active role in fast food outlets + future proposed
- » Museum concept of Zig Zag - Railway ??? - Reference to Peter Wright video
- » City of Kalamunda to LOBBY the state govt for UP funds for high schools. It was a safe LIB seat for 24 years and nothing was done, as opposed to Willetton, Rossmoyne, Bob Hawke College + Shenton College. Also all LIB safe seats that were lobbied by local govt + business
- » We need an exit and entry lane at Canning Road and Railway Road junction.
- » Also at Mead Street and Canning Road
- » Kalamunda is easy to navigate with well designed traffic + well maintained lighting systems that are functional to the community can move around safely
- » Smaller residential care dotted through community
- » Access to help
- » Residential and Private
- » Children participation with aged – intergenerational involvement with those in aged care
- » More security – increasing population
- » Pool to stay in Kalamunda – similar to Belmont Oasis
- » Skate Park
- » Lots of facilities for kids
- » Sporting and Recreation facilities
- » Zig Zag Scenic Drive to be open
- » More restaurants
- » Community Centre as a satellite for TAFE
- » Recreational facilities up the hill

## Community Workshop 1 - Feedback continued

- » Better footpaths & increased public transport
- » Strong leadership programs for youth
- » More multicultural events
- » Increasing / encouraging more events / market stalls / vendors
- » Diversity and Make bigger
- » Community buses to new Kalamunda Learning Centre
- » Heated swimming pool
- » Christmas decorations and lights – make it something people want to see
- » Kalamunda Hospital upgraded and opened up again for local community
- » Bio diversity – removing pest plants on Council land
- » i.e.: eastern state wattle (weed) + bridle creeper
- » natural areas managed by Council are weed free + Council are weed free + Council manage effectively + protect endemic species which is what makes KAL unique

### What would you like to see?

#### Priority 2: Kalamunda Clean and Green

- » A third bin (or not)
- » 2 new container recycling Depots (CFC)
- » Transfer station = brilliant = recycle/thrift shop
- » More vehicles and charging stations
- » City has an electric vehicle fleet
- » Biodiversity maintained
- » Solar on all buildings – Tesla Batteries
- » Clean water running through our waterways
- » Biodiverse streetscapes for our native fauna
- » Fauna/Quenda
- » A diverse urban canopy
- » Buildings maintained
- » GPT in all drainage lines
- » Better use of local waste, eg: metal, plastic
- » Up maintenance of bush/fire risk – inc. education + support for people who can't do it themselves
- » Up Up \$\$ funding leverage to protect + enhance bio.div. assets
- » The group endorsed the current objectives in KC+G
- » Community workshops led by our youth for youth
- » Solar power battery hubs i.e.: end of streets, example – City of Mandurah
- » Future development sits within "true" strategic framework of the community
- » i.e.: leader in technology – feed into tourism opp. + EV points
- » look @ how we integrate commerce + community
- » Kal has urban Forrest strategy (tree protection on private land = development)
- » Fast food outlet review to impact on the existing outlets are even phased out
- » Retain natural bushland as much as possible. Housing is encroaching on larger plots. i.e.: identify green corridor plans – link info
- » Planning schemes + developments
- » Council can look @ ways to embed into the future growth
- » Private land is protected for the future via legacy or covenant
- » i.e.: Stirling Council (state of intent)
- » Private clearing of trees (on private land) reduced
- » Types of trees (natives vs non-natives)
- » Bushfire Mitigation
- » Local Policy to stipulate how much % trees are to be retained on blocks/dev
- » Significant / aged trees should be preserved / treescaped in Town Centre
- » Waste Transfer Station – Recycling shop
- » Roadside / Verge Collections
- » Community benefits of reusing old stuff
- » Reducing waste to landfill
- » Increased hours for transfer station
- » Tree Conservation – maintain tree canopy
- » More cycleways
- » Innovation in renewable energy
- » State Government Solar & Hydrogen Initiatives
- » Zig Zag Scenic Drive as nature reserve
- » More community gardens involving schools

### What would you like to see?

#### Priority 3: Kalamunda Develops

- » Maintain a decent distance between homes (e.g. Fire protection)
- » Public art involved in all developments
- » High Wycombe Rail Precinct
- » Maintain pockets/corridors of native bush
- » Rethink urban retail – smaller
- » Plan for development of new suburbs in harmony with nature
- » Less bins on road for street appeal
- » Maintain Kalamunda's heritage
- » Fund activities around ZZCC
- » More/Promote Cultural Activities
- » Café @ top of Zig Zag is restaurant attracting tourists
- » That Perth Hills rivals Swan Valley as a tourist destination
- » Plan a disability community
- » Sculpture on the scarp
- » City assets are mapped + maintained well
- » A new cultural precinct
- » Density buildings – tall units do not fit in Townsquare
- » Design of buildings – no theme, all a mish mash
- » Dominoes building disgusting
- » Want to preserve 'village' style theme

## Community Workshop 1 - Feedback continued

- » Keeping Kalamunda a Village rather than a City - A Country City, City in the Country
- » Statutory Planning - transparency & access to building applications
- » Pedestrian friendly town centre, reduced speeds
- » Allow ½ acre subdivision from Transfer Station into Kalamunda (Lawnbrook Rd West)
- » No fast food outlets
- » Local Planning Policy around land use & zoning, accessed individually
- » Infill development - may be ok in town centre??
- » Concerns with state planning targets
- » Set subdivision block sizes to acceptable sizes (not too small)
- » Ability to subdivide?
- » Town Centre is very quiet
- » Boost & Support Tourism
- » Something needs to be done about Old Retravision Site - its an eyesore
- » No empty spaces in Kalamunda - all shops full!
- » Kalamunda embraces liveability principles
- » Walkabout
- » Good Transport
- » Connectivity
- » Enhancing quality of life
- » Idea of a 20minutes neighbourhood
- » Gentrification of Haynes Street
- » Now = slow and tired
- » Want = slow and vibrant'
- » Examples:
- » 8th Ave Mt Lawley
- » Angelo St South Perth
- » Cowaramup
- » Margaret River Main Street
- » Nannap
- » Vic Street in Bunbury
- » Tourism elements = i.e.: luge run - \*no tours or signs currently available in other languages
- » Capitalising on the sport/leisure traffic
- » No one is stopping in the town to spend \$\$
- » Possible weekend accommodation for mountain bikers
- » Kal Hockey Club = new turf (they don't have one)
- » Currently using Guildford Grammar
- » Maintain the \*country feel \*village
- » Activation of old Mead Medical Centre - Where is it at?
- » No high rise
- » The pool is open all year!

## What would you like to see?

### Priority 4: Kalamunda Leads

- » Transparency of governance
- » City to support our citizens to visit other areas/cities to talk about our city
- » City achieves "sculptures on the scarp"
- » City builds an Australia first disabled community model for other LGAs to follow
- » Up employment of people with disabilities
- » City to promote town teams
- » City facilitates grant writing workshop
- » City employs a R.A.P. trainee
- » 4.2.1 - City partners with Bend. Bank to extend their traineeship model into the City's staff structure
- » City seeks better internet services for residents
- » City attracts fed\$\$ for Large/Major infrastructure projects
- » City supports free fast >160mbs! Wifi @ all City buildings
- » Council is seen as part of the community and not a dictator
- » Council needs to participate in more lobbying/advocacy in particular re: schools (particular high school)
- » Measure satisfaction 4.2 (currently) it's about increasing active involvement
- » Green credentials
- » Tourist destination for hiking, biking, blossom festival, wildflower festival, open gardens
- » No wine bars ATM - Council supports innovative operations i.e.: small bars + experiences
- » Seasonal foods + restaurants
- » Up possible old IGA site = wine tastings + meals or refreshments
- » i.e.: Yahara coffee place between Marg. River and Augusta
- » Council embraces innovation i.e.: glamping opportunities (i.e.: Olio Bella)
- » Communication could be better
- » Letter box drop + school newsletter
- » Coffee shops, 1/4ly "town hall" meetings
- » Better representation of the community - create, engage + connected community
- » More advanced training for Councillors - leadership & big picture planning
- » Transparency in processes
- » Using technology to enhance Council processes
- » Police Station 24 Hours - to meet the needs of the City
- » Review of the election of the Mayor
- » Pros and Cons of current and potential approach
- » Improved Communication - use of community notice boards, taking invites to the groups
- » Emergency Plans for the City - leadership during emergencies
- » Local Government should be devoid of politics - not be affiliated with political parties
- » Organisation review of positions in the City and whether they are needed
- » Honesty and integrity and transparency

## Community Workshop 1 - Feedback continued

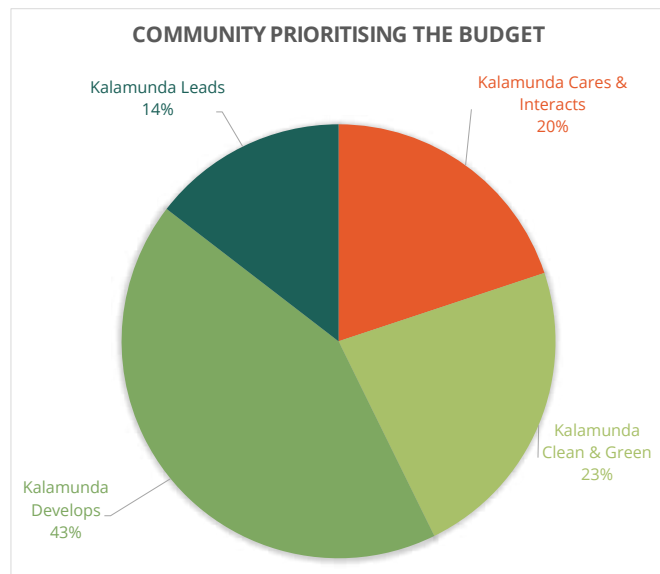
### Budget:

Local government always needs to work out where to spend its money and how to get the balance right. To help understand how Respondents wanted the City to prioritise the budget they were asked to imagine they had \$100 total; and then distribute the money across the four (4) priority areas (Participant Groups A-M).

Kalamunda:	A	B	C	D	E	F	G	H	I	J	K	L	M
<b>Cares &amp; Interacts (\$)</b>	23	40	50	17	15	15	15	30	30	15	30	23.5	29.3
<b>Clean &amp; Green (\$)</b>	23	20	25	50	25	25	30	40	30	30	30*	23.8	29.8
<b>Develops (\$)</b>	23	20	15	17	15	15	15	10	20	50**	20	16.5	20.6
<b>Leads (\$)</b>	31	20	10	16	25	25	20	15	20	5	20	16.2	20.25

\*Kalamunda Cares & Interacts: Develops the community and is central to Kalamunda

\*\*Kalamunda Develops: Relies on having a good community and developing community first





## Community Workshop#2 | Feedback

### Forrestfield Workshop #2

- » Date: Wednesday 14 October 2020, 5pm - 7pm
- » Venue: Woodlupine Family & Community Centre

**25** People attended

**52%** of attendees were male

**48%** of attendees were female

### Engagement Notes

Community members worked in groups to discuss each of the City's 4 Priority areas and what they would like to see in the future. Following is a copy of the discussion notes:

#### Priority 1: Kalamunda Cares and Interacts

- » Shouldn't have to leave Kala to visit a decent park i.e. Midland Water Park, Guildford, Belmont
- » Stirk Park = worst in area
- » More: water walls + interactive = sensory play - not excluding anyone
- » More: shade + fenced + nature play
- » Something for teenagers (kids who don't skate)
- » Aquatic Centre with Gym, play area etc (i.e.: Belmont)
- » Fleming Reserve in High Wycombe = glass needles we don't feel safe there
- » Influx of young families to area = need more resources for them
- » Livable Housing Planning - multi-use/generation of homes
- » More mixture of demographics + street design foster intergenerational
- » Better urban design, landscape design, treescapes - tidy and interesting
- » Safety needs to be focused on - Council can encourage the functionality of the region: better design of estates etc
- » Arts needs to be a much bigger focus
- » Arts Strategy and Public Art Master Plan included
- » More utilization of Stirk Park
- » To become an active arts centre renowned for its Arts Festivals and Public Art
- » Youth Plan - Key in overcoming issues on crime

- » Involvement of young kids in community and in engagement - e.g. Stirk Park Skate Park
- » Kalamunda Town Hall - big area - to be used/activated for youth (i.e. activities after school)
- » More table tennis and outdoor
- » Better information/communication for volunteers and opportunities - people WANT to give their time!!!
- » Encourage and empower to volunteer
- » More active citizens gathering in public places
- » Give life to community - help community feel the benefits!
- » Drive activity from markets throughout town and day
- » Are facilities cost efficient at the moment
- » Supportive of the three objectives
- » Developers objectives are a concern
- » Want to see enough facilities
- » Older people - would like to see raised seats, more accessibility
- » Link to DAIP
- » Fairly "easy to roll" Happy
- » Like the peace and quiet
- » Relaxed style of life
- » Rates impacts

#### Priority 2: Kalamunda Clean and Green

- » Clean out the invasive weeds - work out strategy for invasive flora and fauna - educate the community
- » Budget for spraying (mow)
- » Reassess focus on the tree canopy on private land i.e. conflicting advice from the City re: bushfire preparedness
- » Battery energy storage - community storage i.e. Mandurah/Meadow Springs
- » This theme can feed into the tourism strategy
- » Re-jig the current tender process to give local businesses the opportunity to work in the community
- » All new buildings = energy efficiency requirements i.e. Bushmead
- » Hartfield Park = recycled water - more of this in the City
- » More incentive to Commercial and Private Business to prioritize "clean and green"
- » Increasing the tree canopy - "cleaner and greener"



## Community Workshop 2 - Feedback continued

- » Rezoning rural land – we lose the protection of the former zoning so if it goes from rural to urban - not stopping people but provide assessment and incentives
  - » Greater control on feral cats
  - » 3 bins – processing station
  - » Community focus
  - » Storage i.e.: curbside collection mentality
  - » Wattle Grove South and potential over the next 4 years
  - » Want to see the area the same as it is now
  - » Residents can dictate what they do with their land
  - » Potentially opportunity to develop – not lego land – not looking like parts of suburbia where rooves touch each other
  - » Tree protection program for significant trees
  - » Education for people who buy in Kalamunda, responsibilities to maintaining natural environment
  - » Education on tree types and which ones are significant
  - » Reduce or no development until protection for trees are in place
  - » Harnessing the water from our drains and rooftops
  - » Container Deposit Scheme – reduction of single use plastics
  - » Support shops to get rid of plastic takeaway containers
  - » Water quality out of hills into Mundy Brook – improve the quality of this water – full of litter etc
  - » More drainage into water catchment areas
  - » More charging stations for electric cars
  - » Planter boxes and towers, hanging greenery e.g.: Central Lane Upgrade
  - » More cycling paths and linkages to cycling trails throughout
  - » More water tanks
  - » Bandicoot friendly town i.e. like Rottnest Quokkas #selfiewithaquokka
  - » FOGO bins
  - » Free bike exchange in the town centre i.e.: bikes at the bottom of Zig Zag and ride up
  - » Green walkabout through Kalamunda, going through key areas of interest i.e.: information centre
  - » Community bus to run on market days through ZZCC
  - » Interconnecting bus loop running on electricity, highlighting the natural assets of Kalamunda – design bus to capture essence of seasons
  - » Town Centre to feature a 'Green' Kalamunda – planting natives, increase urban canopy
  - » Cycling races and events – Tour de Kalamunda
  - » Parking issues – use buses, local transport
  - » Bus – improve accessibility to Kalamunda's attractions
  - » Objectives currently there are all important
  - » Wattle Grove South Draft Plan – indicates environmental easements on some properties
  - » Concern over potential limits
  - » Freedom on own land. We preserve as much as we can but may still like to put up a dwelling for example
  - » Land uses are important, re special rural and ability to farm
  - » Sustainable practices
  - » Supportive of incentive programs? Solar/Water
  - » Verge planting and visibility. Maybe more trimming
  - » Supportive F.O.G.O.
  - » Litter is a problem
  - » Protection of current reserves
- Priority 3: Kalamunda Develops**
- » Rationale for attracting more business – rent too high, reasonable parking, public transport
  - » Eco tourism industries
  - » Something in the hills that attracts people
  - » Alfreds Kitchen
  - » Tree top walk
  - » Wildlife discovery centre
  - » Open up the region via shuttle bus from the new train station
  - » Open up chalets/short stay/accommodation to support this
  - » Bike paths – need places for tourists to stop and spend time and money
  - » All of the ideas need some cohesion or a plan to make it work
  - » Restaurant on the Scarp or with view of the valley i.e.: City financed/backed – I want to go to a local venue
  - » rest. Craft Shops – halfway up the hill – Munday National Park – Kal Hotel
  - » 3.3.1 – agree but it needs to be done 'support'
  - » Be more proactive
  - » Support local business = voucher book of local business

## Community Workshop 2 - Feedback continued

- » Encourage community groups to use hubs for workshops etc by paying for the tenancy + advertising etc to build connected community

### Population and Growth:

- » How big is our population going to be – 11% coming; 500 N in H/W due to station
- » Facility upgrade need to exceed population growth
- » Must have community involvement and engagement
- » Offload assets no longer required, to balance out
- » Utilise schools more for community infrastructure
- » Libraries in schools, ovals, etc; sports practice
- » Housing insulation guidelines etc
- » Connect-ability, cycle paths, roads, public transport etc caltrop spraying

### Access to Amenities:

- » Community buses that service more of the community not just aged care
- » Tourism as well
- » Aquatic facility in foothills. Making sure its affordable
- » More dog parks which is for people to interact, including barbecue facilities, public toilets

### Business:

- » Community business grants to help local businesses
- » Businesses to have more social responsibility for litter and waste management
- » Urban infill nearer transport nodes and amenities
- » Not semi-rural areas i.e. No rezoning in Maida Vale!
- » Can we make ZZCC bigger and better? E.g. MAC and MJAC
- » Things fun during the day which isn't exactly accessible
- » More of the history, not just colonial. Making it free and open to everyone and make sure its publicized (brought to schools and community events)

### Intergenerationalist:

- » We are all in this together, bringing the generations together and treat us as a unified community
- » Aged care including other facilities to bring them into the community, rather than segregation. Playgrounds, community centres, kindy, etc (as part of the development)
- » Age friendly ambassador program to connect communities (like Bayswater)

- » Visually attractive areas that make people want to be part of the community and participate

### Native Trees:

- » We want them planted in our communities
- » Design guidelines for developers, playgrounds etc
- » More tree canopies outside the national parks

### Waste:

- » Verge pickups are great for reusing (more organization)
- » Third rubbish bin, put investments into more recycling
- » More "Garage Sale Trails" with more involvement with "containers for change"

### Energy:

- » Solar farm on contaminated areas – Solar lighting for community areas
- » More renewable energy to keep sustainable
- » Incentives people (lower socio economics) people to install their own solar
- » Do we have an energy reduction target?

### Housing:

- » Replacing trees that are cut down for housing "tree rehabilitation program"
- » Streetscapes full of native trees
- » Building up to save land for bushland
- » Higher density should lead to more trees
- » Holmes Road, 2.5acre blocks – issues with anti-social behavior (abandoned cars) – what can we do:
- » Reduce land sizes to better manage resources (i.e.: bushfire risk, crime)
- » More activity in an area, the safer it is
- » Community gardens – more of them and more promotion
- » Development – every house has solar, water caught by houses and used for sewerage, solar assisted heating and cooling
- » New homes and business should be sustainable
- » Efficient insulation – regulated as part of planning scheme
- » Policies for household to have one tree that are bird friendly

## Community Workshop 2 - Feedback continued

- » Urban Canopy Increases – only 15% tree canopy left
- » Compatible Native Species – appropriate planting – carobs and pecans (less roses)
- » Make Kalamunda a point of difference – clean and green
- » Reduce clearing and infill – a pole house place
- » Planting in middle of Hayne Street
- » Under utilized and under resourced - i.e.: Perth Observatory
- » Sell of Jack Healey Centre and make it a hotel
- » Make Kalamunda Central a verandah Town
- » Destination Artworks – iconic artworks which draw in people from Australia and around the world
- » Linked to current resources of "Perth Observatory" and "Zig Zag"
- » Materials that provide shade and ambience (Verandah Town)
  
- » Like the current property ratios and diversity in the Wattle Grove Area
- » Catch 22 of development cost to put in us
- » Need to provide for new people
- » Don't want infill across the City
- » Love freedom of current house/land/community
- » Love space, cooler – natural environment
- » Sanctuary! – like cul-de-sac
- » Like focus on tourism = bring visitors is ok
- » Economic development – important for young people
- » Need to move with the times
- » Like the feel of the place
- » Heritage, history important
- » Unique
- » No high density
- » Retain lifestyle
- » Preservation of character
  
- » Take away the red tape = tender process and make it easier for local business + deal with the business + help them
- » Less consultants – consult people who live here
- » Look @ creative planners on staff
- » Use the kids to initiate change – let them have a voice
- » More transparent budgets – every major contractor listed – detailed budget
- » 2nd Avenue for community feedback other than Council Elected Members
- » Advisory Committees seek input from community not just advise Council = one way becomes 2way
- » More opportunity for community to get involved in working with Council – not just 9 – 5
- » Purchase ad space in Echo + then let comm. Groups populate the content for free
- » Engage with schools – talk about what's going on and what's coming up
- » Grant person @ the Council – to help navigate the funding environment – monthly workshop
- » Get the kids involved in the future planning – annual workshop with 5 – 12 y.o
- » Not obvious via website how you get involved
- » Council/City currently broadcast they don't engage
- » Make decisions – sick of hearing ongoing debate of the same topics. i.e.: Zig Zag Railway
- » Train station – public transport accessibility, housing
- » More defined sense of place "Welcome KAL"
- » Youth areas where kids can be safe to 'be'
- » Services for teens etc
  
- » More transparency – better communication around legislation and how LG operates
- » More advocacy for Arts
- » Not enough communication between developers and planners
- » Community Engagement – promote platform, more social media promotion on projects open for comment
- » Engaging demographic not 'online'
- » Awareness on how LG operated and responsibilities of Councillors and Staff (operational)
- » Community groups access City funding with ease – streamline process

## Community Workshop 2 - Feedback continued

- » City trains staff in how to write project briefs for all quotes and tenders where outcome is the focus
  - » Investing in local projects – make the most of the low interest rates – creating jobs
  - » Reduce retirement rates (commerciality) selling unused assets
  - » Staff services, outsourcing, GIS
- Community**
- » Door knocking, get the opinions of people, because they don't or can't come to meetings
  - » Libraries are underutilized, connection to community. Shopping Centre integration, library near public transport, aged care development, holiday programs that are free.
  - » Increasing participation in the community
  - » Workshops, mental health services, helping build a happy, healthy, involved community
  - » Financial system (similar to COVID) allowing ratepayers more options e.g. Direct Debit
  - » Donations and drives for more facilitation and services. More involved community in the finances of groups
  - » School facilities used for community events, programs etc for kids, youth, adults and aged
- » Current objectives are good
  - » Important to get information and notification
  - » Follow up
  - » Regular updates
  - » Community engagement is good and needs to continue
  - » Stay in touch with people
  - » Is there too many groups to assist?
  - » Good to focus on benefit of whole community
- Vision 2025**
- » Small Business hub linked to large café and social areas
  - » Entertainment facilities for school aged children
  - » Clean interactive children areas
  - » Community house development
  - » Not age related and accessible
  - » Pickering Brook to be the new Swan Valley
  - » Links from public transport to area
  - » Footpaths around public spaces and between community access points
- » Looking at good design/landscaping guidelines over set zone restrictions
  - » Commerce/Council and local business think big sessions for interact with local owners to help growth development and communication online
  - » Good parks for families
  - » Rethink KAL town center
  - » Wildlife Discovery Centre = SW of WA
  - » Working with Kanyana
  - » Nocturnal Wildlife
  - » Entrenched, greener, safer city with eco-tourism – art, unique, hills culture fostered
  - » Forrestfield a lot tidier i.e. Belmont does a good job i.e. streetscapes
  - » Woodlupine – footpaths around the brook – dirt tracks = footpaths
  - » HW and MV – fabulous tree corner and streetscapes and KAL main street, interesting stops, takeaway food, café owners to innovate things on the verge, better urban design from bus stops to parks to buildings
  - » Zig Zag – bikers, walkers – standing on a simple gorgeous platform overlooking scarp
  - » Rest of divs in Wattle Grove and Railway Road are environmentally rich and reflect biodiversity
  - » There are creative places to be in – walk through and cycle through
  - » Elevated level of community engagement and well being
  - » Open spaces, rezoning to use the land more efficiently
  - » Manage the environment
  - » Not too close together
  - » Space for kids to play
  - » Older demographics – want to know what will happen (Holmes Road)?
  - » Managing things so there are less issues with traffic and crime
  - » Land use and housing types
  - » We have a constant flow of visitors, cyclists and walkers accessing the Zig Zag Scenic Drive, walking the new lookout platform and pathway
  - » Hub in Kalamunda for all ages – young, aged, a fantastic community for everyone
  - » Keep younger people in the hills

## Community Workshop 2 - Feedback continued

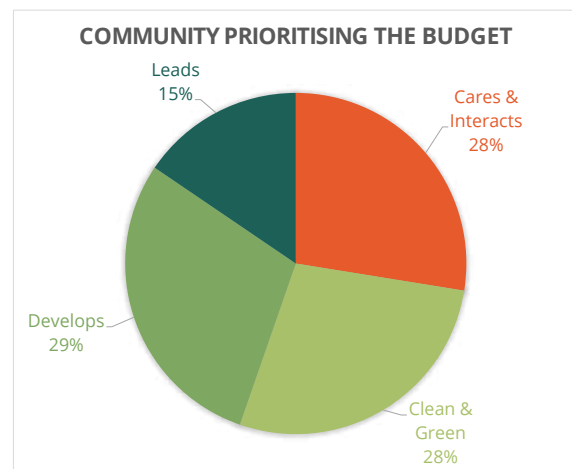
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**Raw data:** (Participant Groups labeled A - M).

Kalamunda	A	B	C	D	E	F
<b>Cares &amp; Interacts</b>	50	30	25	15	25	25
<b>Clean &amp; Green</b>	-	40	-	15	40	27
<b>Develops</b>	-	15	75	60	25	23
<b>Leads</b>	50	15	-	10	10	25

**Data as a graph:**



The following groups rated their preference 1- 4 (1 being Highest Priority)

Kalamunda	G	H	I	J	K	L	M
<b>Cares &amp; Interacts</b>	2	1	3	2	3	4	1
<b>Clean &amp; Green</b>	1	2	2	1	1	1	2
<b>Develops</b>	2	4	1	3	2	1	3
<b>Leads</b>	4	3	4	4	4	3	4



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## Online Community Workshops | Open Community

Group	Open
Date	23 October 2020
Method	Via Teams and Mentimeter
Participants	5 'Voices' dialled-in* *Due to the workshop being held online additional 'Voices' were able to listen and contribute from the same dial-in device.
Questions	Participants were asked open-ended questions. Responses recorded are as the participant entered them in Mentimeter with identifying names redacted.

**Enter three (3) words that describe what you love about living in, or being in the City of Kalumanda.**

**Responses:**

- » Community Nature Wellbeing
- » Self\_Sufficient Hills Great\_Community
- » Nature Safe Space
- » Trees Space Country\_feel



**What would you like the City of Kalamunda to be like in the next 10 years?**

**Responses:**

- » Go-to place for weekend activities, great food, adventure activities
- » A significant centre for the arts
- » Vibrant dynamic and progressive community open to new ideas  
Inclusive with needs of all community considered."
- » Still not overdeveloped. Plenty of community activity, arts, good food and drink and all year round swimming facility
- » Creative and modern designs, creating a renaissance in architecture

**Kalamunda Cares & Interacts - What areas would you like to see focus on in the future?**

**Responses:**

- » Aged care is not specifically targeted. 1.1 and 1.2 and more important than 1.3
- » Focus on strategies that address wellbeing and mental health. More clarity on what 'cultural' means to our community
- » Local transport
- » More activities to enable young people to engage safely in the community.
- » Development in our city to match technological advances globally

**Kalamunda Clean & Green - What areas would you like to see focus on in the future?**

**Responses:**

- » An automated recycling center supporting the new pay back system, bigger recycling bins and more often, large green waste bins all as part of our weekly/fortnightly pick up, smaller general waste bins to encourage recycling.
- » All objectives still highly relevant probably even more so with limited action from our government on climate change... requiring more action on local level. What are the environmental values of the City?
- » The areas of bush are neglected. . They are sometimes burnt and then left as dead vegetation, blackened and untidy. It looks worse than before the burning sometimes, Inconsistent maintenance of verges, even close to community hubs.
- » Is there a plan to provide a bin for organic material like cooked food waste.



Online Community Workshops | Open Community

**Kalamunda Develops - What areas would you like to see focus on in the future?**

**Responses:**

- » On a hot day, there is no public ( free) place to cool off in water. A sprinkler play area would be a welcome addition to families visiting
- » This area would seem to be a fine balancing act ie balance between development within capacity of City and its resources. COVID has certainly highlighted the hills as a tourism option and this seems to be a strong growth area
- » Continue to support music and other festivals
- » Upgrade Kalamunda Water Park to all year and heated pools. Standardised look and feel to the town center. Spend money upgrading Hayne St, Canning Road and Railway. Upgrade Lions Lookout (Cafe/Food vans, improved seating etc)

**Kalamunda Leads - What areas would you like to see focus on in the future?**

**Responses:**

- » Least important out of all the other priorities. More use of online meetings to encourage participation like this.
- » Is there a forum for teens and other young residents to express their ideas to the City?
- » Congratulate City on its increased attempts to consult with community particularly through Engage Kalamunda. How is the City encouraging wide and diverse representation at management and governance level?
- » How does the city collect information from consumers

**What is your budget across the four Key Priority Areas and WHY (note it must not exceed \$100!)**

Local government always needs to work out where to spend its money and how to get the balance right. To help understand how Participants wanted the City to prioritise the budget they were asked to imagine they had \$100 total; and then distribute the money across the four (4) priority areas.

**Responses:**

Participant	Cares & Interacts	Clean & Green	Develops	Leads
1	\$10	\$30 healthy and green living is important to a sustainable city	\$50 we need a reason to live in Kalamunda or for people to visit and make it sustainable	\$10
2	\$30	\$30	\$20	\$20
3	\$35	\$35	\$20	\$10
Community and care of our natural environment are my personal priorities and think underpin maintaining the benefits of living here.				
4	\$30	\$30	\$25	\$15
Each priority supports the others and for that reason I'm giving area				

**Any other comments?**

**Responses:**

- » Stirk Park is under review. How can the community participate?
- » Increased funding to footpaths and street lighting - no more footpaths to nowhere!  
Make Kalamunda the Mountain Biking hub for Perth  
Dedicated cycle paths especially on Canning Road and Welshpool roads
- » Thanks for this opportunity.....am planning to complete the survey as well.
- » Why is vehicle access being restored to Central Mall and will it be one way?

[End]



## Community Consultation | Kalamunda Arts Advisory Committee Workshop

Group	Kalamunda Arts Advisory Committee
Date	26 October 2020
Venue	Kalamunda Performing Arts Centre
Method:	In Person Workshop
Participants:	<a href="#">14 attended</a>

### What would you like the City of Kalamunda to be like in the next 10 years?

#### Responses:

- » Greater collaborations
- » Rich in arts and culture and a strong sense of identity... progressive!
- » Cultural hub with a connected community
- » Pretty, full of character, unique, cool.
- » Vibrant dynamic progressive community
- » Arts and culture identity
- » Exemplar of sustainable practice.
- » A place where the environment is a focus for all planning.
- » A connected community that embraces diversity, honours our connection to traditional custodianship & heritage, and supports local artistry and artisans.
- » More connected, stronger links, arts are part of daily life and conversation. Inter generational contact. Many trees left and forested canopy in urban and fringe areas

### Enter three (3) words that describe what you love about living in, or being in the City of Kalamunda.

#### Responses:

- » Trees Nature Country\_living
- » Culture Arts Nature
- » Nature Cafes Trails
- » Environment Creative Challenged\_community
- » Community Nature
- » Environment Community Arts
- » Nature Community Arts
- » Community Engagement Diversity
- » Community Culture Cafes
- » Country\_living Nature Safe
- » Culture Arts Nature





## Community Consultation | Aged Care Advisory Committee

Group	Aged Care Advisory Committee
Date	4 November 2020
Venue	City of Kalamunda Administration
Method	In Person
Participants	11 (7 x Committee members)
Questions	Participants were asked open-ended questions.

### 1. What would you like the City of Kalamunda to look like in the next 10 years?

- » Still forested
- » But less "infill" – but with provision for traffic, services, drainage, retail
- » Retain "revival" – many businesses seem to be abandoning the CBD
- » Bush Fire Safe
- » Recreation upgrades to Stirk Park
- » Successful Aged Care Centre that supports the way accommodation units in the City
- » Keep a "village feel" within the Shire but move within the times
- » Keep the green theme "forest appeal"
- » Retail areas
- » Have adequate Aged Care Services and meet with targets for aged care beds in high class facilities, economically available to all residents of Kalamunda
- » Maintain environment and lifestyle
- » Retain green canopies
- » Inclusive of all demographics, particularly aged
- » Frequent transport options for non-driving individual
- » Easy access to health facilities

### 2. Key Priority Areas:

#### Priority 1: Kalamunda Cares and Interacts:

- » Review the services and facilities as a 1st step – adequate?
- » Review "how" community is informed
- » What is the "how" – the link between strategy and environment
- » Improve Aged Care connection
- » 1.1.1 – more action by City to provide /ensure communication and transport services appropriate to elderly and disabled.
- » Have adequate Aged Care Services and meet with targets for aged care beds in high class facilities, economically available to all residents of Kalamunda
- » Maintain environment and lifestyle
- » Support training and support services to facilitate access to opportunities/services
- » Cultural activities for all demographics

#### Priority 2: Kalamunda Clean and Green:

- » CO2 emission reduction
- » Transport integration with new train station
- » Environmental issues – green
- » Public Areas, Parks
- » Emission Reduction

#### Priority 3: Kalamunda Develops:

- » New facilities to balance current losses of business in town centre
- » Services, Transport, Connection of services (bus/train)
- » Accommodation for elderly close to centre and services
- » Niche business opportunities – facilitate
- » Improve business opportunities in the City and "Top of the Hill" – Retail options
- » All demographics incorporated
- » Transport

#### Priority 4: Kalamunda Leads:

- » Monitor and Report progress on indicators

[End]

## Community Consultation | Disability and Carers Advisory Committee

<b>Group</b>	<b>Disability and Carers Advisory Committee</b>
<b>Date</b>	9 November 2020
<b>Method</b>	In Person Workshop, City Administration
<b>Participants</b>	11 members, staff and visitor
<b>Questions</b>	Participants were asked open-ended questions.

### Strategic Community Plan

#### Connected Communities, Valuing Nature and Creating our Future Together

The City of Kalamunda Strategic Community Plan - Kalamunda Advancing 2027 is the highest-level plan the City will prepare. Its purpose is to document the community's main priorities, expectations, and aspirations for the City of Kalamunda over a 10-year time and to plan strategies for achieving them. In doing this, the planning process will consider the issues and pressures affecting the community and the level of resources realistically available to achieve its aims and aspirations.

Nicole asks the committee if there are any changes they would wish to see or where they could add value on the current Strategic Plan regarding the four main priority areas below.

#### 4 Priority areas

- » Priority 1: Kalamunda Cares and Interacts
- » Priority 2: Kalamunda Clean and Green
- » Priority 3: Kalamunda Develops
- » Priority 4: Kalamunda Leads

#### Priority 1: Kalamunda Cares and Interacts

Justin: The City of Belmont have just developed and implemented a new CIVIC/Community building. They have one floor dedicated to not for profit organisations to work out of.

Councillor Janelle Sewell: Forrestfield Train Station can incorporate a similar design to the City of Belmont's new civic/administration Centre.

Justin: An environment that hosts community services, that would benefit the whole community.

Justin: An aim could be to providing the infrastructure for services to deliver services out of.

Justin: We all want to support Local Government

Michael: 1.3 could also include businesses as well

Nicole: Happy to take any feedback that the committee has.

Justin: connecting and raising awareness of local service providers.

Cr Sewell: 1.2: Provide support in regards of crisis, like when COVID 19 pandemic occurred. Implementation of emergency management strategies

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Justin: in 10-years' time with bush fire protection because of the changing environment

Cr Sewell: Like Climate change

Nicole: that is next the priority area "Kalamunda clean and green"

#### Priority 2: Kalamunda Clean and Green

Nicole: One note from the previous items, climate change

Cr Sewell: Take appropriate measure to address climate change like urban tree canopy strategies.

Justin: City's commitment to ageing and place, keeping minding the ageing population we do have the significant increase of empty nesters.

Nicole: Next Priority

Cr Sewell: Water: further enhancement of 2.1: water flow and damming of water for purpose and investigate alternative ways to use sustainable water sources.

Justin: What is the City thought on the protection of the rural area? Pickering brook and the valley, urban press is there, and I hope in 10-year time we are not losing that housing or industry/community infrastructure.

Nicole: Department of agriculture and State planning organisations have laws to protect rural space to avoid over urbanisation.

#### Priority 3: Kalamunda Develops

Justin: I would hope the bus port looks very different in 10 years town. Kalamunda depo near the Jack Healey Centre has improved and increased public transport awareness and education.

Nicole: Aged care and service?

Justin: Out population is empty nesters in Kalamunda, age and place and age-appropriate facilities need to be considered. Inclusion, accessible and increase in public and private facilities and community centres.

Peter: improved building design guidelines that value heritage, include inclusive and accessibility priorities in the future.

Justin: City of Bunbury mercier commitment to accessibility: <https://ro.ecu.edu.au/cgi/viewcontent.cgi?article=3250&context=theses>

great to see the principles make their way into our assessment and commitment to accessibility.

#### Priority 4: Kalamunda Leads

Justin: Collaboration with other local governments as we have lost the opportunity for amalgamation

Michael: More connected with other shires like Belmont and Mundaring

Nicole: Make a submission for the City's vision as an individual through Kalamunda Engage portal.

[END]

## Community Consultation | Community Safety and Crime Prevention Advisory Committee

<b>Group</b>	<b>Community Safety and Crime Prevention Advisory Committee</b>
<b>Date</b>	11 November 2020
<b>Method</b>	In Person Workshop
<b>Participants</b>	16 Members, staff and WALGA Representative
<b>Questions</b>	Meeting was minuted - Extract below

LB: Disclaimed the City's Community Strategic Plan is being reviewed. The Public Relations and Customer Service Manager is attending all advisory workshops. NON is unavailable to present today, NP and JW will present the workshop on behalf.

### Priority 1: Kalamunda Cares and Interacts

NP	Read out each strategic outcome for Priority 1: Kalamunda Cares and Interacts.
Cr, JS	In terms of tourism locations, accessible, safe for families and individuals always. For example, the Zig Zag, Lions Looks Out and Lesmurdie Falls. Display the Act Belong Commit message when possible. In summary space activation of tourism locations.
LB	Missing deliverables and services the city does not have within it. For example, Mental Health Services for the community to be able to access. How do we bring attract community services, how do we attract these services to our vacant places? What is missing within the City, let us get them in there.
MB	Options to attract services, cheap land rates and discounts.
CB	Lowering rates is not going to make an impact.
EP	Make an attractive offer for your community services and not commercial enterprise, it is worth looking into government funding grants opportunities.
CR, JS	My vision is to activate the old mead street medical and make it a police station and a place where you can access services
TM	Services for youth and older people, as residents are finding it difficult finding any services. We are not a City we are a village
GC	Medical corporate enterprises like SKG would be more useful in the suburb of Kalamunda
CR, JS	Upskilling people with technology
TP	Promote projects and programs that engage your neighbours
CB	For example, street parties.

NON asks the committee if there are any changes they would wish to see or where they could add value on the current Strategic Plan regarding the four main priority areas below.

### 4 Priority areas

- » Priority 1: Kalamunda Cares and Interacts
- » Priority 2: Kalamunda Clean and Green
- » Priority 3: Kalamunda Develops
- » Priority 4: Kalamunda Leads

MB	Christmas light competitions
LB	Developing and implementing processes that red tape is not a barrier to allow neighbours to get together.
CB	City encourage community fairs/festivals, could each community or suburb have their own fair.
TP	A good example is an initiative that the City of Gosnells did. They had a music van go through the streets.
CR, JS	During COVID-19 lockdown when it was encouraged to meet your neighbours at 5.00pm on your driveways.
GC	Communication with seniors and youth should be improved. Opportunity to explore a phone application for the City. What social media do we have?
NP	The influence Facebook page for youth, and youth Instagram, we also use QR codes on majority of our flyers and promotional materials.

### Priority 2 Kalamunda Clean and Green

NP	Read out each strategic outcome for Priority 2: Kalamunda Clean and Green.
CB	Explore the implementation of electronic scooter and car charging stations within the City.
CR, JS	More trees and tree canopy's, suburbs in High Wycombe, Forrestfield, and Wattle Grove. The environment has positive effects on mental health, we could improve parts of the City that are derelict.
CB	Similar concept of designing out crime, improve health and wellbeing through the build environment.
MB	I would like to see free City wide WIFI
CR, LC	I Would like to see a tree on everyone verge and in the back of the house, it should be made mandatory.
CR, LB	Islands to be put on roads with trees, do not need to widen roads to do it. Places like Cell 9 in Wattle Grove for example.

CR, JS	It will lower the amount of people that hoon by slowing the cars down
CR, JS	Safer to cross for over the road for residents
CR, JS	Explore opportunities to encourage urban forestry canopies throughout various suburbs.
SAK	Having more plant growth and forestry changes the temperature (cools it down) by removing these trees and land will have a negative effect on the community's mental wellbeing
TM	Less concrete in urban design as it radiates too much heat
CR, LB	We need to develop and implement the Solar Farm.
Cr, JB	Solar panels on every City of Kalamunda Roof and Car Park Roofs.
CR, JB	In Queensland you are required to have a koala friendly trees in every backyard to ensure they do not get extinct.
SAK	We need to get to a place when we recognise our backyards are an ecosystem. Environmental policies and guidelines need to be developed and made aware to urban developers and incoming corporate businesses

### Priority 3: Kalamunda Develops

NP	Read out each strategic outcome for Priority 3: Kalamunda Develops.
CR, JS	A Kalamunda bus that goes to all the tourist locations like a cat bus.
TP	Broome has something similar like an all-day pass from 7am to 7pm.
CR, LB	If it were not for developers the small blocks, we would not have to take down our trees. 300 square metre block everything must go. 500 square metre block at least if developing within the City as it is about sustainable living not population growth. The council could be more aggressive of tagging of trees (age and species) So developers must be mindful.
CR, JS	Urban forest strategy need to be endorsed.
TM	No high-rise buildings
CR, LB	Wattle grove should have no change to the size of the blocks, Wattle grove Cell 9: The developer is able to do any size block.

### Priority 4: Kalamunda Leads

NP	Read out each strategic outcome for Priority 4: Kalamunda Leads
SAK	Local government fight for more rural areas and planning regulations
CR, LB	We have an ageing population up the hill and the mode of communication is a challenge. Seniors have not come into the digital world. Investigate why local newspaper companies are not delivering to all suburbs. Need to be mindful of how to engage with the community and how can we keep that door open in the digital world.
EP	People get very isolated in the current digital world
SAK	COVID-19 amplified that isolation
SAK	An example is with Seniors and banking. Still coming into the bank physically to take out money with a bank book.
MB	A community centre or hub to help seniors with everyday lifestyle changes like banking and housing.
EP	family and connection are everything. Bring back the village as do not end with people alone. This is everywhere in the western world
CR, LB	Darling Range Seniors hub had helped bridge that gap
CB	Encourage more community groups to do outreach to the local community

### In 10 years what is the City going to look like?

- » Leafy
- » Cultural village
- » Interconnected community
- » Cultural hub
- » Community centric
- » Zig Zag Road
  - » Sunset events
  - » Food vans
  - » Pop up shops
  - » Acoustic bands
  - » Sculptures
  - » History of land and environment
  - » Cultural walks
  - » Zip line
- » Community Hub in Forrestfield
- » Shops and open areas
- » Removal of the up and down hill mentality, we are one City.

## Community Consultation | Kalamunda Tourism Advisory Committee Workshop

<b>Group</b>	<b>Kalamunda Tourism Advisory Committee</b>
<b>Date</b>	18 November 2020
<b>Venue</b>	City of Kalamunda Administration
<b>Method</b>	In Person
<b>Participants</b>	10 Participants
<b>Questions</b>	Participants were asked open-ended questions. Responses recorded are as the participant entered them in Mentimeter with identifying names redacted.

### Enter three (3) words that describe what you love about living in, or being in the City of Kalamunda.

#### Responses:

- » hills forests views
- » Community Intimate Peaceful
- » Nature\_and\_native\_trees Scrap\_views Wineries
- » Peaceful Beautiful Nature
- » Nature Peaceful Animals
- » Air Kindness Bush
- » Nature Trees Relaxation
- » Nature Community Quite



### What would you like the City of Kalamunda to be like in the next 10 years?

#### Responses:

- » Top tourism destination
- » A strong sense of community remains. We are progressive and appeal to tourists because we offer something unique
- » To retain its nature based community feel but to have a thriving town centre, cultural experiences and winery region which is popular with locals and visitors alike
- » Similar to current atmosphere but incorporating recommendations of various strategic plans.
- » vibrant destination for interstate and overseas guests.. plus a place for Perth people too.
- » I would like the city centre to become more vibrant and lively for residents
- » Progressive community that takes pride in its natural assets and is happy to share with visitors without losing its charm and appeal
- » Busy vibrant town centres, up hill down hill and middle hill. Family friendly atmosphere, go to activities - natural, tourism & hospitality based.

### Kalamunda Cares & Interacts - What areas would you like to see focus on in the future?

#### Responses:

- » Beautifying Haynes Street
- » There needs to be a distinction between living and lifestyle and being a know Tourism destination.
- » Improved security measures so people feel comfortable to enjoy the City at night.  
Focus on disengaged youth to get them engaged with the community, decrease boredom and give them a sense of pride and inclusion.
- » More family and youth focused projects
- » Increase the facilities and services for youth of the City.  
Create a village atmosphere but with progressive projects
- » No change
- » A community that values not only the lifestyle but is supportive of commerciality
- » More activation of natural, local tourism & hospitality attractions, more parking, facilities and family / friends / tourism attraction that brings people to the hill, accommodated and keeps them on the hill.

## Community Consultation | Kalamunda Tourism Advisory Committee Workshop

### Kalamunda Clean & Green - What areas would you like to see focus on in the future?

#### Responses:

- » Current objectives seem to cover everything. No change
- » Sensitive Development that the protects our natural environment
- » The city has closed the zig zag in part because of anti-social behaviour and littering. Its crazy to close such an iconic asset because of this.
- » Reduce non-native trees in the City and replace with local flowering trees to provide food and shelter for native animals. Manage recreational use of bushland to prevent degradation/dieback spread but recognise that people need 2 be able to enjoy it
- » Develop a comprehensive network of cycle paths allowing residents to move around the city on bikes safely removing cars from the road.
- » Keeping the native trees up, keeping green canopy across foothills, scarp and hill top. Looking after our native wildlife. Utilising our water ways and assisting with clean lifestyle for residents.

### Kalamunda Develops - What areas would you like to see focus on in the future?

#### Responses:

- » Implement the tourism strategy in its entirety.
- » Subdivision of barren land in Pickering Brook
- » Encouraging private tourism investment by supporting developers through complicated planning process.
- » Sort out Haynes St.
- » Better parking/public transport.
- » Improved attraction & way finding signage.
- » Be wary of vocal majority who don't want change
- » The city needs to change it's planning culture. The city cant possibly develop everything. It has to enable others that will show faith and attract investment. At this time its financial suicide which hurts me to say.
- » Town centre: focus on bringing a continuity of style to the buildings down Haynes St and other minor streets.
- » Develop facilities for youth and recognise the young community demographic that is being ignored
- » Outer regions: encourage dev'ts
- » A destination that encourages visitation through Service, Standards & Amenity. Promote more commercial investment
- » Activate Zig Zag, utilise National Parks with facilities, open up Walliston, Carmel, Pickering Brooke and the outlining areas. Create a Tourism following that results in a "must go" attitude.

### Kalamunda Leads - What areas would you like to see focus on in the future?

#### Responses:

- » Be helpful and respectful to us.  
Be unbiased and don't let your decisions be swayed by personal opinions and hearsay.  
Advocate for a simpler planning process - allocate staff to support potential investors through the process from cradle to grave
- » Clear guidelines on who to talk to for help
- » Communicate with state government advisory groups
- » Communities must be engaged in future development
- » Working to ensure that the City administration is approachable across all departments  
Simplify the planning process within tourism sector and be supportive  
Work  
"Be on our side" and work on our behalf with the larger government bodies"
- » Strategic plans have been created with public consultation but the pace of implementation is painfully slow. Just need to do something now!!
- » Leadership that is inclusive and communicative, fair and just with overt barriers
- » As a Councillor and small business owner (manufacture, building & construction), planning applications are the most difficult process throughout Perth. Anything that is different or out of the standard box equates to a NO, we need to work on this.

### Any other comments?

#### Responses:

- » Streamlining, red tape reduction and improved services
- » How to deal with people who don't want change or any thing done next to them.
- » What ██████ said... But also, it would be good to actually see the implementation of the tourism strategy
- » "Improve culture and attitude within the City of Kalamunda staff and councillors. Stop looking for reasons to say no. Large development approvals to go to an independent board and not council who can be swayed by personal opinions. Listen to ██████!"

[End]



## Community Consultation | Kalamunda Environmental Advisory Committee

<b>Group</b>	<b>Kalamunda Environmental Advisory Committee</b>
<b>Date</b>	26 November 2020
<b>Venue</b>	Operations Centre, Walliston
<b>Method</b>	In Person with Mentimeter and also Via Teams
<b>Participants</b>	11
<b>Questions</b>	Participants were asked open-ended questions. Responses recorded are as the participant entered them in Mentimeter.

### Enter three (3) words that describe what you love about living in, or being in the City of Kalamunda.

#### Responses:

- » Environment Community Forest
- » Community Trees Wineries
- » Tall\_Trees Fresh\_Air Community
- » Greenery Community Wildlife
- » Biodiversity Fresh\_air Suburban
- » Relaxed Environment Changing
- » vegetation transport Village

### What would you like the City of Kalamunda to be like in the next 10 years?

#### Responses:

- » Still a small town feel with a vibrant art community. Reduction in the clearing of vegetation. Protection of ecosystem
- » Sustainable, solar-driven, ownership of our "home in the forest", mountain bike key location & boutique winery destination. A community for all ages.
- » A place where trees are valued, people can engage with the local environment and the community thrives
- » A leader in biodiversity conservation through maintenance and restoration of nature areas and tree canopy
- » Dapple-shade streets, lively and inventive businesses, visitors from all over, inventive energy pioneer in its public infrastructure. And art!
- » More compatible with changing community circumstances
- » Environmental leader



### Kalamunda Cares & Interacts - What areas would you like to see focus on in the future?

#### Responses:

- » Greater emphasis on the indigenous history on a parallel with European history in the City.
- » Agree with the encouragement of more p
- » Provide high quality & accessible recreational & social spaces & facilities: needs to be prioritised through providing adequate infrastructure for this to be achieved
- » All objectives are important. Focus on community decision making at a local level. Support opportunities to volunteer. Continue cultural activities.
- » Could there be another strategy for 1.2 in not just increasing recreational areas, but promoting canopy cover along streets to promote walking/cycling
- » Look for & encourage creativity, in Kala City Centre activities, in star-gazing competitions on Maida Vale and sneaky beautiful nests, Nyoongar language adopted & choirs!
- » Better understand changing living & economic circumstances

### Kalamunda Clean & Green - What areas would you like to see focus on in the future?

#### Responses:

- » Implement new ELUPS, Biodiversity Strategy and Urban Forest Policy. Protect significant trees on both private and public land.
- » Focus more on the green. Emphasis on reducing carbon footprint across the City.
- » Where is climate change mentioned?
- » Provide resourcing for an environmental officer who liaises with planning and asset management to ensure sustainability is prioritised. Tree protection now!
- » Deliver Urban Forest Strategy Plan (and objectives), Biodiversity Strategy implemented, undertake WSUD in all civil projects (including development), create a Recycle Shop, invest heavily in planting urban forest, significant tree register
- » A strategy for 2.1 could mention appropriate fire management to preserve ecological viability, mention of ELUPS as well as LES

## Community Consultation | Kalamunda Environmental Advisory Committee

- » We must do MUCH better in meeting biodiversity targets ie reserves 'disappeared' and too few given real protection. Love Kala's future commitment to water saving and recycling - great stuff if we achieve it. Canopy is URGENT, so is conserving mature
- » Education on correct items to be recycled in order to reduce the 'recycled' items going to waste.

### **Kalamunda Develops - What areas would you like to see focus on in the future?**

#### **Responses:**

- » Focus on the City's strengths as the basis of growth and tourism. i.e the environment, an arts community, small enterprises rather than chain store outlets. Protect the rural urban fringe from urbanisation. Legislative protection for the hills.
- » Diverse transport options  
Infill is achieved in an environmentally sustainable way. All significant trees protected, requirement to provide trees which allow for endangered cockatoo species on every property
- » Strong protection for trees/bushland in all developments, develop for walking and riding, invest in significant/iconic tourist attractions, balance between houses and agriculture, future thinking!
- » The objective to plan for sustainable population growth needs a strategy with a clearer strategy for what sustainability is considered - eg not only clean energy, but also meeting biodiversity and threatened sp targets, infill considering environment
- » Transport links to Forrestfield/High Wycombe Station will be paramount. Small blocks as necessary as bigger ones but in-house architectural and landscape designers would deliver great suburbs. That are the envy of other councils.
- » Higher level of environmental responsibility and education. Focus more on user needs and safe access to facilities for all age groups
- » Determine a retail shopping plan that includes tenant mix and also select a tourism project to focus on and help develop

### **Kalamunda Leads - What areas would you like to see focus on in the future?**

#### **Responses:**

- » Be the environmental leader amongst local govt in WA. We are the lungs of Perth and we need to protect, celebrate and enhance this.
- » Community is always prioritised. Greater transparency. Cleaner, greener strategies are prioritised & key KPI.
- » Targeted involvement of youth and First Nations people in all workshops and activities, leverage funding from various sources to add value to rates budget, be bold and resolute in decisions, invite others to come and see what we are achieving
- » Community values are prioritised, leadership in environmental protection amongst other local governments
- » Every council should have good governance and seek to work with its constituency, so these ambitions seem self-evident. A bit of vision ie council & CEO setting some ambitious targets like energy efficiency etc or expert monitoring of a cooling.
- » Halt the decline of Kalamunda as a District Centre. Focus more on community users
- » Pick an environment item to focus on to become an lg leader in the Perth Peel region
- » Leadership in moving to sustainable solutions to energy and water issues.

#### **Any other comments?**

- » An annual environmental report card. e.g. clearing rates, annual temperatures, % of tree canopy, Climate change as a key driver.
- » Elups ministers go through before developments approved Let's actually address climate change & stop pretending it doesn't exist.
- » Integrate environmental/development targets in the next Local Planning Strategy (use Mundarings as an example)
- » Commitment to positive communications between different divisions - eg planning team and environmental targets/priorities
- » We should have young, old, new migrant, old settler on our committees and our council.
- » Regular 'state of environment' reporting
- » Use the information from the lack of implementation of the previous biodiversity strategy to guide meeting the targets for the new strategy (and other similar strategies)

[End]



## Community Consultation | Local Emergency Management Committee

<b>Group</b>	Local Emergency Management Committee
<b>Date</b>	26 November 2020
<b>Venue</b>	Bush Fire Brigade
<b>Method</b>	In Person and Via Teams and Mentimeter
<b>Participants</b>	<a href="#">23 participants</a>
<b>Questions</b>	Participants were asked open-ended questions. Responses recorded are as the participant entered them in Mentimeter.

**Enter three (3) words that describe what you love about living in, or being in the City of Kalamunda.**

### Responses:

- » Fire\_safe
- » Peaceful\_and\_quiet Beautiful\_scenery Community\_feel
- » Nature Community Connection
- » Forest Clean Community
- » Trees Community Variety
- » Environment Community\_spirit Peaceful
- » Mountain\_biking Views Tony\_Moiler
- » Community Forest Small
- » bush the\_people sense\_of\_community
- » Bush Lifestyle Community
- » Space Trees Mountain\_biking
- » space forest tranquility
- » nature community peace
- » Not\_over\_crowded Open\_parks\_and\_reserves No\_so\_busy
- » Scenery
- » Trees community nature
- » Bush\_land Space Country
- » Community Topography People
- » Community Trees Arts
- » Adapted\_to\_climate\_change Prepared Connected
- » CSM\_Kalamunda
- » forest mountain\_biking
- » Open peaceful small
- » Community Forest Tranquility
- » Vibrant Connected A\_leader
- » Art Music Art



**What would you like the City of Kalamunda to be like in the next 10 years?**

### Responses:

- » The same
- » Still peaceful and great community spirit, safe to live in, a Kmart would be great!
- » Adapted to climate change
- » Place for young as well as older people
- » A place for all generations.
- » Connected, community, safe, sustainable, retain its unique characteristics
- » It lose its country feel
- » Keep current spirit and stay small
- » retain history
- » A vibrant community with active tourism and lifestyle opportunities
- » Restricted subdivisions
- » Continue the community spirit and welcomes to all
- » Progressive and a safe environment
- » Safe, small, tourism
- » Still as peaceful as now and environmentally protected
- » To still have a great sense of community, with vibrant arts, and environmentally sustaining

**Kalamunda Cares & Interacts - What areas would you like to see focus on in the future?**

### Responses:

- » Safe community, a 24 hour doctor service, events
- » Focus on community wellbeing
- » Current plan captures this well. Don't see reason for a lot of change.
- » Good current objectives
- » Care for elderly, activation of public spaces,
- » Youth volunteering
- » Continue to provide a safe and healthy environment by ensuring that future developments do not put the community at unnecessary risk
- » Food security, better access to healthy and local foods

## Community Consultation | Local Emergency Management Committee

- » Aged care facilities  
Promoting tourism and recreation
- » All 3 are very relevant, 1.2 is critical with climate change
- » Keep engagement momentum
- » Ensuring the elderly especially in nursing homes receive the care they need
- » Upgrade existing community activity ctrs to cater for a changing demographic
- » Continue existing and facilitate new community partners

### **Kalamunda Clean & Green - What areas would you like to see focus on in the future?**

#### **Responses:**

- » Additional bin for residents, solar energy promotions, reduce household energy use
- » Understanding the impacts of climate change and supporting adaptive approaches
- » Tree canopy increased
- » More ways to dispose of green waste
- » Introduce a 3rd bin for FOGO, continue to manage contaminated sites, keep promoting environmental values and protect them
- » Increased bushfire mitigation and awareness for the community
- » Encourage and educate regarding recycling both in home and as a community.
- » responsible management of bush areas to maintain native veg but manage bushfire risk
- » Further encourage walking and mountain bike trail and continue to link these up to encourage more people into nature.
- » Illegal dumping in bush land
- » Rejuvenate bushland reserves. Clean up contaminated areas of bush.
- » All relevant. Need to ensure that its not detriment of bush fire mitigation
- » Container refund depots, more trees in urban spaces, CLIMATE CHANGE
- » Reduced use of plastic especially single use plastics. Focus on reduced water consumption
- » Recycling opportunities strengthened

### **Kalamunda Develops - What areas would you like to see focus on in the future?**

#### **Responses:**

- » Improve road access through the city. Look for other methods of traffic calming other than speed jumps

- » Encourage community led initiatives and support inclusive engagement
- » Help businesses with less red tape, particularly tourism businesses.
- » Revitalise City centre at Kalamunda and Plan High Wycombe station TOD, invest in our aging facilities assets
- » CFRS station ?
- » Walking and cycling trails
- » Community events
- » ensure new developments and identified tourist areas are safe and meet or exceed requirements
- » Continue to Improve public transport options for the City looking at options such as rapid bus transit and other initiatives.
- » Pickering Brook fire station
- » All relevant, need to ensure emergency services have increased capabilities, example Pickering Brook Bush Fire Station
- » Increase events in the city to draw visitors  
Advertise accommodation more ie Air BnB's in the area
- » Promote as a tourism ctr
- » Traffic management and safety

### **Kalamunda Leads - What areas would you like to see focus on in the future?**

#### **Responses:**

- » Improve traffic movement through the town centre or around it.
- » Encourage Community led initiatives and inclusive engagement
- » Encourage community to help themselves not leave everything to local government
- » Work through local businesses to seek participation from employees
- » More mobile towers
- » share responsibility
- » Encourage greater civic engagement from our communities
- » Sustainability as a key focus
- » Be contemporary and engaged with community needs. Build community resilience
- » Increase community member involvement in local preparedness
- » Continue to employ dynamic & future thinkers.
- » Environmental and sustainability leadership

#### **Any other comments?**

- » No response

[End]

## Survey Results | Open ended questions |

### Section 1: Visioning

#### Visioning

City of Kalamunda's long-term vision for the future is:  
**Connected Communities, Valuing Nature and Creating the Future Together.**



Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?
1	STAY VERY GREEN AND HAVE MORE TOURIST ATTRACTIONS TO KEEP IT UNIQUE FROM MANY PLAIN HIGH DENSITY SUBURBS. ITS KNOWN FOR PLACE OF NATURAL BEAUTY AND PLACE WHERE PEOPLE ESCAPE FROM THE SUBURBS. DON'T CHANGE THE AREA JUST NEED MORE PARKS AND EXPAND EXISTING LIKE THE LIONS LOOK OUT.
2	more community
3	A bright and vibrant city yet retaining it's humble roots and keeping the feeling of local community yet continuing to provide new services to the area.
4	Much the same with little increase in high density housing keep the single dwelling land and reasonable size lots. Better and more frequent public transport to new High Wycombe train line. Less restriction and land owners wishing to clear large trees for fire and storm safety
5	I would like to see it a tourist destination for Australians and overseas visitors. The shops full of buyers and quality attractions that people are willing to pay to see that will involve many local business people, not out of area, but real Kalamunda/ Lesmurdie/Walliston/Gooseberry Hill/Bickley valley/ Carmel/Pickering Brook local businesses all thriving and showcasing our unique area of the world. A key feature being the ZIG ZAG railway brought back to life and the vision of it extending out along the original tracks to Pickering Brook, with all the history that goes with it.
6	Architecturally cohesive and visually consistent. I think it's important to keep new buildings in the Kalamunda style, not so much the concrete ready built multi storeys. Also smoother paths and roads that show how well cared for our city is.

Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?
7	A close safe community that makes everyone feel valued. A country feel that focuses on a sustainable environment and embraces our hills and bush heritage. A place where all ages can enjoy community activities together.
8	Lots of open natureescape recreational spaces amongst new urban developments. Urban areas linked by nature strips retain our large old trees and native vegetation and not all designed but some just left in their natural state. Safe wide Bike paths (so elderly or disabled could use them) with drinking fountains available encouraging the community to get out of their homes. Roads to be wider in urban areas to accommodate additional car parking for family and visitors. Retain community centres as hubs to provide places of network and activity.
9	More dog parks and bigger size so that dogs have plenty of space to socially distance as well. More trees in High Wycombe, Currently very sparse and very little bird or wildlife. More areas to walk like they have done in Bushmead estate. More exercise recreation for older people such as squash courts. Better public transport. Improved shopping centre at Kalamunda Rd, High Wycombe - car park is dangerous and atrociously designed. Canning Road in Kalamunda is way too busy, dangerous and difficult to access due to heavy traffic.
10	Better community facilities. Parks with good facilities like fridges, undercover bbq areas, water parks like Kwinana Adventure Park - The Patio that you can hire has tables, sink, fridge and bbqs. Bigger and better gym and recreational facilities.

## Survey Results | Section 1: Visioning Continued

Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?	Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?
11	<p>We moved here 10 years ago and have spent the last 10 years leaving Kalamunda as what we needed and still need has never been put in place. Other places continue to be developed and Kalamunda/Lesmurdie/Gooseberry Hill miss out unless volunteers organise.- A public nature play. Too late for us now but my 10 yr old still enjoys.</p> <p>A green space established where the vacant block on the Main Street</p> <p>For the council to actually do something about empty abandoned building ie old Mead GP practice</p> <p>Support local businesses ,by ensuring the people who own those buildings update them, including car parks!!!!</p> <p>Update swimming pool so it can be used all year round by everyone. At the moment I have to drive to Belmont or Cannington . The only other option is the local private school and it's limited</p> <p>Affordable monitored/ supportive housing for older residents who don't want to leave Kalamunda area but are forced to because housing either unsuitable for their needs or ridiculous prices . Potentially Council input for current residents who want to stay.</p> <p>Care of trees on verges owned by council... some areas road view is occluded</p>	13	<p>Are we talking about the district or the organisation? I assume the latter but your notes and questions confuse between the two. I would like the city to be more people focussed supporting the community, its organisations and their endeavours ensuring the community is achieving its full potential.</p> <p>Questions in 5 below do not specify if it relates to now and the City's policies or to future desires. Sort out the questions you are asking. I do have the time to read the jargon.</p>
		14	A place full of natural beauty with preserved natural bush, native animals in our homes and parks, clean waterways. A city centre where you can get everything you need locally, still with a village feel.
		15	A small, strong community.
		16	I would like to see more activities for families. A playground built with a for toddlers (see Aveley Pirate Playground for inspiration)
		17	A higher quality operation, both at a council corporate level, and as presented in the community through quality of roads, streetscapes, key urban centres, and community infrastructure. Plus one that doesn't pay lip service to "Nature" and actually does something about the management of invasive weeds within the area, specifically road verges and parks, but also adjacent public and private land.
12	<p>A friendly, welcoming community with natural spaces for everyone to enjoy, such as bike paths and trails, walking paths and trails, landscaped parks, plenty of well managed natural bushland.</p> <p>Community facilities such as libraries, recreation centres, community hubs should be modern and well connected to public transport, shared use paths, and programs and resources to appeal to all ages and many interests during the week (day and night) and over weekends.</p> <p>Improved household recycling and better waste management capabilities (recycling plastic) within the City.</p> <p>City should be a tourist destination with quaint village centre, cycling wine trails, annual arts festival, guided bushwalks/heritage tours, stargazing events etc, with lots of local eateries/bars and independent shops/ service providers.</p>	18	<p>It would be absolutely necessary to provide a new aged care facility in Kalamunda, for its residents who have lived here most if not all of their lives. This is paramount for residents here. It would also be a positive move to restrict what is built in Kalamunda, there seems to be too much freedom with some of the houses and apartments being built that don't fit in with the Kalamunda feel. The apartments in Kalamunda are an eye sore. So is the waste ground near the Best Drop pub, which has been like this for years. The same will be for the recently closed IGA and its car parks, left like Barron waste grounds...it looks so bad for the area. More facilities for young people...a definite upgrade to stick park with new toilets and barbeques and benches.</p>
		19	-
		20	A place that has something for everyone regardless of age or gender.

## Survey Results | Section 1: Visioning Continued

Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?
21	tafe courses for beginners to learn new subjects for improvement in future development/work, eg. cooking, gardening, computer skills...
22	Very similar to what it is now
23	A place with space between houses, trees, buildings in keeping with the History and roads of sufficient width as to be able to be driven so as to pass without having to pull over.
24	Inclusive, responsible, embracing technologies and supporting local business.
25	More canopy for birds, critters and humans. More food for the black cockatoos and safe roosting spaces. More green spaces but not just open grass or human made climbing apparatus! Think holistically and not just human.
26	Less High Density living. Greater Police presence to reduce HOONING and Anti Social Behaviour. More Traffic Calming Devices ( Grove Road leading to Ray Owen Reserve ) Better Street Lighting and more Footpaths More Verge Mowing for appearance and to aid Fire Hazard Reduction
27	I would like the City to be seen as a environment people of all ages and from diverse backgrounds. I would also like to see
28	A place to feel proud of living in
29	A City that cares and provides services for residents in all suburbs not just the affluent ones.
30	-
31	Facilities and planned events that bring people to Kalamunda. Interesting architecture that has been well planned and thought out rather than a mish match of styles that does not reflect a theme or serve a functional purpose to our community. I am a third generation Kalamunda resident who loves our hills with a passion. I wish to see people of all generations accessing natural areas and services that uplift their spirits, that makes them feel proud and joyous to live in this great community. We need to do more for the young people of our community so they feel the city of Kalamunda is a vibrant progressive and moving forward area. They need to feel happy to come and build their lives here. A place where child and young adults feel a deep connection to this beautiful space.

Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?
32	-
33	I envisage a tidy, clean, well ordered environment emphasising the natural beauty with a garden atmosphere. I think the area is visually deteriorating through neglect and needs tidying up, beautifying and maintaining. Particularly our verges and Stirk Park.
34	A safe community with local activities and community areas catering to the likes of all members of the community young, old, families, singles, and pets!
35	I would like Kalamunda to retain its village ambience. To respect its heritage and truly value and maintain its natural environment . ('Home in the Forest' )
36	Becoming a vibrant tourist outdoor activity hub. Mainting green spaces and trees in the suburbs is also really important.
37	The City of Kalamunda should cement itself as the gateway to the hills. Through focused marketing/ promotion through media etc. Generate a strong desire for people to visit and even stronger deity to reside. The current vision as mentioned above is lackluster and is hard to understand.
38	Leave us folks in Wattle Grove East living on special rural zoning in peace so we can go on enjoying our tranquil natural environment.
39	With an amazing STIRK park that people of all ages and abilities can access on a daily basis. The rest of Kalamunda to continue to grow with the times, while still retaining the Kalamunda charm.
40	-
41	-

## Survey Results | Section 1: Visioning Continued

Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?
42	I would like to be able to say that I still live in a home in the forest, as I have done since my family came here in 1956. Rather than areas of homes that look (and are valued) similarly, a diverse range of homes is preferable. We "oldies" may want to down-size but not to pokey units that all look alike. We want executive style living in homes with a smaller footprint both literally and environmentally. I'd like the Kalamunda Scout Hall to be in a safer place with bush land available for outdoor activities... eg Jorgensen Park. The planned improvements to Stirk Park, including skate park, as well as the proposed public aquatic Centre with exercise opportunities for seniors and fun for juniors should be completed. More dual use of existing facilities like the library at Lesmurdie High School, including primary school playgrounds and halls. Planting of local trees, shrubs and grasses to encourage wild birds and mammals in local reserves could be improved, along with more underground power lines so that street trees can shade and beautify the area. The Kalamunda town improvement plans already in existence should be acted upon... plazas that welcome shoppers, tourists and festivities were promised. A safer, less congested and pedestrian friendly Kalamunda village centre was also in that plan.
43	-
44	It should be a place where you know that your rate monies are used wisely to both enhance the public amenity and maintain those assets that we already have invested in. The amenity provided by our investment in rates should be reflected by property values rising faster than surrounding suburbs. The City budget should be allocated equitably and transparently to the various Wards generally in proportion to the rates collected in that Ward.
45	Consistency in its zoning. Rezone based on a town planning strategy. Stop spot rezoning. Clean up the City and do some streetscape. Make it so it's home amongst the trees rather than home amongst the rubbish.

Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?
46	Retention of our Natural Bushland more support for Environmental Groups so that we can maintain our diversity of Flora and Fauna. Establishment for self and assisted Aged care within the City of Kalamunda Reduction in crime - Police presence reintroduced with localised station Cyclists on roads - separation from cars
47	Inclusive of people from diverse backgrounds and across the age span
48	The City of Kalamunda in 10years should be buzzing, with local arts, crafts, sculptures, local produce, markets, music & heritage colour pallets only on all shops & business. Haynes Street should be closed off to traffic, only walking. No ugly buildings such as auto one or anything 'blue, red, pink, or yellow should be allowed. Hence Heritage Colours.
49	country town vibe with city services
50	-
51	A place that manages its growth in a sustainable manner, one that places a high value on the special physical and cultural nature of the Hills/Foothills environment we live in, and strongly resists any pressures that undermine its unique character.
52	Sustainable leaders. Innovating and pushing the envelope on how to create a safe and environmentally sound community.
53	-
54	Having community hubs where there are nice cafes, restaurants, nature playgrounds fresh food suppliers. Maida Vale especially is lacking in these amenities.
55	A peaceful, safe and quiet place that blends with its natural environment.
56	A return to shire status, a reinstatement and active participation by council in restoring much of the local environment that has been degraded and lost due to current opportunistic planning policies'
57	Progressive. There has been a huge lack of investment in the Kalamunda / Lesmurdie area - especially for young people. Plenty has happened in Forrestfield / High Wycombe.



## Survey Results | Section 1: Visioning Continued

Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?	Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?
58	I would like the City of Kalamunda to retain its character but modernize. I think development of Forrestfield into a modern, high quality metro living place should be a priority.  I also think that the center of Kalamunda needs further investment to be a location people travel to for all sorts of recreational and retail reasons (not just to go to the museum or cafe).	65	I like the vision as outlined. Would love to see the connection between building communities and protection of the environment/sustainability as a focus point for connection, development and planning.
59	Green. Plenty of green spaces and trees. Encouraging neighbourhoods to keep their mature trees.	66	More of a Hills community hub with an attractive cbd.
60	Encouraging tree canopies and wildlife environment preserved..not urbanisation of wattle grove south Much more investment into our Youth and activities that encourage our youth to stay and work in Kalamunda. Decent swimming complex, Gyms & skateboard parks & outdoor activities - it is so boring here for the youth. Decent shopping areas and possibly a cinema Presently I leave this area to shop or any entertainment because there is little here except for food shopping.	67	Much as it is now but no more concrete slab buildings and a maximum height of 3 storeys: no more multi sub divisions but encourage redevelopment of old buildings in keeping with "village" style: stop developers clear felling blocks but give grants to keep trees on building blocks, especially banksia woodland areas.
61	I would like to see the City maintain it's identity as a Beautiful area in which it's residents can choose their lifestyle, either Urban, Semi-Rural, or Rural without the need to keep fighting off potential development.	68	I would like to live somewhere with a thriving center with small bars, live music, boutique shopping and use-able community spaces for both youth and elderly. I would like to see Kalamunda as a destination not only for day trippers, but for locals as well - no need to head down to Northbridge, Maylands or Vic Park!
62	I'd like to see a more harmonious and coherent built environment with some clear planning guidance for people constructing commercial and residential buildings. The village needs to embrace a design ethic that makes it an identifiable destination set in sympathy with the natural environment. Kalamunda is a lifestyle choice and the emphasis needs to firmly be on the sustainable quality of that lifestyle and amenity for all residents.	69	A community that values and retains the natural landscape for its residents, the flora and fauna, to encourage tourism and protection of the environment.
63	I would like the City of Kalamunda to be a place where visitors can be welcomed to a more variety of things to do and see in the city.	70	More useful open spaces with a variety of uses for all ages.
64	A safe environment with a low crime rate, and for Kalamunda to acknowledge that Forrestfield is part of the community and that the area does matter	71	-
		72	A city with a community feel where people know each other and speak to each other and respect each other
		73	More rural and definitely NO more junk food outlets or traffic lights. Overdevelopment in Kalamunda is cancelling the reasons people moved here to start with. Kalamunda needs to encourage ( and maybe assist with) the establishment of appropriate businesses into town. Also more street trees throughout the town, esp at top end of Haynes st.
		74	Faster public transport connections into the City and to the Maddington and High Wycombe train stations. Substantial increase in asset renewal investment to address asset renewal backlog. Reduced subsidies of clubs and organisations, with increase of percentage of user contribution to use and pay for facilities.

## Survey Results | Section 1: Visioning Continued

Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?
75	A community that reflects a harmonious, homogenous, consistent style of architecture; building codes that have been adhered to; and covered walkways and footpaths to protect pedestrians in all weathers. A pedestrian mall that caters for a range of retail that will attract not only locals but also visitors from outside Kalamunda. An expansion of the ZigZag complex to in the KADS area to complement the arts and craft strengths in the area with an extra emphasis on the new Community Centre to providing a restaurant/bar facility to embrace the Jorgensen Park bushland setting.
76	A semi rural area that preserves trees and encourages planting. Good local services with easy access for shopping, medical, eating, library, restful and green parks, entertainment and keeping fit. Frequent and comfortable transport service to City, Cannington and Midland.
77	An easily accessible town site in Kalamunda filled with vibrant shops. A city that is committed to sustainability in all its activities, is working towards net zero carbon emissions and is a model for other communities in this area. A city that supports community projects and groups working towards building strong local communities.
78	I think the City needs to work a lot harder on breaking down the barriers between the HILL and the Flatlanders. The perception is that the outer suburbs are not as important as the hilltop suburbs. Create more Naturescape play areas for the community. Build an indoor pool DOWN the hill where the majority of young families live. Introduce a small bus service to ferry people around the focal points.
79	A culturally engaging and sustainable community that is safe and welcoming for residents and visitors of all ages. Local eco and agri businesses helping the area grow.

Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?
80	Retain and support natural flora and fauna vegetation/ attractions. Kalamunda is known for older generation and needs to support same (example - large heated therapy pool, large sauna and small tennis court - which would attract financial patrons via entry passes etc and attract younger folk from down the hill). I understand there is only 2 therapy pools in metro area (both extremely small) and one of those is currently in a medical facility in Kalamunda presently but is extremely small. A large sauna area would be very well supported, given much talk of the medical benefits and well supported with areas which provide them already.
81	A vibrant, community-focussed city with a variety of amenities. It would be a destination for tourists and locals alike, with lots of beautiful spaces to explore.
82	Developing into a growing vibrant community while maintaining the 'village' feel.
83	I would not advocate significant changes. 'You beaut' ideas like the 'parklet' at the top of Haynes street are not on. Angle parking on Haynes street, if deemed feasible, would be great. The Library is a worthwhile facility, as is the Zig-zag Centre where art works can be displayed. The Rail Reserve Walk Trail is also a great asset and should be maintained in good order.
84	Agree with the vision, especially valuing nature. I don't mind travelling to get to shopping centres, etc, but like to have parks, open spaces, trees available in the suburb. I think this should be a haven for the industrial suburbs around us, like the green spot in the concrete!
85	I think we should definitely protect our trees, flora and fauna as that's the reason almost all citizens choose to live here. But I think kalamunda, Haynes Street should become an alfresco street, terraces to sit outdoors with our dogs and have a glass of wine or beer and nice food, like the European style. That will attract visitors as well. Keep it concentrated in the centre as that will be essential for businesses. Also maybe the houses on Haynes Street should all be painted a pastel colour, like in Italy. That would set us apart. Cloverlane looks amazing in pink!
86	-
87	no empty spots and paths and disabled access sorted
88	Still a village feel surrounded by trees. A destination for food, nature, outdoor activities.



## Survey Results | Section 1: Visioning Continued

Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?	Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?
89	Continue to value vast open spaces with lots of trees and wildlife. Develop more nature playgrounds for young children to explore, learn and grow in a safe gated space including areas for families to enjoy bbqs, riding bikes and picnics.	98	Family focused with wholesome activities for Kalamunda youth to engage in. I'd also like to see a bigger range of shops available in Kalamunda and late night shopping options. And also importantly a safe place for cyclists off of the roads.
90	More activity related venues. A water / mini theme park around the Hill view golf course area. Climbing tree with view of city. A cable car, a ferris wheel, suspension bridge / lookout near Lesmurdie falls	99	I mainly like Kalamunda as it is, but if you wish to encourage more visitors to the area there will need to be more parking easily available. It is sometimes difficult to find parking on an ordinary week day just to do regular shopping.
91	As the population ages good local public transport will not only be beneficial to us in terms of accessing services, mitigating isolation and poor mental health but will also benefit local business if they can be accessed by this cohort.	100	We love the village atmosphere, green spaces, underground power and sense of community with the markets and events at the Kalamunda Performing Arts Centre. May that continue along with a sustainable outlook for all decisions made within the City. More emphasis on the protection of the flora and fauna and eradication of invasive weeds. Excellent accountable & visionary leadership.
92	To preserve kalamunda's unique heritage which of course includes the aboriginal people. To preserve and protect our flora and fauna. To preserve and protect our lifestyles, our place of belonging and interacting with nature.	101	Retaining green spaces and exercising sustainability.
93	Kalamunda town centre as a leafy pedestrian friendly carfree village with activated street frontage on all town centre development. City suburbs with neighbourhood centres linked by greenways for cycling and walking.	102	Such as not bulldozing and building on Cambridge Reserve and instead looking at more sustainable options such as next to community centre on Hale rd
94	I vibrant community with high age, race, educational and economic diversity. Still embracing bushland and nature reserves and with a strong environmental protection and climate change policy.	103	A vibrant hub with well developed housing areas and public open space
95	more community focused, service hubs close to public transport, transport eg libraries small branches of city of Kalamunda where people can access services. a focus on keeping some trees on new developments instead of clear-felling new blocks	104	I like the way it is love the bush large blocks like parks
96	Kalamunda is a very ugly town. I would like to see Lots of street plantings (trees and other greenery) and vibrant retail outlets to make it charming and attractive like towns you find in the Blue Mountains.	105	Retain all native bushland! That is Kalamunda's charm. Once it's gone, it's gone forever.
97	In keeping with the aspirations expressed in the surveys to date but with the inclusion of evidence based science in the retention and protection of trees as per AS 4970 - Protection of trees on development sites	106	A city that actively seeks to develop facilities that are of the highest possible standard to ensure a commitment to lifelong active and healthy community.
		107	Truly capitalizing on the City's Home in the Forest' mantra, restoring lost tree canopy, rewilding degraded areas and focusing on the tourism potential of the area by highlighting the areas unique natural environment and artistic communities
			Vibrant and encompass the semi rural and orchardists. It would be great to have a venue such as the Bunbury Markets Open every day and full of local products Always crowded and at times we have driven on as no parking spaces

## Survey Results | Section 1: Visioning Continued

Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?	Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?
108	More focused on sustainable practices and connecting people with nature and activities that teach them about the bush and our heritage.	117	Full of nature, to be a tourist destination (wine, walks and delish food) plus to finally have an awesome nature playground for kids in Stirk Park! Stirk Park is so beautiful but not utilised as needs an update. A cafe would do well in Stirk Park too so people could visit the playground and then have a coffee in the sunshine.
109	I am generally satisfied with the City of Kalamunda and am thankful for being able to live here. My family has lived here for 50 years and one of my daughters is now married and still lives within the city.	118	A bigger emphasis on valuing nature. Ensure new development does not involve clearing trees and especially old growth trees (things can get done without a bulldozer, ie Welshpool Road trees did not need to be cleared to build the new church); encourage residents to plant trees and plant trees as a shire; do not cover the shire with tightly packed houses and roads, that's what "down the hill" looks like, we want to be unique with our spaciousness.
110	I see the City of Kalamunda valuing the unique lifestyle environment we have in the Hills of Kalamunda. Intergrating the Foothills into that feeling of community. where we value our neighbours and the community feel that comes from caring.	119	Keeping nature as it is why we love the hills. However it would be wonderful if there were more playgrounds and family spots to take the kids and be surrounded by playgrounds and nature together.
111	A model for combining human development with the preservation of wildlife and the environment.	120	Have a library with decent wifi so that university students can actually study there, have less big businesses and support small businesses. Be more diverse in culture.
112	To have a much greener footprint.	121	Revitalized with shops and banks reopened
113	A destination of choice. Allowing businesses to emerge & grow, tourism to be a focal point for our community. A vibrant & welcoming city that is proud of the image that we portray. A city that provides sporting & cultural opportunities from the youngest through to the eldest of our residents. A city we are all proud of.	122	-
114	I would like to see Kalamunda with more independent shops rather than all the typical chain stores every other suburb has, alfresco dining would bring more vibrancy to our town. Safer pathways for the elderly.	123	I want it see it invigorated and lifted out of the sliding state its in. I want to see life and excitement injected into the best suburb in Perth. Kalamunda has so much potential, yet there feels a lacks a drive for new initiatives in our community. In 10 years, I'd like to see businesses thriving, regular festivals from music, to food, to art, to cultural. I want to see an increase in public transport direct to Perth CBD. I DO NOT want to see cheap condensed living units thrown up around our town. I want to make Kalamunda more "Kalamunda".
115	A vibrant, active local community retaining the genuine community values of neighbourliness and support, while revitalising the town centre to make it a truly multi-service hub negating any need to travel to larger centres for services, choice of restaurants and entertainment venues. Tree canopy must be retained, and stronger regulations around removal of old native trees on private property.	124	To have implemented nature into parks and playgrounds - including ALL suburbs of Kalamunda. More communication when connecting communities, more events to connect - eg coffee and playground mornings in different suburbs and not just in the main parks. Events that include all of the population, not just parents and young children. Would love to see naturescapes included wherever possible and in aspects of playgrounds for children.
116	Preservation of the unique flora and fauna of the foot hills, building a buffer (trees and shrubland) against the traffic and noise of the industrial areas, not giving in to the greed of developers, preserving rural zones and not converting them into residential areas. Opposing the location of the planned new tip site at Kelvin Road.		

## Survey Results | Section 1: Visioning Continued

Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?	Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?
125	The town centre is so hotchpotch with terrible footpaths/paving and confusing 'pedestrian crossings' where people need to give way to cars. There is not a large variety of shops- so many coffee shops and hairdressers but limited in other areas. I would like a more cohesive and attractive town centre with no more ugly buildings allowed to be built! Rent needs to be assessed to fill empty buildings.	135	Not an urban sprawl that looks like every other suburb. Retaining some of the open space, natural environment and characteristics that made it attractive to live in, when we chose to live here, and attracts visitors at the weekends.
126	Good access to High Wycombe train stn. Development of Kalamunda town and neighbourhood centres (eg Gooseberry Hill) in a similar "leafy, hills cabin" style. Good access for bicycles and other "last mile" transport. More/better walk trails and mountain bike trails and restaurants and wineries. Excellent customer service on building and planning approvals. More recycling of our waste streams.	136	A family friendly, easily accessible town centre. With more choice of shops, a new water park and perhaps a cinema. Also an upgraded Stirk park with safe nature play and shelter with bbqs. Upgraded parking areas. All keeping with a village feel which is very important.
127	A vibrant place for small business and family nestled in the amazing bushland With strong links to all major suburbs within the city Linking train and public transport to Kalamunda and Pickering brook area to encourage more movement through out region from surrounding areas and beyond. More interactive artwork through all suburbs to link together and encourage tourism Tourist toilets and taggable murals Encourage tourist companies for the amazing landscapes and features in the area Create interactive artworks, programs and social events throughout the region	137	-
128	Responsive to environmental concerns, responsive to community needs and concerns, not just the needs of those with loud voices	138	I would like to see better management of verges re mowing as they are terrible atm here in Forrestfield. When we moved here in 2003 it was beautiful and now its overgrown for most of the year. Twice yearly mowing is nowhere near enough. Be nice if the council made residents with ugly front yards do something about it also. or give rates discount if they do it themselves etc. More rewards are the only thing that make people get off their arses. I would also like to see the third recycle bin in place without our rates skyrocketting....the skip bin idea barely works and we never saw any change to our rates if we dont use the allocated bins...what a raught! Also like to see how the traffic situation is going to work once there is no left turn from Hale onto Tonkin and all traffic then has to use Lewis road which is already congested with people cutting the corner. Lewis road should in fact be a local traffic only street. The intersection of Lewis and welshpool road is a nightmare and should be changed ASAP...who thought up that current idea? Terrible!!
129	More family friendly facilities, and maintain small community feel	139	Less houses crammed into tiny blocks, stop cutting down all the trees on each new development. We pay decent rates for the lovely green suburbs with space, so would be nice to retune to that feeling.
130	-	140	Quieter and more peaceful i.e. less hooning traffic. Quality downsize homes available. Less congestion around Coles. Better parking. Tidier verges. Mandate Cole & Woolworths to properly stock shelves for late night shopping.
131	A safe and family oriented suburb.	141	A more cohesive city with more seamless equity and wealth distribution between Kalamunda and the foothill suburbs.
132	Exactly as the vision suggested, connected communities, valuing nature and creating a shared future		
133	Kalamunda itself offers nothing for me. I live in Forrestfield and happy with things.		
134	Build more facilities for families and younger generations. Must modernise streetscape, paths, parks like Guildford, Subiaco with nature and heritage but hills is getting run down.		

## Survey Results | Section 1: Visioning Continued

Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?	Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?
142	More established trees throughout forrestfield and high Wycombe. Not just in the residential areas but along cycle paths and shops as well etc.	154	Focusing on its real strengths - the area: Our home in the forest. A vibrant, progressive, full of life place, with both community, trees and nature abound.
143	Progress and vibrant attracting people to Kalamunda and the shops- boutique bars etc		Both community and nature is respected with older trees automatically put onto a protection register.
144	Retain the community spirit. Limit the amount of rezoning / subdivision or residential blocks for higher density housing that seems to be so prevalent.		Lastly council will be modern, being fully open and transparent with the community - with all council meetings recorded by audio and or video and provided online for easy access. Transcribed minutes are nice, but last century.
145	To uphold the maintenance of the environment utilising environmentally friendly methods. To make sure nature in the Hills areas are preserved.		
146	-		
147	-	155	A vibrant hub for residents and visitors alike with a strong sense of place. A city that is known for its high priority of the natural environment and of its impact on the greater world. Climate change adaption has been easily implemented. A city the residents can be proud of.
148	I would like to see Kalamunda take pride in its history and location and for this to show in the way it looks. I think more outdoor play areas and bbq facilities to cater for families would be ideal.		
149	A city that celebrates its natural environment and reinvents its town centre/s to return to being a hub for residents and communities and tourists alike. That the aesthetic of all future planning and building works is given greater significance over how this impacts HOW people perceive a place or how people use a place.	156	Proactive rather than reactive. Less self interest. Better executive hiring policies. Better work crews that can actually make things better not just patch things up.
150	Have a shopping and high density living near the train station area, whilst leaving the already established areas to maintain their current density and improving streetscapes, Have truly world class Mountain bike trails and host a world event.	157	Visually to embrace more of the historic town feel. Enforce frontages that suit a country village community feel and focus on street upgrades that support that presentation. It's why people visit and what long term locals love. Support small local businesses, especially related to the fresh produce from Bickley etc.
151	I would like to see more arts and nature related education programs offered to children. Also to have better advertising opportunities for all the local community events that are happening up here already.	158	I'd like to see Kalamunda peaceful, crime-free, environmentally friendly as it is now - and with as much community spirit as it has now. I have never been happier in any location - and this is my 28th home!
152	Kalamunda should be a tourist and recreation hotspot where open spaces are well presented and usable. Residents will be proud and people from other localities visiting the area create economies of scale and boutique growth.	159	Would love to see the City become a hub of arts-based activities: visual, music, performance, residencies, etc.
153	Why not keep Kalamunda town area as a slower paced town as it is now rather than high density multi story units which seem to be creeping in now. It would be a sad thing to think that in 10 years Kalamunda will end up another Morely	160	I would like to see the city become an identity as it feels a bit like a mish mash of styles at the moment. Given that it's such a great place for residing visual and performing artists, it'd be spectacular if the city encompassed the values of art and nature and brought them together in a cityscape that gave it a real identity. If the businesses could also tie in with the theme, even better. It could enhance tourism values and become a hub for those wanting a close escape from the hustle and bustle. A trip to Kalamunda should be something unique.

## Survey Results | Section 1: Visioning Continued

Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?	Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?
161	The City to be a welcome relief from the treeless suburbia of some other areas. Retention of green areas, increased tree canopy in existing and new developments and an increasing evidence of maintaining natural areas for their scenic, social wellbeing and environmental values. To have the City retain its country town/village atmosphere.	171	The City Centre to be modernized keeping the hills county feel. More vehicle parking discretely located with no charge but with differing time limits. Not over built with home units and multi story buildings. The development has to differ to other suburbs to encourage people to like visiting the city. CCTV surveillance around the town and surrounding so people feel safe. Larger comprehensive library. More facilities for all age groups.
162	still treed, with good water capture and recycling programs, nature reserves for animals and plants, varied housing options and business mixes, more rubbish recycling options for households either at the driveway or drop off areas in suburbs like sporting areas, local shops (not big shopping centres where there's no parking and busy during the day), older playgrounds replaced and made safer for kids.	172	Continue to have large leafy blocks, colonial style buildings, village feel. Careful choice of increased tourism activities. Cheaper rent in the shopping centres to prevent empty shops. Focus on filling these shops rather than tourism further afield. More focus on verges. Many verges look very scrappy.
163	-	173	We would like to see it as a vibrant village of shops catering for the local residents needs. A place where the local community will enjoy in years to come. With what the Council is currently going to do in the central Mall. The Mayor and the Councillors are to be commended.
164	Progressive. Promote mountain biking, establish great parks and attractions that bring visitors. Improve the look and appeal of town. Pave the footpaths instead of the current finish.	174	A safe and proactive community for all. There are too many hazards in the town that need funding as a priority. There should also be a full review of pedestrian crossings (and their type) and well as signage as to what pathways are shared and which ones are not. I would very much like to walk around the town centre with a council representative to explain the issues.
165	An example of a sustainable and environmentally community with a huge covering of trees, not just in the forest area but amongst the houses as well	175	The City of Kalamunda has continued to develop parklands and nature reserves, whilst balancing the need for future development to accommodate residential growth. Its infrastructure has been maintained and enhanced.
166	I would like Kalamunda to be known statewide as a hub of culture, creativity and inclusiveness with a vibrant arts community across all areas of the shire. I would also like it to be known for its progressive approach to environmental sustainability. A beautiful place to live, with strong community cohesiveness. A city that celebrates its natural assets, and where those natural assets have been lost to housing and industry, public art and interesting public architecture to enhance visible appeal.	176	Must still be a Home in the Forrest. That is focus on trees, nature and conservation.
167	More family friendly, safe place to live and bring up children.	177	A progressive and dynamic community with vibrant arts scene that engages community members (all ages and cultural backgrounds) and visitors alike, and appropriately reflects our cultural identity and uniqueness. An attractive and welcoming village with beautiful natural gardens and spaces to gather. A leader in local government for climate change strategies with eco-friendly and sustainable development both business and housing.
168	Hills hub for tourism		
169	beautify town centre and have those vacant blocks built on. it is very unsightly. also those empty office buildings.		
170	Safe for living. More open spaces for kids to play or walk. Shopping centres like Kmart, Target or Big W.		

## Survey Results | Section 1: Visioning Continued

Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?	Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?
178	Peaceful	194	I would like it to be like it is now.
179	A sustainable community where everything the community needs is within reach in the City. A focus on renewables, recycling and reducing waste and consumption.	195	Put a McDonalds next to Chicken Treat or Where the big IGA was
180	could you redo the fleming reserve skate park	196	A focus on the motto "A Home in the Forrest" The preservation of ALL natural bushland being a primary priority and not sacrificing , flora and fauna to fund playgrounds and skateparks and the like.
181	-		No more high rise buildings as per the Central road building and the one opposite the rear of Bunnings. Likewise the monstrosity on the corner of Mead Street and Canning Road.
182	-		An understanding and acceptance by council that Klamunda is unique and dont make attempts to make it Subiaco
183	A brand new nature play, more clothes shops, better skip bin delivery...seriously!!! Dog parks, better surveillance in bushes and parks	197	A place that works with the environment instead of against it. More restaurants Place to charge electric cars to encourage sustainable living.
184	I would like better sporting facilities and renovated parks. Upgraded shopping centres and schools. I would also like a better skate park	198	-
185	In the next 10 i would like to see more nature play areas and another sporting oval. A new bike park in Maida Vale	199	More places to visit More wall art near Coles Parks
186	Better skate park, new restaurants- McDonalds. New equipment, better water parks	200	Some more Restaurants/Delis Another water Park A Mcdonalds
187	Much more modern diversified and modern (especially Kalamunda Hugh School) buildings and population. More takeaway food stores (Hungry Jacks and McDonalds and KFC)	201	*Still full of Wildlife *Building renovations *More food restaurants *Dog parks *Upgrades to the Kalamunda Water park
188	no comment...	202	Not covered in concrete ??
189	its just good how it is	203	I would like the City to be cleaner, I want it to look fuller or more greenery in suburban areas. *Bigger or flatter skate park *Dog park *Cleaner streets
190	- allow to be LBTQ+ @ Saint Brigids - bigger foot paths - no more off and away all day - more trees and plants etc - NO TOURISTS - no more littering	204	* More parks * A dog park * Ponds * more greenery in suburban areas
191	No more Maccas rubbish left around	205	- Upgrade in the Kalamunda Water park (cleaner, slides, dive board.
192	Make sure to not get rid of all the trees to make new buildings because the nature is beautiful. Make parts of bush that dogs can go to since they love nature. More swimming pools.		
193	More fast food because city are meant to have fast food. More slides at the Kalamunda Water Park. New Playground at Stirk Park. Put fast food where the old IGA was Please!		



## Survey Results | Section 1: Visioning Continued

Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?	Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?
206	I am ok with the way Kalamunda is right now. But i want maybe a basketball court added to the parks	223	A vibrant community where people want to live and visitors are welcome
207	Put a Mcdonalds next to Chicken Treat or where the big IGA was!	224	Multicultural - more SE Asian/Indian people. They bring a higher academic expectation to the schools and their work ethic is very good. A warm and open 50m pool... A tourist 'must see' spot A gentrified slow village (not tired as it is now)
208	More food places	225	-
209	* Eco friendly * A shopping centre like Midland * Macdonalds	226	Much the same as now; maybe no/fewer empty shops; Attractive buildings/open space on site of Retravision; an electrical store.
210	Public events	227	-
211	Skate Park	228	-
212	* Better Education * More entertainment * Let people * Raise in Pay * Better school equipment * Make elephant toothpaste in the school curriculum	229/ 235	1, Walk over passes/bridges from Forrestfield/ Lesmurdie to Wattlegrove over busy roads Tonkin Hwy- enviro friendly part grass for wildlife and part path. 2, Road low kerb /Bike path high kerb / grass/ footpath/grass/Yard house. 3, Friendlier for disabled people and therefore will be friendlier for the aged (eg better footpaths and other facilities, be safe too)
213	More community activities More community walks	*	
214	A bigger Kalamunda skate park and a bigger skate park./open everyday with a park next to the skate park.	230	I love Kalamunda the way it is but i would like the Kalamunda EB Games to come back. It was really convenient but now i have to go to Midland.
215	* A warehouse where you can do rockclimbing absailing and other active activities like that. * A high rope course * A movie cinema	231	The shopping centres are great to go to the services and goods are very clean and useful and the markets as well. Personally I love the bakery. I also love how Kalamunda mixes nature and city but I think the only thing that annoys me is the hygiene (Golden Eagle).
216	Kalamunda water park open every day of the year	232	A connected city where every where is treated the same with the same standards. Unlike now where there's an on going divide between those living at the top of the hill and those at the bottom. I would like Kalamunda to become a place that makes other people wish they lived here.
217	More shops (Myer, Jay jays) More parks		
218	More shops( Jay jays, Myer)		
219	I would like the City of Kalamunda to become a model of sustainability, with solar batteries installed in different areas for everyone to use as mini-grid. Single use plastic would be illegal. Habitats for wildlife would be created everywhere. Centre of the town would be pedestrian.		
220	Maintain the green space. Ensure large block sizes are still available		
221	continue to provide services as already and provide more sporting green space council verges need to be maintained more corner blocks in my area Wattle Grove are a disgrace the need of more footpaths		
222	-		

» \* Note Respondent 229 and Respondent 235 is the same person. A technology glitch occurred when entering the survey and the Survey was entered in two parts.

## Survey Results | Section 1: Visioning Continued

Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?	Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?
233	I would hope all the 3 leading works below are found, used again and celebrated as leading Citizen engagement triumphs for Kalamunda. 1. The award winning Kalamunda District Conservation Strategy (DCS) EMRC prepared and adopted as policy by the Shire in the late 1990's by leading community and Kalamunda Shire implemented. It was prepared by many of then leading Western Australian scientists. 2. The leading 1998 Kalamunda Wildlife Corridor Strategy (WCS) EMRC prepared and adopted as policy by the Shire in 1998. Negotiating the handover of State premier declared 1996 regional park areas to the State for National Parks needs to occur immediately eg the Gooseberry Hill part of Reg Park area K13 and the Gooseberry Hill Regional Open Space. 3. The mid 2000's Strategic plans committed to celebrating knowledge about Kalamunda's Indigenous heritage sites extends to including them in the Municipal Heritage Register	242	In the next 10 years i would like Kalamunda to have more nature reserves, parks and trees around the place. the parking lot behind Mitre Ten is not used much and could be dug up and turned into a small grass area or put more shops there. ( Or more trees)
234	Retaining Hills character without high-density housing and no large buildings on roadside . Traffic control (calmers) on more of the suburban streets (eg Recreation Rd) and vehicle access again to our beautiful ziz-zag scenic drive. Leaving of central mall as an upgraded pedestrian precinct but with a better link (lift access for prams and wheelchairs) to shopping centre .	243	More places to play, like soccer, park and skate parks.
236	More parks More trees More tennis courts	244	. Skate parks . swimming pools . Parks . More walking
237	I would like the City of Kalamunda to be safer. ( for there to be more cameras or police).	245	-
238	More local basketball courts Every house should be provided with cameras Add more street lights	246	. Swimming pools . Parks . Bike trails . Walking reserves
239	More free bushland for tours of the hills.	247	I would like the City of Kalamunda to have a better playground
240	In the next 10 years I would like to see : - More trees in empty areas - More parks - Better shopping centres - Nicer scenery - More skate parks	248	- Less apartment buildings, houses with dark colored roofs and bricks (hot climate)
241	. More shops (Clothes) And a variety of shops, like Midland.	249	. More Parks . Nicer house . More community thing . Skate park
		250	-
		251	-
		252	In ten years I would like to see a much bigger mall in Kalamunda like Midland, more variety of shops. A fast food place like Zamberos/ Mcdonalds/ Hungry Jacks on of them.
		253	Yeah I like to live here within the next 10 years but i will eventually leave here but it needs changes. Such as wildlife improvements (wild animals not to jump on the road and mature and healthy)
		254	-
		255	A rapping studio so people can learn how to do rapping and acting school so people learn to how to do good acting
		256	more cafes and maybe a cinema
		257	Better houses, more communities, new skate parks, closer shops
		258	parks, shops, services



## Survey Results | Section 1: Visioning Continued

Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?	Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?
259	-	275	I would like it to be a crowded, friendly place that everyone is treated equally in.
260	more water tanks for people who can't afford it	276	I would like to see a Kmart, 7/11, McDonalds/ Hungry Jacks, indoor playground
261	To have a shopping centre in every suburb so that we will have more access to shopping centres	277	More skate parks :) including the build of Stirk Park skate park.
262	no opinion	278	I would like to see a place for homeless people to live in. So that homeless people will not need to suffer on how they are living. I would also like to see an actual full sized basketball court down in Jacaranda park (High Wycombe) and a new shopping centre near High Wycombe shopping centre.
263	In the next ten years, i'd like to see Kalamunda with better waste management, in the sense that more people are picking up rubbish in the bush and nature.	279	n.a
264	In ten years Kalamunda could look better in many ways for example ; there could be a better and bigger Skate park and more advanced Water park.	280	I would like the kalamunda water park to have more slides and more entertainment. Also i would like more shops around mundaring weir
265	More eco-friendly, more native parks, less buildings being built where the trees and bushes are. So much more protected bush area. Better rubbish management less plastic. PLASTIC BAN	281	Small communities, safe to live and occupy. No more loss of reserves or bushlands.
266	I would like Kalamunda to have more things to do and to have more parks and shops. I would also like it to be more friendly and clean	282	More sporting clubs IGA Homelessness
267	I think there should be a bigger variety of shops like what Midland has, and I think there should be more fast food and eating spots/joints	283	More physical activities like riding.
268	in maida vale i would like more bike trails please	284	More places where you can do physical activity such as bike riding and skate boarding.
269	. Better Skato . better skato . better skato . better skato . better skato . better skato	285	More areas that include mountain bike trails and jumps and a new waterpark. Pump/jump track for bikes Kalamunda Circuit trails need redoing
270	I want there to be more nature and less people destroying it. I also want some more librarys to be in my area	286	. Bring EB games back please . Better waterslide . Bring back the old fortnite pre fortnite markets
271	-	287	.We need macdonalds .More shops .a mall
272	I would like it to be a place where people are extremely supportive of LGBTQIA+. I also want everyone to be treated equally.	288	N/A Bring back EB games
273	I would like to see a Kmart and 7/11 in Kalamunda in the next 10 years. I also think a McDonalds, HJ's, more clothing stores and a trampoline park	289	More nature around More shops More parks Add an IGA back please More clothes shops
274	I would like Kalamunda to be a safe environment to play. to run, to love. I want a huge library next to KSHS! I only want a safe school where I won't get bullied. That's all I care about, my friends, my family and me.		

## Survey Results | Section 1: Visioning Continued

Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?	Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?
290	- More parks - More waterparks - Less rubbish - More shops - Bring back IGA	307	. More shops . A cinema . More water parks . More skates . Star bucks
291	I want to knock down the old buildings and replace them or knock down abandoned buildings. There should be a big shopping centre and more cafes/delis	308	More wildlife/ trees / bushes
292	More bush to be open. When i was young we could see the bush and nature, but now its closed off to camp with knowone but you and your family. And to get the young adults together out of all the street car crashing and killing others.	309	. I would like Kalamunda to be nearly the same as now. . More bush. . more trees . Keep everything exactly the same as now
293	In the City of Kalamunda, i really would like to see more skate parks or maybe adding a little more things to the existing one. I would also feel safer with more emergency services	310	To have more technology advance and more shopping centres like Big W and Kmart so don't need to travel far to get to these stores
294	A police station, more shops/entertainment places and sport sourt or a big place to play sport	311	I would like to see Kalamunda Senior High School upgraded to more of a modern look. It would be cool if the Kalamunda water park upgraded and extended to fit more slides.
295	in 100 words or less, I want Kalamunda to be more upgraded. For say schools, the bathroom stalls are always drawn on.	312	I think that we should have our own recreational centre with basketball and squash courts in Maida Vale. Put an EB Games in Kalamunda. Bigger Maida Vale skate park. Legal dirt jumps. Please :) thx P.S Please put a Commonwealth Bank ATM at the Forrestfield shops thx.
296	-	313	The school to be upgraded, more shops, more water slides at the water park.
297	Moe basketball courts, KFC and dirt tracks (High Wycombe)	314	. It to have the waterpark redone. . More skate parks . A snake run.
298	Find a way to bring back EB games Thats it ;)	315	. Bring back EB Games
299	-	316	More shop, or food court, there could be more playgrounds or a dog park.
300	N/A	317	- More shops - More playgrounds - A cinema - More water parks - More skate parks
301	I would like to see more programs come to the city of kalamunda. I would like to have more parks or courts to play basketball or something simple for the local to go to in their spare time.	318	I like Kalamunda the way it is, but there could be shops and food stores.
302	More shops and dog parks and a big shopping centre with a K-mart	319	. More bush and nature.
303	-	320	. More sporty equipment. . More shops . More water parks
304	I would like the City of Kalamunda to have bike trails.	321	
305	I would like more trees and nature, I also want more mountain bike parks and skate parks. I also want more paths that take you to other places. I would also like to see EB games back in Kalamunda shopping centre		
306	Kmart and 7/11		

Survey Results | Section 1: Visioning Continued

Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?
322	. MORE SUSTAINABLE . MORE SHOPS EG; Kmart
323	-
324	. More shops (eg. Kmart, Target, Cotton on) . More Restaurants in the town . Better slides at Kalamunda water park . An improved skate park
325	I would like the City of Kalamunda to be more sustainable and energy efficient.
326	I would like the City of Kalamunda to more naturalistic parks and play grounds.
327	-
328	-
329	I would like Kalamunda to be around the same but with less pollution and parks and shops.
330	-
331	I would like it to be the same but cheaper but nice houses.
332	In the next 10 years i want Kalamunda to be very environment friendly and I want the city to be more social and have lots of local activities.

Respondent	In 100 words or less, what would you like the City of Kalamunda to be like in the next 10 years?
333	Im not sure
334	More shops, skate parks, normal parks, more variety of greenery
335	A lot of homes and tall towers, I want all the towers in the world
336	-
337	No more school
338	No rubbish in the bush, more bush paths. More parks and ovals. More sports fields (basketball court, soccer field)
339	To be a connected community (not us - on the hill; and them - in the foothills) Until this separation is overcome, Kalamunda city (Shire) will not prosper. Some 'vision' for development is needed. NOT reopening Central Road. Enhance the 'village' market location, not destroy it.

» The word cloud has been created using the top words to describe what respondents to the Survey would like the City of Kalamunda to be like in the next 10 years.



## Survey Results Open ended questions

### Section 2: Current Experiences

### Three positive experiences



Respondent	List three (3) positive experiences you have had with the City of Kalamunda
1	NIL
2	Sunday Markets
3	Hiring the skip bins was quick and easy , payment of rates was simple and service of bins is acceptable.
4	Good tip people for green waste and general waste help with local planing limitations
5	
6	Summer series out door movies, Plants for residents, new and upgraded bike tracks.
7	Not sure
8	Kalamunda Community Learning Centre when I had young children and I look forward to it when I retire. All the lovely parks and bush reserves. All the community activities that go on in the city.
9	Great shopping centre where Woolworths is in Kalamunda, good to see priority parking there for seniors. Vet clinic is great and new clinic very modern and suits the area's growing needs. Kalamunda Night markets in summer are good.
10	Good staff at Hartfield park Libraries are good Gumnut water features are nice at the roundabouts.
11	Time taken by staff to clean up some green space and a bin appeared Ranger has been helpful
12	Community feel - easy to make friends with locals and local businesses go the extra mile in great service Nature - Heritage trail walk, rocky pool, and Jorgensen for easy young family walks Local events- farmers market, garden festival and local orchard open dayd
13	recent upgrades to playgrounds, recent community events, libraries
14	We love walking whistlepipe gully, exploring the brook at the end of Nangkita Rd, and the markets
15	Lane Morris is a champion. Helpful staff

Respondent	List three (3) positive experiences you have had with the City of Kalamunda
16	Kalamunda water park Forrestfield dog park Love the skip bin service
17	
18	
19	
20	Zig Zag festivals, sense of community and the markets
21	
22	
23	Helpful Staff during this crisis, Good communication, Prompt response by outdoor staff to flooding difficulties
24	I am unable to provide any.
25	Kalamunda is a Divested of Fossil Fuel based investments. Great! Kalamunda Night Market Good sense of community
26	Walliston Transfer Station
27	1. I was pleased to see the upgrade to children's playground facilities in Rangeview Park. 2. I'm pleased to hear that the Kalamunda City Council is looking at improving the street scape through High Wycombe. I would like to see this progressed with a reduction of traffic flow through High Wycombe. Please see point One from my comments in "Three areas I would like to see the city focus on". 3. I'm pleased to hear that the Kalamunda City Council is looking at improving the amenities provided at Maida Vale Recreation Reserve. In the future I would like to see a public Olympic sized swimming pool located within the Maida Vale Recreation Reserve. 4. Love the skip bins. When I travel through other councils and see the road side collection set up it reminds me of how ugly and dirty it makes the street scape.

Respondent	List three (3) positive experiences you have had with the City of Kalamunda
28	Seeks input from community members Well-run waste services including Walliston Transfer Station Good maintenance of bushwalking tracks
29	
30	Love the improvements to the roads The Kalamunda tourist area/walking trails are great Love the Corymbia Festival (would like to see more stalls though)
31	Love the natural environment Love my home Love the county feeling of the people
32	Improvement near Stirling and Kalamunda Road Cant find two more reasons
33	Community village atmosphere Learning Centre opportunities Markets
34	I requested some weeds be cut back as they were obscuring traffic. This was done promptly and the area further neaten up at a later date. New dog parks that are planned are brilliant. Would like to see the one that isnt going ahead perhaps being relocated to Pioneer Park/Dawson Park where there is already a small fenced off area so would love to see that area upgraded and maintained. Great community engagement for feedback regarding projects.
35	Availability and choice of goods and services Friendly helpful customer service Availability and choice of social groups
36	Communication and support from staff when suggestions or requests are made - eg graffiti removal or street maintenance, bin replacements etc. Access to the tip is valuable. Outdoor hiking and biking trails.
37	I have positive experiences within its Bushland settings. I have not had positive experiences with city of Kalamunda staff
38	The library's, the new community Centre, Hartfield dog park
39	Skip Bins are great initiative. Kalamunda shire gardens are lovely in Kalamunda.
40	
41	

Respondent	List three (3) positive experiences you have had with the City of Kalamunda
42	1. Participating in the Community Builders Conference 2. Helping as a volunteer at History Village 3. Observing the improvements at many local sporting facilities where our grandchildren participate. (Particularly Ray Owen netball and football facilities and Kostera-Recreation Reserve)
43	Recently reported a road sign hazard and was looked into within a couple of weeks. Had no other dealings with them
44	*Facilities and services provided at Walliston Transfer Station, *Rapid repair when road faults/hazards reported *Positive interactions with parks/gardens maintenance teams in Wattle Grove
45	I can't name any. Try not to contact them.
46	Liaison with Environmental Department and other staff regarding certain issues. Free workshops recently held eg. First Aide New Community building in Jorgenson Park
47	Some great, free community events; community feel to the kids schiol; access to fantastic bush walks
48	None
49	local resident plants, dead verge tree removal, street speed limit reduction
50	Library, dog registration, rates query
51	Appreciation of the opportunities given residents to have their say Enjoyment of the many bush walks and Hills scenery Offerings of a boutique food and wine region
52	Friendly community feeling Markets & similar events
53	
54	The native plant scheme. Skip bin provisions. Tree planting day to commemorate the birth of our son.
55	speaking with the City's reception staff regarding issues; its quick response to streetscape issues; its provision of a site for waste skips to be located on our road.
56	I can not think of one.
57	
58	I enjoy the trees and greenery I like the community spirit Ongoing development

Respondent	List three (3) positive experiences you have had with the City of Kalamunda	Respondent	List three (3) positive experiences you have had with the City of Kalamunda
59	Trimming of our verge trees - the contractors were polite and listened and didnt trim the trees so hard they were stressed. Shire tip - great staff and plenty of space didnt have to wait long. Kerbside pick up for mattresses - contractor was fast and efficient. Library staff at High Wycombe - those girls are GOLD.	73	Free plants. A well-run rubbish tip.
60	I cant it feels like the community is always fighting with the council - and the council seem out of touch and backwards in its thinking	74	Lawnbrook transfer station - quality and helpfulness.
61	Great Communication from Staff. Rangers available on call.	75	Walliston Transfer Station Pioneer Village ZigZag art Centre
62	Rangers were helpful when I found a lost dog. Rates went down slightly this year. Struggling to find a third...	76	The Library service is very good. Having the accessible rubbish tip. Seeing the filter installed on the drain going through Stirk park
63	Customer Service Nice Community	77	1. Enjoying sponsored events like the outdoor cinema in the summer months. 2. Utilising the city's facilities, especially the library. 3. Lunching in Stirk Park.
64	NIL	78	
65	1) I moved here in large part to be nearer the bike trails so the development of the new loop trail to Pickering Brook is very positive 2) Compared with previous City's that I have lived in I like the bulk waste management approach and hope to see FOGO bins too 3) Markets and other town events support sense of local town (vs big city living) and community	79	- Children's workshops at local libraries - Kalamunda Open Studios - walking the Zig Zag
66	Adequate information on changes affecting my locality. Library Friendly staff	80	Hotel and tavern offer excellent experience. Fresh markets Odd things on in agricultural hall
67	Attention to rotted trees. Rubbish collection. Attention to neighbour noise pollution.	81	Helpful and friendly community members Pleasants walks through trails and bushland
68	- being able to pay for rates via a payment plan and direct debit - provision of the tip and tip passes - removal of a dangerous tree	82	Visiting the Zig Zag Gallery Using the library Enjoying Stirk Park
69	Speed of approval for outbuildings	83	
70	Quick response to issues of road signage near our residence when requested. Action (eventually) to close the Zig Zag thus limiting antisocial activities and reducing traffic related noise (hooning). Recent cleanup of more of the Zig Zag reserve and walking path.	84	Waste bins delivered promptly and more convenient than verge pickup Customer service from staff at CoK and garbage trucks
71	Skin bin service, good choice of eating places, streets gets clean	85	1) Closure of the zigzag 2) Impressed with weekly rubbish clean up at the zigzag 3)easy accessibility to councillors and mayor
72	wide parking spaces and free parking Kalamunda Learning centre is a unique and valuable asset	86	No traffic lights in/around Kalamunda.. most important. Usually Able to acquire a parking spot in/around Kalamunda town centre. There are some roundabouts and turn off lanes in/around Kalamunda but more are required for improved and safer traffic flow.
		87	friendly staff engaged with the community plants - was an issue and they resloved
		88	close knit community, various community events, nature
		89	Joining a local playgroup at Forrestfield Family Centre
		90	Pretty, still responsibly natural looking , close to city



Respondent	List three (3) positive experiences you have had with the City of Kalamunda	Respondent	List three (3) positive experiences you have had with the City of Kalamunda
91	the rebuild of the Community/Learning Centre footpath upgrades making it easier for pedestrians (maybe reducing car use) Classical music in the KPAC	106	Provision of street trees and free native plants Provisions of wildlife signs in the foothill area of Wattle Grove Use of public community centres, parks and recreation areas
92	1. Allow collection of minutes of council meetings. 2. Free plants for properties. 3. Helpful rangers.	107	Friendly neighbours. Bush Wildflowers
93	Plants for residents, library	108	1. Community businesses like Replenish, Yoga Maya and Esther Cafe that help establish our local identity and create a great place to live. 2. Information provided by the team at the Shire Offices on town planning and support available in the community. Extremely helpful planning, environmental and Ranger services. 3. Kalamunda markets each month bring some amazing local farmers and artisans to the community and it makes it a much better place that supports local.
94	1. Great bulk waste collection service using skip bin collection instead of verge collection. 2. Local community sport and recreation facilities at Hartfield Park 3.	109	Relatively crime and violence free. Excellent library and cultural services. Easy proximity to bushland with abundance of flora and fauna.
95		110	I have been a ratepayer, a business person and a passionate community advocate for sport.
96	Free skip bin use Excellent bushwalking trails Great markets	111	When our street was re-surfaced ahead of schedule and we received an apology for any inconvenience that may cause! The Night Markets. The Farmers' Market
97	Assistance from the Planning Dept relating to property purchase in 2008. A development application (that never eventuated), and in providing information and clarification on the Wattle Grove proposals	112	repairs to Fern road fire control issues upgrade to anderson reserve
98	Clean and tidy Community focused Keeping its village charm (at the moment)	113	More engagement with the residents. The Mayor is out and about in our community. Sport & recreation facilities being a key focus of the City.
99		114	
100	Markets, cultural events, visitors centre combined with the library cafe and history village often featuring art exhibitions.	115	Night markets, artisan market and farmers market Plants for residents program Support and information regarding bushfire preparedness on property
101	Great natural areas  Blocking off zig zag	116	Did not have any experience with the City
102		117	Polite and Friendly Staff
103	library services community events rubbish removal options hospital services	118	Love the upgrade at Lesmurdie Falls; love the verge improvement along Welshpool Road;
104	Best facilities provided by any shire/city for seniors table tennis. In fact the only one and i searched from Wanneroo to Armadale.  I have used the library several times.  I have participated in Bird Watching evening walks and look forward to more.	119	The community events are amazing! The coffee strip is always so inviting and fun. And the natural wild bush land around us.
105	Rubbish collection, Lesmurdie Falls area development, new Hockey facilities at Hartfield Park	120	
		121	Hard to find any positive experience

Respondent	List three (3) positive experiences you have had with the City of Kalamunda
122	Strong sense of community. Regular community related events. Country town feel.
123	Walliston Waste transfer depot Good assistance when installing our pool General cleanliness of our town
124	The new landscaping on Kalamunda Rd near corner of Stirling Cres
125	Local tree planting Visiting the gallery and library Various markets
126	1. walk trails and mountain bike trails enjoyable. 2. skip bin rubbish collection and walliston seem to work well.
127	Kids have the experience of going to an amazing private school Pickering brook region is amazing with the orchards The rural feel of the area
128	City was responsive and helpful (and also even-handed for both parties) when I was part of a group opposing a development City libraries have always been wonderful and during Covid-19 continued to provide great service Green waste provisions in recent years has provided good flexibility for people with smaller and larger blocks. For people with larger blocks, free green waste disposal is important - and excellent!
129	weekend markets, history village, bibbulumn track
130	
131	Festivals in the Kalamunda area Minimal subdivision in the Kalamunda hills area Stopping cars going down the Zig Zag
132	1) Excellent rubbish collection service 2) Regular 'eyes on the street' 3) COVID-friendly library service
133	Extremely good rubbish collection. Skip bins
134	Community Lifestyle Quietness
135	It has a village community feel. Love the learning Centre and the opportunity it provides in meeting other residents. It feels open and safe.
136	Kalamunda night markets, good choice of cafes, Roe Highway/Kalamunda Rd intersection upgrade.
137	
138	
139	makes me sad to think that I can't think of any!
140	Attractive treesy suburb. Spacious country feel.

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Respondent	List three (3) positive experiences you have had with the City of Kalamunda
141	Waste disposal, library service and communications
142	The staff at the shire have generally been friendly and helpful.
143	None
144	Level of community consultation for development projects....can't think of much else.
145	
146	
147	Using the Library Good rubbish collection Skip bin
148	1. New mountain bike trail 2. Landscaping at the start of the bibbulumn 3. Markets
149	1. Being a new local - the sense of community is great here and we have been warmly welcomed. 2. The bickley valley wine trail! 3. Pax Hill Park
150	Engagement with Cr Dylan Skip Bin delivery
151	Lovely and polite staff.
152	The Wolliston recycling facility has good policies. I've not experienced much crime in the area. The area is home to beautiful bush land.
153	1. Kalamunda is a nice quiet and slow paced area right on the edge of the metro area 2. The choice of 3 general waste or 3 garden waste skip bins per year is very good as the kerb side pickup makes normally neat and tidy areas into a mess 3. The amount of area set aside for parks and recreation is very good
154	Fantastic trees, great lookout views, amazing reserves.
155	
156	
157	Small business negativity - difficult to work with and get approvals for initiatives
158	1. Provision of skips for particular rubbish removal. 2. Allowing and supporting "Jazz in the Park" + Stirk park beautification 3. Support of the heritage buildings and walking trails.
159	1. The City's ongoing support of the Artrooms Open Studios initiative. 2. The City's efforts to protect environmentally sensitive areas. 3. Willingness to engage with community.
160	Forests and parks, country town feel, festivals



Respondent	List three (3) positive experiences you have had with the City of Kalamunda	Respondent	List three (3) positive experiences you have had with the City of Kalamunda
161	Helpful front office staff. Ready access to environmental staff. Good news on the work of KEAC.	179	The support of the local markets.
162	Libraries, community facilities - hiring process and low cost, verge tree lopping (and the Kala staff at the Shire offices are always awesome and helpful)	180	the nice people shops food
163		181	
164	Mountain biking. Hiking. Coffee shops.	182	their school, their skate park and the pools
165	Local shopping Activities and sport Services	183	1. beautiful 2. lovely people 3. good food
166	The Zig Zag drive was one of the great scenic drives of the world until it was shut. The hiking trails in our area are fantastic. My community - I live in High Wycombe and for the most part, the people are wonderful and very community minded.	184	1. good community 2. fun local events
167	Broula Park, Kalamunda Stirk Park	185	The sporting centres Pet service
168	only 1, and that is that some of the staff are helpful	186	skate park, water park, restaurants
169		187	Mazenod, St Brigids and more modern schools are pretty.
170	My concerns over a development projects heard and looked into Library and activities provided for kids.	188	no comment
171	The current waste collection system. Help with building and drainage planning. Being able to talk to my councilor about issues.	189	- plenty of shops - plenty of sunrises
172	Saturday Village Markets Sunday Farmers Markets Kalamunda Community Learning Centre	190	water park skate park
173	Mayor and the Councillors listen to the rate payers needs Kalamunda is prepared to spend money in the business district bringing more people to the area so it becomes a Village were people from around Perth will want to Visit.	191	Good high school Stirk Park good.
174	The markets & park lands.	192	Walking in the bushes and parks Kalamunda water park Nature
175	Local markets, library	193	Going to the Kala water Park Going to the cafe.
176	Quite. Safe. Clean.	194	Not sure, its a cool place though.
177	1. Attempts to engage community through Engage Kalamunda and other avenues. 2. Preparedness to support and advance arts within the community through adoption of the Creative Communities Arts Strategy and new City appointments. 3. Advances in tourism	195	the primary school is good the high school is alright.
178		196	With respect to positive experiences I can only refer to the staff at the reception area. I hae had very negative experiences with the staff in the management of parks and reserves
		197	Eating out Walking the dog hanging out with friends
		198	
		199	Good school Alot of events More skate parks
		200	The Tavern The Vault Wally Deli
		201	*Great community activities *Amazing bush walk trails *Lots of wildlife

Respondent	List three (3) positive experiences you have had with the City of Kalamunda	Respondent	List three (3) positive experiences you have had with the City of Kalamunda
202	The bus stops Shop keepers, (not Coles) The tavin ??	223	Support early years activities. ( Zigzag early years partnership) Support of community activities. Support of High Wycombe railway Project
203	* a lot of people are friendly *Everything is clean(ish) *There are a range of activities to do.	224	Hartfield Park Rec - Squash, Gym Stirkfest Carmel Farm
204	Both schools I attend here Going to Jacaranda Springs Park Living in High Wycombe	225	
205	- Great community - The reserve - Safe environment	226	? Have lived here for 40 yrs and would not live anywhere else.
206		227	
207	More Teachers	228	
208	There are none	229/ 235*	1 Trees in area 2 Quick bin order and delivery (large blue kerb bins) 3 Very quick kerb pick of white goods
209	I dont know	230	1. Going to the library 2. Riding my bike along railway road 3. Eating from Matteos pizza
210	Water park The shops thingys on the streets (Markets or something) Mates live here	231	- the nature - great services - and the people
211	Getting our mattress taken away at the Skt Park by council none none	232	The walking and mountain bike trails within the city are some of the best. The friendly people who run the Walliston transfer facility. A strong sense of community and belonging.
212	* Toy shops are stable * Coles good products * Excellent events	233	1. 17.5 years volunteered my contributions to Shire Advisory Committees 2. Identifying DCS opportunities for Environmental Planning Success Securing future Kalamunda National Parks in Regional Park Process
213	Skate park More outdoor or indoor movies	234	plants for residents social events ( movie & concerts) market events
214		236	Ive had a lot of nice walks Ive been to some really nice shops ive been out to lunch
215		237	
216		238	Really good footpaths
217	Nice view Nice houses Not crowded	239	
218	Nice View Nice Parks Cool Houses	240	- Nice houses - Rocky pool - Reserves
219	Great choices of libraries (I like there are one in Kalamunda and one in Lesmurdie) - Community feeling (local businesses) - Connechian to nature (Natural parks, quality of outdoors playgrounds)	241	The bush walks and the nature, The parks and wildlife.
220		242	- The bibblumun track/bibi track - Rocky pools - Jorgensen park
221	waste management meetings regarding sporting group use of cycling paths		
222	Volunteering at upper Lesmurdie Falls planting Dining in the main street Attending Perth Hills Festival events		

Respondent	List three (3) positive experiences you have had with the City of Kalamunda	Respondent	List three (3) positive experiences you have had with the City of Kalamunda
243	Walks and rides	272	The night markets are enjoyable. Not many people judge you for being LGBTQIA+ The plants are very nice to look at.
244	. Good parks . Walking trails	273	- water park - night owl slushies - kalamunda markets
245		274	- I have been to KSHS - Everyone (mostly) is kind - n/a
246	. Parks . Walking trails	275	- the night markets are fun - i love the festivals - there is a diversity of shops
247	. Kalamunda water park . High School . Primary School	276	Kalamunda water park, KSHS, Kalamunda market
248	- Walking in Piesse Brook - Eating out - Walking	277	The skate park, The Zigzag, Walliston deli
249	Kala has a good community with nice people.	278	n/a
250	The food, the activities and the park events	279	1. going to the old museum across from thai on the hill 2. walking to school from the bus terminal (KSHS)
251		280	The barbers are very nice to me and my dad I have had good times at the skate park The Vault restaurant is very nice
252		281	Rapid response when local issues drawn to City officers attention.
253	My experience living here	282	Good schools and activities for kids after schools Good skip bin services
254		283	N/A
255	They have skate parks and water slides and parks	284	
256		285	Kalamunda waterpark
257		286	. My first dub in da books . My second dub in da books . My third (strike thru) loth dub in da books
258		287	. Sit on the hills . Good shops
259		288	Its a quiet area Nice shops Loving community
260		289	- Everyone is really friendly - Good food shops - Easy access to places
261	1. updating the road 2. more shops are being added 3. lots of parks and ovals	290	- Nice community - Good food shops - Easy access to places
262	no positive experiences but no bad ones	291	Safe to walk around Nice community A lot of transport
263	the facilities/ activities are great	292	Theres lost ( prob mean't lots) of shops
264	- Good public transport - Communities i.g. footy clubs	293	- its a nice safe place to walk a dog - the well kept bush is incredible - the people are very friendly
265	- lots of sport choices - healthy eating places - very intact schools		
266	scenery		
267	The Aldi is very good, The bakery across from Aldi is very kind, affordable and underrated.		
268			
269	Big red Big red Big red		
270	n/a		
271			

Respondent	List three (3) positive experiences you have had with the City of Kalamunda
294	n.a
295	- Th water park - Bush walks with family - Dog park walks in the bush
296	
297	I enjoyed parks basketball courts skate park
298	Mostly the markets
299	n.a
300	The community More Op shops
301	- i enjoyed my primary school years - spending time with famil and friends at places - large areas to explore withing the city of kalamunda
302	
303	N/A
304	
305	. Sport . MTB Riding . Restaurant
306	Made some cool friends. Cashiers are nice Bus drivers are nice
307	. The shops i can get food . The water park . Dome
308	. It is very lush and green . People are very nice and everyone ha a welcoming face . Has great bike paths
309	. Great high school . Great bush /trees\Great area
310	. School great school . Parks are great to have parks . And the bus stops and stations
311	I like going to the water park with friends and family. I enjoy coming to KSHS for school ( most of the time). I love walking up to Aldi with friends after school everyday.
312	
313	The school, the water park, shops.
314	The closeness of the shops The skate park The mountain biking
315	School Skate park
316	Going to parks, going to cafe, going to Kalamunda Highschool.

Respondent	List three (3) positive experiences you have had with the City of Kalamunda
317	- Good shops - Good food - Places to walk
318	- The school (KSHS) - Water park - Shopping centre
319	. Schools . Shops . Transport
320	. Water parks . buses . Schools
321	
322	. Library . Bike tracks . Safety
323	
324	. I love going to stirk park . Kalamunda primary school was an amazing school . Kalamunda Senior High School is a great school
325	The Kalamunda farmers markets, the Kalamunda fair.
326	
327	Kalamunda Water park
328	
329	1 Stirk Park 2 How Peaceful it is 3 Kalamunda water park and Kalamunda Markets
330	1 Kalamunda water park 2 Nature park 3 Quietness
331	. A really nice positive School . Beautiful views . Clean place overall
332	1. Going to the park 2. The markets 3. Kalamunda water park
333	- Transport - Maccas
334	Nice people, nice people , nice people
335	
336	Vibin at skato with my mates playing basketball at the local park
337	
338	Bush Community
339	Skip bins Farmer's Market and monthly market Coffee shops

## Survey Results open ended questions

### Section 2: Current Experiences

#### Three Focus Areas



Respondent	List three (3) areas you would like to see more focus on over the next four (4) years
1	LIONS LOOK OUT - LESMURDIE FALLS - GENERAL TIDY UP AROUND TOWN CENTER
2	Recreation community
3	Improvement of local amenities , support for local businesses and increase in local shops.
4	proper Fire breaks on shire land and around all other government parks etc more discounts for seniors
5	Tourism, Bring back the ZIG ZAG railway, Meeting places for teenagers that are low cost eg movies/ rollerskating/etc
6	Weeding and general nature strips and park areas to have a higher standard of maintenance. Our community nature areas are so run down and un kept Compared to other areas. General path and road maintenance.
7	Not sure
8	How the City of Kalamunda could connect and contribute towards our children in local schools. Providing community housing, safety and accessibility for our seniors. Creating beautiful parks and putting in more trees and local plant species where possible.
9	Please plant more trees in High Wycombe, we need them to survive and for the bird life, please stop wiping all the trees out to cram more housing in. More dog parks and bigger in size. Improve traffic flow on Canning Road, it is too busy.
10	Better recreational facilities Better security Better cleaning/ranger activity- syringes being found in playgrounds and the City's car parks.
11	Swimming pool Useable green space Supports to local businesses

Respondent	List three (3) areas you would like to see more focus on over the next four (4) years
12	Upgrading Kalamunda pool, needs an indoor/heated facility, activation for swim clubs, water polo clubs etc and improved splash pad facilities for young kids. Fitness classes/gym in Kalamunda as Forrestfield centre alternative. Continue to provide support to local businesses and vibrancy of village through local events and festivals to bring in visitors and encourage spending.
13	more facilities and services for children and seniors. They do not need to be funded by the organisation but facilitated, and not stand ni the way of developments by organisations..
14	Upgrade stirk park and we can't wait for the skate park! We would love a recreation centre at the kala water park expanding on what is offered at hart field park. Offer community green waste system including compost.
15	Wonderful bush walks but no or little parking, encourage tourists but enable locals to still be able to enjoy their backyard. Piesse Brook, Whistlepipe. Too much rubbish being dumped around the scrub. Too many bike riders taking up car parks at Kalamunda Central, plus leaving their bikes on footpath in front of coffee places.
16	A specific toddler playground with fencing Kalamunda markets needs to expand/improve Love better restaurants
17	Streetscape/verge maintenance and improvement. Significant increase in verge tree planting Public swimming infrastructure modernisation, especially indoor facilities.
18	Keeping verges and roads tidy and free of weeds. More signs for dog owners to not leave dog waste on verges Keeping roads and paths in good condition
19	
20	Facilities for youth such as the new skate park, curb-side collection, removal of asbestos from the reserve.
21	bigger sized blocks for eg;600sq meters..
22	Some restraint shown on the continual increase in rates

Respondent	List three (3) areas you would like to see more focus on over the next four (4) years
23	Consistent School Traffic Speed Areas (some are very short and others over a km long) Retaining the 'Village' feel of the area whilst encouraging business and development with space, Activity areas for young adults.
24	Business support; good governance - asset maintenance; being more inclusive of all community
25	Move that stupid hump at the corner of Haynes and Canning. It's dangerous. More trees everywhere - we are supposed to be the home among the trees not the home among the stumps and put in charging places for electric vehicles. Do something about the town centre, it needs some sort of decent urban planning - give it a sense of interconnectedness rather than the disjointed mess it currently is.
26	Street Lighting Verge Maintenance Traffic Calming Devices
27	1. I'm still hoping that the upgrade to the street scape of Kalamunda Road through High Wycombe will still proceed. I would like to see the flow of traffic be reduced through Kalamunda Road with traffic being redirected via the Great Eastern Highway bypass - Roe Highway and then Kalamunda Road. Eventually I would like to see the Great Eastern Highway bypass be extended from the intersection of Roe Highway through to Midland Road. With Midland Road being upgraded to dual carriageway status this will provide fast and efficient traffic flow for those wanting to travel through to Kalamunda and at the same time reducing the traffic through High Wycombe. 2. Some years ago I attended a focus meeting set up by the Shire of Kalamunda at the High Wycombe Recreation Centre. At this meeting, discussion was held about the various unused park spaces around High Wycombe. These parks were sometimes located in unusable spaces. The general consensus at this meeting was that there were some parks that may be able to be sold off for housing development. The funds raised from these sales would be utilised for the upgrade of the remaining undeveloped park spaces. 3. Recently comment was sought from residents of the City of Kalamunda (CK) by the CK about the building of a recreational swimming pool in the CK. I would like to see this progressed in a central location, possibly Maida Vale recreation Reserve. A 50 metre pool will provide opportunities for schools located in CK to conduct swimming lessons and swim carnivals. Swimming clubs could be established. It would also provide ready access to those wanting to utilise a pool for exercise purposes as well as those who would like to access it for recreational purposes only.

Respondent	List three (3) areas you would like to see more focus on over the next four (4) years
28	Feedback from surveys Wheelie bin for garden waste
29	Local patrols to reduce increasing crime in the area. Parking restrictions on kerbs that are a traffic hazard. More fitness classes for older people run in the evenings. Not all have retired.
30	Playgrounds Teens roaming around causing trouble
31	Children and youth Architecture Facilities that bring people into Kalamunda
32	High Wycombe rail station and area surrounding we will have a train going to nowhere. Where is there the development??? Over the years how much money has gone into the many plans presented and still no movement??? Drains on roads blocked with sand
33	1. Street scaping. Particularly clean and attractive verges and more emphasis on cleaning leaf tree litter from sidewalks, verges and roads. Currently the area has an unfortunate shabby appearance. 2. Unifying the surfaces of roads, sidewalks, carparks. currently a mishmash of filled in holes, cracks and odd surfaces. 3. More well cared for plants and flowers to brighten up the streets
34	Would love to see the area of Pioneer and Dawson park being upgraded and maintained for use by families and dogs. Cycle paths being installed particularly with the new train line in High Wycombe so the local community can cycle to the train station. Maintenance of verge paths and roads where rubbish is dumped and weeds often growing in paths and in islands/on roads which can very quickly make the area look dishevelled.
35	Advertising the benefits of visiting Kalamunda (heritage, tourism etc) Careful thought to any development. (Maintain village/ country style atmosphere. No high density.
36	Continued development of trails Continued growth/development of the town centre to encourage visitors
37	1. Generate a strong desire for people to visit and live in Kalamunda. Promote The city of Kalamunda as the gateway to the hills 2. Establish a tree preservation strategy and continue to make progress on conservation strategy's through tree planting 3. Re establish Kalamunda town Centre as a vibrant place to visit. Entice businesses to the area. Encourage active development in town Centre

Respondent	List three (3) areas you would like to see more focus on over the next four (4) years
38	Some degree of certainty that us people living on special rural zoning can continue living as we are. Without the continual threat of urban expansion, industrialisation, infill housing.
39	STIRK park. The smaller parks in the shire also. More
40	New footpaths and repair old paths Clean up parks.
41	
42	1. Stirk Park 2. Aquatic centre 3. Scout/ Guide facilities 4. Kalamunda town centre
43	Tidier road verge. More police presence.
44	*Recycling and green waste *More urgent and complete implementation of the 2017 Bicycle plan *Maintenance plans/schedules for all public assets. For example, mowing frequencies for parks and POS, road sweeping schedules,
45	Consistency in zoning. Cleaning up the rubbish spread out by people travelling to Transfer Station and general litter. Streetscape, beautifying the City.
46	Positioning of self and aged care facilities Crime reduction Clean up of woody weeds, especially on road verges
47	Better parks and facilities in the Lesmurdie area- there are no playgrounds of high quality in the area; improved variety of shops/services in kalamunda town; affordable rent for businesses in kalamunda- it's becoming a ghost town with multiple empty shops
48	Haynes Street Heritage colour pallet Shops
49	more frequent verge slashing, more frequent footpath sweeping, street scaping improvement (e.g. add island trees to roadways)
50	Empty shops in Haynes st and centre, more community activities or promotion of local events
51	Protection and management of diminishing or degraded bushland areas Provision of opportunities and experiences for young families/youth Nurturing of the significant ageing community
52	Recycling More life in Haynes st supporting small business Better Public service to and from the hills.
53	

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Respondent	List three (3) areas you would like to see more focus on over the next four (4) years
54	Amenities in Maida Vale!!! Shops, Cafes, Parks
55	restoration of canopy trees in the streetscape lost by developments; improved visual appeal of Canning Road as a main arterial; maintenance and increased use of the Kalamunda civic square area (and NOT the reinstatement of Central Road back through to Haynes Street).
56	Reducing the negative impact the encouragement of cycling, both on and off road has had on out local environment. More accountability of council employees entering private property unannounced and uninvited. More council support for local businesses. Removal of the paid position of "mayor"
57	1. Investment in sporting facilities for youth. Such benefits in sport for good mental health of young people. 2. Parks and green spaces for families to enjoy. 3. Update public toilets at Stirk Park.
58	Thoughtfully developing the city's urban infill Bringing bigger business / attractions to the city Redeveloping run-down central areas such as Forrestfield and Lesmurdie
59	Small business incubators and support for small business. Providing connections for new families moving into the area Green Spaces - making sure they are protected and looked after.
60	Environment & maintaining wildlife Youth - so much focus on elderly not enough on youth. Shops & entertainment
61	Maintaining the culture of the City. No more subdivision in the Foothills. Bit more attention to detail in the Foothills rather than everything in the City Centre
62	More focus on pedestrians and less on cars, particularly Kalamunda Town Centre - make the parking peripheral. Stop ugly buildings being built. Recycle our own waste - make the city accountable for its own waste Acknowledge our Indigenous history and pay homage to First Nations culture - joint naming of facilities should be the norm
63	1) A Place to get together 2) Tourism
64	Crime, improvement in the way homeswest housing is cared for, especially in Forrestfield. Beautifying our streets



Respondent	List three (3) areas you would like to see more focus on over the next four (4) years
65	<p>1) Targeted messaging to new residents to connect them into the community and volunteering opportunities etc</p> <p>2) Evolve city road crossing approach to be pedestrian centric - especially with aging population moving into higher density town centres</p> <p>3) Sustainability projects in collab with the state gov (i.e. community battery project trials with Synergy)</p>
66	<p>A water park gym and community centre like the ones in Belmont and Midland.</p> <p>More pedestrian friendly and attractive town centre.</p> <p>More bike paths and tracks</p>
67	<p>Better attention to managing street trees - not just those under power cables.</p> <p>Provision of more green skips per year.</p> <p>A manned police station!</p>
68	<p>- small bar/restaurant scene</p> <p>- re-invigoration of Kalamunda town centre</p> <p>- fast public transport (train)</p>
69	<p>1. Protection of tree canopy and understory - so that our wildlife have a habitat</p> <p>2. More careful approvals of conflicting land uses - the past approvals have shown a distant lack of care</p> <p>3. Retention of the rural and special rural zones - so that tourism can be the focus. Visitors to the area want to experience what they don't have in urban areas not more houses.</p>
70	<p>Footpath or pedestrian access on some parts of Lascelles Parade leading to the Zig Zag.</p> <p>Completion of the skate park in Stirk Park with emphasis on access and usefulness for many age groups. The current area near the pool on Canning Road is neglected and sterile.</p> <p>Work to have Haynes Street a car free walking zone with significant trees, public spaces and served by multistorey car parks at the rear of all of the existing business.</p> <p>Sort out the disgraceful shop frontages of some of the businesses in Haynes Street starting with Bunnings moving to uniform shaded verandahs extending further to permit more outdoor shaded spaces to be used and provision for pop up performances and specialty displays such as artwork and other things of community interest.</p>
71	<p>The Park( what happened to the improvements? )</p> <p>New Kalamunda club, incentives to bring in more businesses to fill the empty shops.</p>
72	<p>more shade trees deciduous preferably</p> <p>More provision for bicycles and scooters and</p> <p>More aged care facilities</p>

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Respondent	List three (3) areas you would like to see more focus on over the next four (4) years
73	More underground power, followed by more street trees in the town centre.
74	Asset renewals. Streetscapes. Tree planting.
75	<p>*A more homogenous approach to design, renovation and appeal of the CBD.</p> <p>*An increased police presence eg Police Station in Kalamunda.</p> <p>*Forrestfield type sporting facilities close to the CBD eg near Kalamunda Agricultural Hall.</p> <p>*Easy access to new Forrestfield train station.</p> <p>*Provision of a variety of youth activities in the CBD.</p>
76	<p>*A Major one is an Aquatic Centre. A "city" without an aquatic Centre is a disgrace.</p> <p>*Taking responsibility for ensuring the provision of public transport to and from Jorgenson park Community centre</p> <p>*Much more effort put into maintaining the lawns trees and gardens in Stirk Park</p>
77	<p>1. Supporting local businesses in the Kalamunda township.</p> <p>2. Local councillors reaching out to communities to gauge opinion and meet their constituents.</p> <p>3. Utilising the Jack Healey Centre better.</p>
78	<p>More off lead dog parks that are fenced</p> <p>More Activity areas for young people</p> <p>Introduce a can do approach to helping people on this community.</p>
79	<p>- Children's and youth activities, services and projects</p> <p>- Support and promotion of local business to help stimulate the area</p> <p>- More cultural development in the Arts with a commitment to local artists, events and initiatives. Including workshops, forums, competitions, festivals etc to stimulate the Arts across the area</p>
80	<p>More shopping options other than cafes.</p> <p>More family friendly fetes/night markets.</p> <p>Green areas, pet friendly covered seating.</p>
81	<p>Beautifying the centre of Kalamunda</p> <p>Preserving nearby bushland and adding Noongar signage where appropriate</p> <p>Creating opportunities for community engagement eg, festivals, markets, etc.</p>
82	<p>Footpaths and walk trails</p> <p>The Central Mall development as a vibrant social district</p> <p>Increasing street art</p>
83	



Respondent	List three (3) areas you would like to see more focus on over the next four (4) years
84	Education options for Wattle Grove. There is no local high school and this year families as close as 700m from the school missed out on kindy spaces. Effective planning and follow through on plans. The pathways around Wattle Grove have been pulled up and re-laur multiple times, as has the grassed areas near the nature playground. The ornamental pear trees that were planted are watered, however most are sprouting from the base and not growing up as there is no council follow up, either with a provided gardening service, or even a mail drop 'how to look after your tree'. The plans for the Hale/Tonkin intersection have been poorly handled, and lacked the right communication to sell the benefits of the program. This should have had a greater investment in getting people on board. Better advertising through the various suburbs of CoK. What's on in your local area, kind of thing.
85	1) better police response as they don't take drugs serious at the zigzag 2) family of kangoeroes were killed and butchered which is actually illegal but police said "that's what people do 3) more alfresco areas for dining (and alcohol) to have lovely dinners outside so we don't have to spend our money down the hill
86	Improvements to town centre of Kalamunda carparks layouts with small shade trees strategically planted. Improve Canning Rd/Lawnbrooke Rd/ Glyde Rd/ Banksia Rd intersection... Widen Lawnbrook Rd East in Bickley which has dangerously too narrow lane widths.
87	Disabled access Pavements help businesses deal with spiralling rental on commercial properties
88	More emphasis on making the Kalamunda centre more beautiful. Encourage more local businesses in the centre to make it a destination for day trippers
89	Upgrading, creating and maintaining new play spaces for young children and families in the Forrestfield area, three bin system for recycling and rubbish.
90	More activities, more security, more attractions
91	Good local public transport throughout. Transperth over the years have cut so many services over the years making it difficult to access services if unable to drive. Greater efforts to "reforest" following all the clearfelling in H wycombe etc Encourage small business over the big corporates ie IGA v Aldi

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Respondent	List three (3) areas you would like to see more focus on over the next four (4) years
92	1.Car patrol security service. 2. Completion of lighting facilities at Kalamunda hockey ground as per safety standards and installation of necessary synthetic surface for junior development and maintaining adult membership. 3. Upgrade of existing pool facilities in line with other shires. Eg. Bayswater, swan, Stirling .
93	Town centre and neighbourhood activation and support for active transport. Undergrounding power Future visioning for Kalamunda town centre reflecting emerging trends in electro mobility, climate, zero carbon relocalisation etc
94	1. More investment in Local Volunteer Bush Fire Brigade 2. Bike friendly initiatives such as bike paths and cycle lanes 3. Investment in community mental health care support
95	a local shop front for the City of Kalamunda
96	Lots of street plantings (trees) Better choice of retail outlets (most seem to be geared toward the elderly) Giving main shop frontages in the town a facelift The implementation of the three bin FOGO system used in places like Bassendean
97	1. The utilisation of AS 4970 in the retention and protection of trees within the shire 2. The Professional Development training within all departments and all councilors on the process that AS 4970 prescribes, with training being provided by suitably qualified arboricultural expertise and founded on evidence base science in this specialist area. 3. That specialist arboricultural expertise be mandatory part of all development design reviews to address the retention of worthwhile remnant trees as well as in making provision for new tree plantings in the public realms of the Kalamunda Shire.
98	Getting cyclists off the roads Family and youth activities More shops and things to do in Kalamunda Keeping Kalamunda safe
99	
100	The Zig Zag to stay closed to traffic. To be able to feel secure. To find someone to lease the old IGA store. Older people are missing this store and are no grocery stores open now in Kalamunda on Sunday morning till 11.00 am. Very annoyed the council approved Aldi it was the death knell for IGA. We didn't need another huge chain in the City.

Respondent	List three (3) areas you would like to see more focus on over the next four (4) years
101	Put your money where your mouth is and follow your own principals of retaining green areas. Forrestfield is already heavily populated, stop trying to fill in the last bits of open space we have. Stop wasting funds on mayoral dinners and new paths where the old ones don't need replacing. Try make Kalamunda and surrounds more tourist friendly
102	More planning information for areas ear marked for development.
103	not sure
104	Retaining Bushland. Even small 'oasis' areas like Signal Hill in the City of Belmont attract birds such as the Rainbow Bee Eater. Belmont has almost zero natural bushland left and has allowed development almost to the edge of the Swan River. Once these oasis pockets of bushland are gone they are gone forever. Native tree and bush planting to encourage native birds and animals. Cat control.
105	Continue to increase the standard of facilities available for sporting activity (e.g the building of an Artificial Hockey Turf); encourage through funding, the development of sporting clubs who work with the community, schools and our diverse community; support clubs who show initiative to grow and develop by fast tracking the development of facilities for these clubs to ensure their viability and sustainability; enagage to a greater degree with education system.
106	Protecting and enhancing the natural environment Genuine community engagement rather than seeking to ratify predetermined outcomes through manipulated processes
107	filled shops .....too many empty A local Market as mentioned above A frail aged home
108	1. Small business support and start up access encouraging businesses and entrepreneurs to try out "near city" living and ideas. 2. Small scale produce and manufacturing support (ie cheese makers, craftsmen, wood work mill) to allow for Australians developing these skills and being less reliant on overseas markets. A return to our heritage as a community committed to the development of products locally. 3. Improvement to infrastructure that supports tourism (ie water park, walking trails, signs and interactive media, movies in the park etc).

Respondent	List three (3) areas you would like to see more focus on over the next four (4) years
109	Retention of banking services within the city. Some positive use made of the vacant block of land next to the Best Drop Tavern. Up grading of the car parking facilities behind the businesses on the northern side of Haynes Street.
110	Mixing the tourist demands with the community demands so that the two co-exist. Providing an environment that values young people as a part of that community. Providing a place for older people to age with dignity in a place close to home.
111	More emphasis on what makes us unique, and particularly the beautiful environment and wildlife. Please do not let us become just another horrible suburb with houses standing shoulder to shoulder and no trees!!! Please give consideration to the establishment of wildlife corridors like they have done in Canberra. Our wildlife is losing more and more of their habitat due to infill and it is very sad to see. Please give consideration to restricting the free movement of cats. They simply have no place in this fragile environment and they cause enormous damage. Let's show some leadership on this and do not submit to the selfish whims of cat lovers.
112	better waste management full support for sporting facilities including scheduled maintenance return of roadside pickup more aged care facilities
113	The appearance of our street verges. Clear direction and timelines on the improvement of existing or creation of new sporting infrastructure within the City. Greater recycling programs with far more education around how best to recycle, not just what you can and can't put in the recycle bin.
114	
115	Attracting diverse businesses to the town centre (e.g Asian grocer/supermarket) and supporting initiative (e.g. Kalamunda Garden Festival - needs support to move to a larger location, provision of toilet facilities etc) Attracting more music/theatre acts to KPAC - such a waste of a top notch venue Pedestrian pavement on one side of regular traffic roads such as King Road, Stanhope between Woolworths and Hinkler Rd

Respondent	List three (3) areas you would like to see more focus on over the next four (4) years
116	see Section one [Preservation of the unique flora and fauna of the foot hills, building a buffer (trees and shrubland) against the traffic and noise of the industrial areas, not giving in to the greed of developers, preserving rural zones and not converting them into residential areas. Opposing the location of the planned new tip site at Kelvin Road.]
117	1. PLEASE PLEASE PLEASE put in a beautiful new nature playground in Stirk Park. There are no good kid playgrounds in the Perth Hills and I dont want to drive down the hill to go to one. This would be a massive hit with local families (local demographic is changing with alot of young families in Kalamunda) and also families from down the hill. 2. Feel that Kalamunda Events need to be marketing more effectively to attract people up the hill- eg Spring Hills Events, etc. 3. Please build a nice cafe (like Mason & Bird) in Stirk Park.
118	Waste/recycling: set up a shop where items can be sold instead of dumped at the tip. Sponsor major retailers to set up shop in Kalamunda so that you don't have to go down the hill. Don't increase the rates! Work smarter not harder, be efficient.
119	More family spots and playgrounds. Stirk park play ground ungraded. Considering how much we pay in rates if like to see more focus on the side verge garden maintenance.
120	Decent wifi at the library Live music events for young adults The train on the zig zag would be so good for small businesses.
121	A police station back in Kalamunda, better pedestrian access especially for disabled, better recycling systems.
122	Larger police presence including traffic management (local station).
123	Increased business vibrance in our town Upgraded roads and pubic infrastructure More festivals
124	The existing parks and playgrounds in the suburbs - naturescaped and interesting and inclusive of all residents More attention paid to the suburbs surrounding Kalamunda A breakdown in what our rates pay for - transparency

Respondent	List three (3) areas you would like to see more focus on over the next four (4) years
125	A decent playground or upgrade of Stirk Park for kids More dog friendly off lead parks Saving our wildlife/promoting native wildlife friendly yards
126	1. Development of Kalamunda town and neighbourhood centres (eg Gooseberry Hill) in a similar "leafy, hills cabin" style. Don't allow non compliant development such as concrete tilt-ups opposite Post Office. 2. Encourage more restaurants, wineries etc in the hills. Build on the walk trails and mountain bike facilities. address problems with cyclists on roads. 3. Improve customer service on street verge management, planning and building approvals
127	Encouraging small businesses, creating a hub to help business grow, allow start ups to be in a place with many others and then as they grow create a program to help them set up in the area- rent subsidises, programs to assist, free advertising. As small businesses grow so will city of Kalamunda and benefit everyone  Take away 'residential zoning areas' and aged care only areas Blanket a livable housing guideline to all housing within close regions to a shopping district, regardless of age or access ability we can built a community with multiple demographics and really focus on foot paths through all areas including between forrestfield and Maida Vale  break down your tendering to encourage small businesses Don't do blanket tenders for entire region break down to suburbs and don't request the extensive paperwork. Put out a call for all businesses interview or have video criteria simplified to address and you will be amazed by y The fantastic companies you will be involved with, having the chamber of commerce with more power and communication is vital to encourage small business. Encourage small business youwill also encourage the younger generation and families..... win win

Respondent	List three (3) areas you would like to see more focus on over the next four (4) years
128	<p>FOGO bins, particularly for people who currently send all food and green waste to landfill. I do think that the City should lead residents on this</p> <p>Emergency alerts to households: should be available for every mobile phone in a household, even if this costs the City more. The reality now is that households typically have multiple mobile phones and all people with mobiles need to know if there is an emergency or a high level alert (such as catastrophic fire danger days). It is the fact that some people work away or go away and the household may then be out of touch with what is happening if the person/people at home are not alerted. This is even more important as climate change impacts more on the probability that fire danger will increase. Other ways of alerting people should be investigated: for example, the City should support (perhaps help initiate) a state level emergency app (not just the current website but an app similar to the one operated in NSW)</p> <p>Working with local community more on preparedness for bushfires - not just slashing grass and preparing blocks but also preparing people for emergencies. If necessary, work actively with Red Cross to do this</p> <p>Nature conservation: native vegetation in parks, reserves, trails and road reserves should be better managed. this includes not slashing native vegetation unnecessarily</p>
129	Stirk park, water park, vacant lots in town centre
130	
131	Security services to prevent crime
132	<p>1) Questionable need for barely used laneways in High Wycombe; hidey holes for questionable activities and resultant damage/incidents to adjoining homes (ours) 2) hooning in streets where there are a number of young children on bikes/ playing 3) more social and physical activities for over 50s in High Wycombe that don't involve a car to get to Kalamunda or Forrestfield</p>
133	<p>Rules for keeping cats in at night.</p> <p>Better street lighting, especially on the corner of Berberis Way.</p> <p>Return of free plants for households. A system worked out due to Covid.</p>
134	<p>Refurbishing streets and paths</p> <p>More shops/amenities in Lesmurdie</p> <p>More for families and youth</p>

Respondent	List three (3) areas you would like to see more focus on over the next four (4) years
135	Diversity in the shopping area. How many cafés and hairdressers can a community support? An aged care facility so that the elderly do not have to leave the family, friends and environment with which they are familiar. Good support for the community Centre and Community activities.
136	Town centre, upgraded parking (particularly in Barberry Square it's shocking!) and stirk park
137	
138	<p>Verge mowing</p> <p>Traffic on Lewis and Welshpool Roads</p> <p>better waste management strategies</p>
139	Livable spaces - preserving/developing natural creeks & park lands - hearing people, genuinely listening to ideas, and then acting on what people have said.
140	<p>Stop hooning !</p> <p>Properly enforce the no smoking at Kalamunda Hotel.</p> <p>Build an indoor 25M swimming pool.</p>
141	Expansion of Foothills needs another sporting complex. High school for High Wycombe. Village shopping feel in High Wycombe (v. just a shopping complex)
142	<p>1. More green and trees throughout. (Some areas for a suburb called Forrestfield are lacking trees and grassy verges. Too much pea gravel throughout).</p> <p>2. Security patrol (like city of belmont)</p> <p>3. Improvement of public park spaces. (Vic Park has fantastic looking park spaces)</p>
143	<p>Building the Kalamunda precinct and not having medical centres in towns.</p> <p>More events in The Hills</p> <p>The opening of the Zig Zag</p>
144	Protecting our environment. Retention and development of public recreation areas and open spaces. Limit the amount of new high density housing.
145	<p>Developing public nature base play parks for children of all ages.</p> <p>Putting incentives forward to the residents to be more sustainable, working together</p>
146	
147	Safety and access for pedestrians and cyclists - more cross walks and cycle paths / lanes
148	<p>1. Parks and family areas updated with some nature play</p> <p>2. Green waste bin alongside recycling and general waste</p> <p>3. Kalamunda to be more visually appealing</p>

Respondent	List three (3) areas you would like to see more focus on over the next four (4) years
149	<p>1. Greater implementation of Placemaking principles to Kalamunda town centre and also to suburb parks and recreation areas. This will benefit local residents, broader community and assist to drive tourism to support the local businesses.</p> <p>2. Better planning vision and greater authority for how the city manages new proposed building and infrastructure changes or proposed alterations. Tighter management on how these are created and approved (or rejected if Nom compliant to city vision) within the whole City of Kalamunda to ensure 100% alignment to vision and policies.</p> <p>3. A higher level of aesthetic outcome that works FOR the greater city as a whole. Celebrate the heritage of the town centres (or lack there of) as this is what makes these areas unique and desirable. Architectural representation and evolution of the current great Kalamunda cultural and heritage charm. Greater inclusion of the natural environment into everything - particularly into all new and existing developments are completed.</p>
150	<p>Work at reducing rate increases, especially when landgate reduce their bit.</p> <p>Keep estate planning in line with current dwellings, no 2 story buildings in 4x2 themed areas.</p> <p>Increase environmental attractions, fitness trails in bush, mountain bike facilities, camping opportunities, motorcycle/car scenic routes, increase winery and food outlets.</p>
151	Development/improvement of the Kalamunda pools and the skate park.
152	Streetscape is very poor at current. Bushland areas, car parks and facilities need improving. The city needs to be united, it doesn't currently feel like all suburbs are considered
153	Forrestfield parks High Wycombe shopping precinct Public transport in all areas
154	Better council scrutiny, improved council meeting recording, community feedback acted upon.
155	Climate change adaption Diversity in tourism development Bush land protection and rehabilitation
156	Stop the patchwork repairs. Coordination of works.

Respondent	List three (3) areas you would like to see more focus on over the next four (4) years
157	<p>Street frontages - enforce historic country town consistency for all buildings.</p> <p>Local business support - incentives to open shops for LOCAL PRODUCE</p> <p>Tourism support - provide incentives / easier approvals for local accommodation and other tourism opportunities</p>
158	<p>1. A police presence - with friendly interaction that used to happen years ago</p> <p>2. Improvement in Internet infrastructure</p> <p>3. Improvement in Mobile phone reception</p>
159	<p>1. Increased support for the Arts - will be vital for addressing increasing mental health issues.</p> <p>2. Enhancement of the retail centre.</p> <p>3. Bushfire mitigation.</p>
160	More cafes!! More music!!! More art!!!
161	<p>Increased canopy cover. Improved verge maintenance, particularly adjacent to reserves.</p> <p>Increased commitment to tackling the effects of the changing climate.</p>
162	household recycling/drop off points, water capture programs expanded
163	<p>Upgrade Stirk Park</p> <p>Clean up verges</p> <p>Parking at Kalamunda Centro</p>
164	<p>Added security ie cameras and patrols.</p> <p>Heated aquatic centre.</p> <p>Town beautification.</p>
165	<p>Stop allowing land to be totally cleared</p> <p>Retirement village closer to the centre where people can walk into the shops- next to hospital</p> <p>There is a chance to make the hills something unique</p>
166	<p>More cultural events and a festivals across the entire shire</p> <p>Public art everywhere - how cool would our area be if the whole city was a public art trail?</p> <p>Landscaping/beautification of suburbs that don't have the natural assets of the hills - people/ communities are so impacted by their environment.</p>
167	<p>Childrens Playgrounds</p> <p>Stirk Park</p> <p>Kalamunda Water Park</p> <p>Something similar to the facilities of Hartfield Park in Kalamunda/Lesmurdie</p>
168	<p>1. encourage investors to set up tourism activities</p> <p>2. far too much administration staff, get rid of them</p> <p>3. Listen to us</p>
169	A footpath constructed on my side Central Road. As all the high school students use it every school days.

Respondent	List three (3) areas you would like to see more focus on over the next four (4) years
170	Easy access to Council Officials to resolve issues. The current system is centralised at the customer call centre. And to be able to contact - and who we should contact for our issues are a bit vague.
171	Roads and pavements Care and up grade of reserves More ongoing council transparency and accountability in the council.
172	Filling local shopping centres with businesses Beautifying local verges and colonial/pioneer style additions Bike trails rather than cyclists on roads
173	1. Let Kalamunda have more development / investment in the business district 2. Priority 2 IS IMPORTANT TO ME
174	Pedestrian safety , access to the ZigZag for vehicles and reduction of footpath hazards in the town centre.
175	Pedestrian/cycle paths clearly signed, ongoing development of green spaces, town planning
176	Conservation. Too many people chopping down trees. Indoor hot water centre/
177	1. Events / facilities / activity that brings community together 2. Increase vibrancy through the arts - putting Action Plan into action! 3. Climate change strategies and practices
178	Make rezoning easy for people on hectare or larger. 10000q to 4x2000.
179	Revitalising central Kalamunda, encouraging meanwhile uses of vacant properties; expanding on the philosophy of the Micro Collective to encourage local growers to have a permanent outlet in the centre rather than just selling the Sunday market.
180	unsure
181	I would like to see more focus on updating everything its a little old
182	the skate park
183	Skip bin delivery needs to be worked on more, when my skip bin was delivered, it was placed in the public bush, not at my house. Instead my dad had to drag it half way up the driveway... very disappointing.
184	1. kalamunda high school
185	Skip bins being placed in the right spot Answer building plans quicker More park rangers for dogs at Maida Vale reserve
186	McDonalds, stirk park skate park, lower prices!
187	Kalamunda Senior High School, Kalamunda Central

Respondent	List three (3) areas you would like to see more focus on over the next four (4) years
188	dont mind
189	i dont know
190	Kalamunda Senior high school foot paths roads
191	
192	The water park Nature
193	IGA
194	Shops Schools
195	
196	Keeping our natural habitat intact Ensuring value for money in regards to calling for tenders from external contractors
197	Make a new IGA so i can go with my friends on the weekend.
198	
199	KSHS Coles Kala Pools
200	The Parks The Environment
201	*Upgrade to food restaurants *Upgrade to water park *Maybe some more activities like rock climbing, or a new swimming pool.
202	KSHS Shops Parks
203	More founding from Kalamunda Senior High School.
204	Parks Schools Bush reserves
205	-Litter and Rubbish
206	
207	
208	I dont know
209	Putting a Macdonalds
210	High Wycombe Maida vale Forrestfield
211	Skate park Swimming pools/more slides.



Respondent	List three (3) areas you would like to see more focus on over the next four (4) years
212	* Open a make your own food place * Made an improvements to High Wycombe * Place a food education place
213	Better shops
214	
215	Nature walks Rock climbing Flower gardens
216	Water Park Skate Park Red Rooster
217	Kalamunda skate park Swimming pool Movies
218	Skate Parks Swimming Pools Movie
219	- Sustainability - Wildlife conservation - Community (localisation of food/business and places to meet)
220	Access to Hetitage Buildings nature wildlife
221	cycling footpaths need more road maintenance verge maintenance
222	Continued focus on youth and environment Support for local groups' projects Engage more with First Nations people
223	Improved tourist opportunities. " childrens and family services. " multicultural services ( Wattlegrove)
224	Dynamic small business in Haynes street. No more fast food outlets - our community can lead in health and positive change. Local Govt lobbying for State Govt injection of funds to local public schools.
225	
226	? Not sure, maybe activities/entertainment for young people, & their involvement in the development of these. Environment protection.
227	
228	
229/ 235*	1 Family orientated 2 A saver way to rid of feral cats ( so ppl with no cats dont have to pay). 3 Higher fences provided by shire - Im sick of ppl jumping fences through yards to go and fro from place to place.

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Respondent	List three (3) areas you would like to see more focus on over the next four (4) years
230	not sure
231	- the skate park - golden eagle restaurant - medical care
232	The appearance of verges, nature strips and parks. Create an identity that we can be proud of through the use of council and suburb boundary signs. Educate and encourage everyone to do the right thing in regards to verge maintenance and waste disposal/recycling.
233	1. Kalamunda Wildlife more secure because Wildlife Corridor Strategy implemented and being actively used again. Key lands especially springs and waterways handed to the State as key part of new National Parks 2. 1996 Declared Regional Parks secured in New Kalamunda National Parks. 3. Kalamunda Whadjuk Indigenous heritage sites secured in National Parks and other managed conservation estate.
234	Barberry Square empty IGA & old kalamunda Toyota site & old retrovision & mead medical sites roadside verges
236	The creek More shops
237	The Parks
238	The parks, skate parks
239	Kalamunda water park Cant think of any more.
240	- More food stores around Kalamunda - Upgrade the Stirk park - More car parks
241	There should be more variety of shops, and better skate parks
242	- Nature ( trees and nature reserves) - Parks and Skate parks - More small shops
243	Shops
244	. Bike trails . Walking trails . Camping
245	
246	. Bike trails . Walking trails . Camping spots

» \* Note Respondent 229 and Respondent 235 is the same person. A technology glitch occurred when entering the survey and the Survey was entered in two parts.

Respondent	List three (3) areas you would like to see more focus on over the next four (4) years
247	. Stirk park . Water park . Skate park
248	- Arts - Food - Mall
249	Skate park -Schools
250	the park
251	
252	
253	Kalamunda, don't know and don't know.
254	
255	more shopping centres and a cinema
256	Kalamunda water park and kalamunda skate park
257	
258	
259	
260	
261	high wycombe kalamunda gooseberry hill
262	don't mind
263	no comment
264	- Skate park - Water park - drive in theatre
265	- eco friendliness - more protected bush areas - more rubbish management
266	kalamunda forrestfield
267	The bakery, Coles and Bus depot.
268	
269	Skato Stirk park School facilities
270	a nice shopping centre in kalamunda
271	
272	The shops
273	- water park - IGA area - KSHS
274	Upgrading the buses to more of them n/a/m

Respondent	List three (3) areas you would like to see more focus on over the next four (4) years
275	- the centre of Kalamunda - the shopping district
276	Waterpark, IGA, KSHS
277	The Stirk Park skate park build, kala park.
278	High Wycombe Jacaranda Park High Wycombe Primary School
279	
280	Kalamunda central needs to be improved there is barely any entertainment other than the markets
281	Less "wild" youth who vandalize. Cycle paths for cyclists on main roads
282	The bushland Homelessness
283	N/A
284	
285	Gooseberry Hill
286	Kalamunda skate park Kalamunda water park
287	.More shops . Macdonalds . Movies
288	The park is kinda boring
289	Kalamunda skate park The water park Less big shops/ smaller shops
290	- Skate park - The water park - Smaller shops
291	Shopping centre Kalamunda senior Highschool Houses
292	Too many people dividing big beautiful blocks up. You should start a fund for example save the dingoes
293	n.a
294	food shops, kalamunda central and Stirk park
295	- Upgrading schools - Basketball courts - Skate park
296	the pool slides kalamunda day
297	bigger basketball courts bigger bike track and bigger skatepark
298	The school (please)
299	n.a



Respondent	List three (3) areas you would like to see more focus on over the next four (4) years	Respondent	List three (3) areas you would like to see more focus on over the next four (4) years
300	N/A	318	- Shopping centre - Schools - Local parks
301	- maybe bigger schools - more public parks - recycled plastics	319	Bush lands
302		320	. Stirk park - put a skate park
303	N/A	321	
304	I would like to see people build some dirt jumps in Maida Vale because there is a large group of people that would like that.	322	. Stirk park
305	. MTB parks . More skate parks . EB games in Kalamunda	323	. Stirk Park . Tennis courts . Kalamunda Central
306	N/A	324	. Stirk Park . Kalamunda Water park (better/new slides) . Better skate park
307	. More shops . Road . Coffee shops	325	Parks/ Skateparks, School upgrades, and no "age care" in Wattle grove.
308	. Fix that slide at the water park . More exotic fruits sold . Sell imperfection fruit with the regular.	326	
309	. The schools . The bush . BMS	327	
310	I would like to see a big shopping mall with shops. N/A	328	
311	It would be pretty nice if another water park was built. I would like to see a dog park. I really want Kalamunda to put in another shopping centre.	329	1 More shops (department store etc) 2 More Parks 3 Unsure
312	1Maida Vale skate park 2 Forrestfield shopping centre 3 Maida Vale Primary school	330	
313	Shopping centre school parks	331	. More recycling . Bike lanes . More events
314	The development of the new sk8 park The shopping centres The mountain bike tracks	332	1. The toilet cleaning 2. More local activities 3. More marks in Kala
315	Skate park School	333	Parks Aged homes Maccas
316	Shopping centre, high school, bush land	334	
317	Kalamunda water park Roads Have a Starbucks	335	
		336	More stuff for young people
		337	
		338	N/A
		339	Enhance connectivity with foothills. Improve central shopping area in village. Fill vacant premises with vibrant 'tourist' servicing businesses.

## Survey Results | Open ended questions | Priority Area 1: Kalamunda cares and interacts

### Social and cultural activities to focus in the future



Respondent	What other social and cultural activities need to be a focus in the future?
1	STREET CAFES
2	
3	Development of the local Kalamunda and surrounding suburbs identity and show casing this.
4	
5	Please see the other submissions about the Zig Zag railway.
6	Events that encourage our local established businesses to thrive in their home town, rather than food trucks and craft stalls from outside the area.
7	
8	Paying tribute to local aboriginal landmarks, food sources and historical information and keeping them in good maintenance. Knowledge of significant local persons of the past and present.
9	More focus on Anzac Day and Remembrance Day.
10	I like the Festivals. But I think that Christmas events such as carols could have more attention.
11	
12	Would like to see more from observatory, more tours and events to access local wineries/restaurants, and some sort of hills arts festival.
13	
14	Skate park up the hill, community learning at jorgensen park
15	Harvest Festival. Targa
16	A specific toddler playground with fencing Better communication of current events
17	
18	Bringing the community together using the parks to run special events.
19	
20	
21	nature talks and walks in local parks. movie nights.
22	Current activities are adequate, certainly NO MORE ACTIVITIES that require a greater cost to the rate payer

Respondent	What other social and cultural activities need to be a focus in the future?
23	I think Kalamunda is quite well covered with activities from Concerts to Markets, sporting facilities, to the ability to visit Orchards, Wineries and Parks.
24	increased focus on community safety - through lighting; advocacy to attract community services to municipality
25	How about involvement of the First Nations/ Traditional Owners of the area? More inclusion and recognition.
26	
27	
28	
29	
30	
31	Art music sporting events social events that draw people to the area food events
32	Sport facility at High Wycombe . Swimming, Netball, and lots more
33	I think Kalamunda does really well with this area. Performing Arts Centre, Stirk Park Concerts, Jazz in the Park, Night Markets, Zig Zag Festival, Bickely Festival, Swan Valley. All huge assets for our community.
34	
35	As above. Already quite well catered for
36	New events to captivate younger adults (child free)
37	Indigenous history
38	More walks and talks from the indigenous first people of this area (closing the gap)
39	
40	
41	
42	As previously stated: supporting shared use in existing facilities. Completion of promised ventures... Stirk Park, a new aquatic centre, town centre plan with plazas for shoppers, visitors, entertainment and festivals as well as beautifying the area. Provide underground power to allow for shade trees. Bring back our home in the Forest.

Respondent	What other social and cultural activities need to be a focus in the future?
43	
44	Better promotion of Bickley valley festival
45	Activities that bring people to the City and support businesses.
46	Aboriginal history and positive presence Appreciation of our natural resources (Flora and Fauna) Sporting facilities already supported adequately
47	
48	Festivals, example food, wine, truffle, art, music
49	unsure
50	
51	More emphasis and recognition of the indigenous history of the region Greater seasonal promotion of food to plate/wine assets of the area Promotion of a book fair linked to local attractions
52	Access to the events via public service to bring people up the hill
53	
54	
55	Increased knowledge and awareness of indigenous heritage of areas; increase natural environmental awareness, particularly with younger children.
56	Better use of the Agricultural Hall for exhibitions/ more accessible than the Zig Zag centre.
57	
58	
59	Events that bring people together. Programs that reach out to those that are homebound or elderly Support for people with new babies (sometimes more isolating than you could imagine)
60	
61	No Comment
62	Would be great to have a local outdoor cinema option
63	more gatherings
64	Bringing neighborhoods together, like they used to be "back in the day". everyone is too scared to talk to anyone
65	As noted above I think there is value in making the connection between building inclusive communities and taking action on sustainability.
66	Better promotion of wineries restaurants in the district like the Harvest Festival
67	

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Respondent	What other social and cultural activities need to be a focus in the future?
68	Youth services e.g. having a dedicated youth center with space for programs and alternative learning. Also Aboriginal cultural celebrations e.g. welcoming seasons etc.
69	Growing food - offering to pick your own for city dwellers Community gardens Tree planting Protection for wildlife - a better cat policy
70	I would like to see an outdoor public sculpture trail developed along the Zig Zag walking path this could include seating at points as well as sculpture and other outdoor artwork. Places for Outdoor painting to be erected and individuals or groups could paint them at intervals. I think this could be achieved by asking for donations or bequests. I think a variety of more conventional sculptures and outdoor artworks plus say 50 steel screens of various sizes placed along the pathway which artists, students and graffiti enthusiasts could paint would be really interesting and there would be places where visiting exhibits could be located temporarily. I note that in the many years since the birds were painted on bus shelters on Canning Road by students that they have never been defaced. We could create a really interesting tourist walking attraction as well a beautiful and interesting place for us lucky locals to walk regularly. Last allow a small outdoor type coffee shop with a wonderful view to be developed at the first carpark on Lascelles with NO parking so that people would be able to walk down the pathway have a coffee and snack whilst viewing the city from shaded outdoor seats built out on a cantilever structure with minimal environmental impact. No take away food or drinks to be served to eliminate litter and the operator to be responsible for the cleanliness of the facilities. The City would kick in public toilets as part of the facility. Maybe a design competition for the facility.
71	More things for young people to do, perhaps a social club for teens
72	"Modern aged care facility at Heidelberg Park with open areas for exercise and social activities"
73	More music in Stirk park. And a bigger variety. Lots more Christmas Carol singing etc in the town centre. And how about encouraging buskers to liven up the new mall area??
74	Nil
75	See earlier comments.

Respondent	What other social and cultural activities need to be a focus in the future?
76	<p>*Continuing support for local artists. The Zig Zag Centre is wonderful</p> <p>*Create more atmosphere at Christmas Time. Make the Kalamunda Village a go to place at Christmas time</p> <p>*Reinstate the annual Zig Zag walk each October</p> <p>* Factor parking needs into higher density dwellings to prevent turning verges into private and unsightly parking bays. The cars also interfere with pedestrians walking along the verges.</p> <p>* Where there is high density dwelling install more footpaths that cannot be blocked by vehicles</p>
77	
78	
79	<ul style="list-style-type: none"> <li>- Centres for learning</li> <li>- Event and open spaces that are not used solely for sports</li> </ul>
80	Food markets with plenty of seating which keeps people around, involved (just observing in relaxed area) if that suits; without seating they just move on.
81	
82	An emphasis on the Arts
83	Harvest Festival in season, Zig-zag walk,
84	Events that connect to smaller groups in our community, Auslan classes, cooking from various cultures, autism support group, aboriginal and TSI cultural events, promotion of local artists and business, etc
85	I think there should be an area, indoor /outdoor for young people, 16-18 year old, maybe walliston for example where noise is not an issue. I believe that's why hooning is an issue on Australia as they suddenly have a driver license but no where to go. They are not allowed in bars etc. If they had a huge shed where they could play pool, or hang out, have bbqs. Just socialise. I think that's missing actually everywhere.
86	
87	more emphasis on business that aren't in tourism - focus is all about tourism and would like to see more support for other businesses in the area :)
88	
89	
90	School parades and fundraisers
91	Public transport to get to services, events etc
92	Hockey development at Hartfield park.
93	Connecting at the neighbourhood level and creating a shared identity
94	

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Respondent	What other social and cultural activities need to be a focus in the future?
95	
96	
97	Eco- Tourism, Eco-Education and Nature- Interpretation programs where inter-display &/or activities can be incorporated into the wellbeing and educational aspirations of community
98	
99	
100	Continue with performing arts and art exhibitions. Pop up musical and gardening events . Fringe and film festival perhaps?
101	
102	
103	family brings community together
104	Try and make sport for children as close to free as possible.
105	Supporting minor sports such as Hockey a lot more to enable growth and development of these clubs through equal opportunity and access to funding for all sports, not just those who are currently dominant.
106	
107	To focus on one major event .....very big. Such as Dowerin Field Day and Wagin Woolorama We are close to so many people so would draw thousands Be it Rural or Musical or what ever
108	Bush walking events, heritage discovery events and gardening events. Also I would suggest adding culturally diverse events like celebrations around the world and looking at all the different ways different cultures gather and celebrate their heritage with food, games, education etc.
109	
110	Community events that appeal to all ages as that is what brings us together
111	Those relating to protecting our environment.
112	organised sport
113	Large sporting precincts that can then be utilised for other recreational and social activities.
114	
115	Multicultural events, and more info/focus on Aboriginal history of region
116	
117	New Nature Playground in Stirk Park
118	
119	Anything to do with families and young children is a high priority to me for social activities.
120	movie nights / drive in cinemas

Respondent	What other social and cultural activities need to be a focus in the future?
121	Promotion of the arts
122	
123	Music festivals Local grown and produced food, wine and beer festivals Create a Kalamunda Day celebrating the establishment of our historic town
124	Inclusive activities. For example, mini bush walk tours with aspects of orientation that can appeal to all ages. Focus on fun and meeting neighbours. But not just in one area, spread out throughout the city in a variety of places. make the PLANTS FOR RESIDENTS days not so hectic!! It's very offputting and could actually be a learning experience about our gardens etc
125	
126	
127	Bushfire, culture, music, environment
128	Are social and cultural activities possible at a more local level? eg engaging the foothills, suburbs in places like Forrestfield and High Wycombe as well as places like Pickering Brook and Gooseberry Hill. This engages different demographics as well as having geographic spread
129	
130	
131	Australia Day activities
132	
133	Wanneroo have a 'food night' once a fortnight in their parks, with local entertainment. I have enjoyed these and something similar could take place here. Not Stirk Park but smaller parks like Akebia Park etc.,
134	
135	I think continued support of the fair range that we have would be good.
136	
137	
138	Be nice to see some markets in Forrestfield
139	
140	
141	Not enough sporting grounds for football team
142	Empty space alongside Berkshire road shops in forrestfield could be utilised as a community park, fenced dog park or skate park for the local community to enjoy and use.
143	Events
144	More events showcasing local artists

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Respondent	What other social and cultural activities need to be a focus in the future?
145	
146	
147	
148	
149	
150	
151	Mentoring kids workshops/sessions in public locations ie; skateboarding / scooting / bmx / bush skills / parkour / educational tours ... etc
152	
153	
154	Nature education, Genuine council response to community feedback.
155	
156	
157	Promotion of local produce - fruits and vegetables in the area. A community garden!!! Nature - natural habitat, conservation initiatives for locals to participate in (i.e re-planting, making & help establish more artificial nesting hollows, nest boxes, habitat regeneration)
158	Continued support for the Performing Arts program. VERY happy with it as is - hope to see it flourish.
159	Leveraging off the success of Perth Fringe Festival by bringing alternative acts to Kalamunda to cater for younger audiences.
160	More use of the public spaces available throughout the city of Kalamunda for young people. Keeping the younger generations in the city is just as important as bringing new people there.
161	Take advantage of the wealth of artistic talent within the city through related artistic activities and events.
162	
163	
164	
165	Include all the different cultures
166	Just look at all the innovative events being offered by other councils? We need to be creative and adventurous and design new events that not only bring joy and unity to our residents, but give people from outside our area to visit and boost our economy. More arts and culture in general - creative communities are the best ones to live in!
167	
168	take measures to entice young families up here
169	
170	

Respondent	What other social and cultural activities need to be a focus in the future?
171	Larger available area for pop up markets and fairs so there is space to grow. Area for artists and entertainers to perform in a casual family friendly setting. More stage plays in a better venue than the current one, with professional amenities.
172	NAIDOC Week
173	
174	History.
175	Festivals and events
176	Conservatiobn.
177	Festivals - small and large that are not just 'fun' or 'one off' events but have an ongoing education value and reflect the uniqueness of our area. Ongoing arts activities at KPAC, Zig Zag Gallery, Open Studios and greater exposure beyond Kalamunda.
178	
179	Unearthing local stories and cultural connections and celebrating those. Bring more of the Fringe to Kalamunda. Create an alfresco dining area and outdoor film screening area in central Kalamunda and Lesmurdie.
180	unsure
181	
182	
183	No answer
184	
185	
186	
187	Sport facilities and kalamunda senior high school
188	dont mind
189	i dont know
190	people have different opinions
191	
192	
193	
194	None
195	
196	I am a person of ethnic background and contrary to expectation I do not believe in the promotion of ethnicity at the expense of assimilation.
197	There should be places for religious people of all type to pray.
198	
199	

Respondent	What other social and cultural activities need to be a focus in the future?
200	
201	*Maybe more community markets
202	Help for social -----??(unable to read) respecting -----?? ( unable to read) time people.
203	
204	I dont Know
205	- Fund raisers - Marathons - Holiday donations
206	
207	
208	I dont know
209	
210	???
211	Lil Liz and Trippe Redd come here on tour here, and Ice Cube.
212	Aborigine events
213	
214	
215	
216	Kalamunda show for a week
217	They should have more Indian restaurants.
218	More food places
219	Waste management - Community garden - Children playgroups
220	community sustainability initiatives
221	perhaps a water play ground
222	Integrate cultural awareness/training/inclusion in al events Bring back Corymbia Festival!2020
223	Improved services for multi-cultural - indigenous financial counselling and services.
224	Multicultural events Tourism events (multi lingual tours etc) Facilities for older adults are important but the 60+ are almost the entire focus of the town.
225	
226	
227	
228	

Respondent	What other social and cultural activities need to be a focus in the future?
229/ 235*	"Free movies in the park. City of Kalamunda seems and is very fragmented =4 x Libraries, 4x community ctrs 3 More to be done in the lower income areas, not just for the rich. 4 Safer water areas - need fences around water sumps in public streets. 5 Community fruit and veggie gardens near schools and/ or community centres. 6 Community exercise equipment in all parks ( for elderly/aged also) 7 Community Table tennis outdoor tables in all parks ( people supply own bats and balls to play)"
230	Probably shops for video and board games
231	no comment
232	Celebrating diversity. Create awareness that every body is different and that it's ok to be different.
233	1. Protection of wildlife, cycle and walk corridors particularly along edge of waterway and railway reserves as focus of Kalamunda wildlife corridor strategy 2. Recognition of Indigenous heritage in the Shires's municipal heritage list and protection for ever in State managed National Parks and other parts of the conservation estate
234	
236	
237	
238	
239	
240	I think we need: - Museums - Festivals - Aboriginal Artwork - Night markets
241	I dont mind what we have now.
242	I believe we should have more night markets, arts festivals and festivals in general.
243	events
244	
245	
246	
247	The Markets
248	Witchcraft
249	I dont have any
250	
251	
252	

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Respondent	What other social and cultural activities need to be a focus in the future?
253	culture day
254	
255	
256	
257	
258	
259	
260	
261	dancing, singing, art
262	don't mind
263	no comment
264	
265	- eco friendly groups - rubbish management groups -more elder groups
266	no comment
267	We need to make a social gathering for younger people.
268	
269	The history of Kalamunda
270	n/a
271	Pools
272	n/a
273	
274	
275	
276	
277	Indiginous and Torrestrait Islanders.
278	Kalamunda show
279	
280	Kalamunda day and Australia day they arent that good, someones needs to organise some fireworks
281	Provide safe cycle ways. Many locals tired of avoiding weekend drives due to cyclists. IT is a danger to cyclists.
282	Aboriginal cultural and after school activites at parks for kids
283	
284	
285	Bike events Group bike rides (different skills)

» \* Note Respondent 229 and Respondent 235 is the same person. A technology glitch occurred when entering the survey and the Survey was entered in two parts.

Respondent	What other social and cultural activities need to be a focus in the future?
286	I dunno
287	"Multicultural festivals Out door cinemas"
288	On certain days social activities can be put up in Stirk park.
289	* More events * Planting events * Music concerts
290	- More events - Planting (social event) - Music concerts
291	Cleanliness of the city. No trash on the ground or in bush
292	More youth camps to teach young people how important it is to look after the bush so we can open the bush up with no worry.
293	n.a
294	
295	- i think we should focus on more sporting and hobby facilities, like basketball court and skate park. Maybe even a volly rink.
296	Reforesting the land and hunting feral foxes and cats
297	n.a
298	
299	n.a
300	N/A
301	n.a
302	State park Hotel with pool Doggy park
303	
304	There should be a new mountain bike trail and dirt jumps in Maida Vale. There is space behind Maida Vale tennis courts to make dirt jumps and the locals would happily fund that program such as myself.
305	N/A
306	Events for teenagers to hang out. Cultural appreciation events for the community.
307	Skato . New pool . Spare . New shops . New big play ground
308	
309	More cultural whole events More art exhibitions

Respondent	What other social and cultural activities need to be a focus in the future?
310	N/A
311	Im not sure
312	
313	Another skate parks, netball/basketball courts, better pools.
314	Not sure
315	New Skate park
316	I would like to have another skatepark.
317	- dogpark - River - Lane
318	- More local parks (skate parks), better pools, netball and basketball courts.
319	Bush hiking parks. Wildlife.
320	Movies Skate park Upgrade water park
321	
322	More festivals
323	
324	The Kalamunda show and the Sunday Markets should grow and become more important.
325	
326	
327	
328	
329	Unsure
330	
331	I think a big event for Naidoc day and cultural appreciation, ANZAC day, Australia day and Christmas.
332	Events for children and buildings
333	
334	
335	
336	
337	
338	N/a
339	Music activities. Food and street markets in summer months. Regenerate zig zag railway.



## Survey Results open ended questions | Priority Area 2: Kalamunda Clean and Green

### Other environmental sustainability initiatives to focus in the future



Respondent	What other environmental sustainability initiatives could be a focus in the future?
1	WALKWAYS
2	
3	Ensuring the cleanliness and safety of the existing environmental attractions Kalamunda has to offer.
4	
5	The Zig Zag railway train to be run on hydrogen fuel-see other submissions.
6	Look at local roads and areas, there's an area blocking grove rd from Lesmurdie rd that is absolutely infested with weeds and rubbish. The path that runs through it is so broken and slippery. It's so dangerous! Areas like this need to be fixed!
7	
8	
9	More trees and natural parkland with walkways.
10	
11	Include schools and community education sessions
12	Would love to see council partner with ClimateClever to get schools and local government facilities reducing carbon footprint through easy often cost-neutral actions.
13	
14	
15	
16	A third bin for residents for greens waste
17	Don't need more, just actually need to do something about the points above rather than ignore the environment.
18	
19	
20	
21	
22	Improve recycle program
23	
24	reduction in waste and carbon footprint

Respondent	What other environmental sustainability initiatives could be a focus in the future?
25	Given we can't use the skip bins (even though we pay for them with our rates) that's one thing we could lose. Just do a verge side rubbish collection. Local renewable energy hub. Electric vehicle charging hub.
26	
27	
28	
29	
30	
31	Unsure not my area of expertise
32	Natural creek flow.
33	
34	Discounted worm/compost equipment through the council.
35	Not sure about 'further advancing natural bush, waterways etc,
36	
37	Tree preservation strategy and city of Kalamunda tree canopy assessments included targets
38	Walk the talk monitor the destruction of natural habitat on building sites around the city preserve Wattle Grove East for the sake of the environment
39	
40	
41	
42	Underground power so trees can be planted.
43	
44	*Reduction in cat numbers, both feral and domestic. Implementation of cat runs for domestic owners
45	Pick up the rubbish.
46	Establishment of recycling depots in large shopping centres (eg separate plastic and glass bins)
47	
48	No cars in the Main Street, Haynes Street should be walking only.
49	unsure

Respondent	What other environmental sustainability initiatives could be a focus in the future?
50	
51	Consideration of battery storage options where feasible
52	Green bin for leaves etc to reduce burning and smoke pollution. weekly recycle bins
53	
54	Adding a separate bin for green in the general pick up every week.
55	Increased canopy cover for wildlife protection and local temperature influence, increased use and knowledge of endemic plants in domestic blocks.
56	A focus on the removal of invasive species from parks and reserves.
57	
58	
59	fix it cafes or mens shed to fix what can be fixed so it doesnt end up in land fill.
60	Leave Wattle Grove South alone
61	
62	Local Bottle return/deposit option - plus have a recycling facility that meets local recycling demand
63	
64	ensuring that the lake at Federation gardens is not drained, since the aquifer has been put in the water level has declined
65	Would love to see some events connected to growing food - permaculture approach for hills gardens that encompasses biodiversity preservation. Maybe establishing natural food forests as part of town parks?
66	More bush walking tracks
67	
68	Having a container deposit point, ensuring our recycling is actually being recycled, have both recycling and waste public bins, move towards 100% renewable energies.
69	Education regarding waste being kept onsite
70	If you have not guessed I am in Gooseberry Hill. I would like to see both native and exotic tree plantings on most roads with mass planting of different colored flowering trees on various streets. Cape Lilacs, Flame Trees, Jacarandas & Crepe Myrtles.
71	More use of community waste water
72	areas for school children to visit and learn about the natural environment

Respondent	What other environmental sustainability initiatives could be a focus in the future?
73	The zig zag road needs to be re-opened during day hours and maybe some organised night tours?
74	Nil
75	Plastic and tyre recycling. Encourage/support investment in these technologies.
76	With the higher density building taking place more effort has to be put into ensuring a socialable living area.
77	
78	
79	Local food growing projects eg food forests, social farm
80	Offer cheap mulch from street or bin green waste
81	
82	Encouragement towards the planting of verges.... particularly with native plants
83	Distribution of mulch from Walliston Transfer Facility to ratepayers.
84	Unsure, I don't know a lot of knowledge in this area
85	Carbon neutral, LED lights, solar etc
86	Many, many and most Residential properties in/ around Kalamunda, Lesmurdie, Walliston have scruffy unkept looking gardens/front yards with poor street appeal. An annual award scheme, with ideas, designs, or consultation from the city may change this.??
87	help residents with workshops and reviews of older properties
88	
89	
90	Could better stabilise paths around attractions like Lesmurdie Falls where there is mud, and the paths are narrow and not clear, requires proper steps to the bottom of the falls
91	Encourage communities to care for their immediate environment
92	Simply preserve and protect what we have. When it's gone it's gone forever. The U.K. has done a great job in protecting its landscape.
93	Freeways to support community access by active transport and micro mobility
94	Bushfire management and combating capabilities
95	
96	
97	Refer Section 2 Item 4
98	

Respondent	What other environmental sustainability initiatives could be a focus in the future?
99	By somehow enforcing people to pick up the mess left by their dogs, especially in Jorgensen Park. There are bins and bags provided. There is no excuse.
100	Essential to control invasive weeds, foxes and rabbits. Many of the reserves are full of invasive weeds but there should be alternatives to spraying with Glyphosate which the City still uses. Some shires now use steam as a control method.
101	Retaining natural areas, limit vehicle access and provide tip facilities for renters to limit amount of dumping.
102	Better recycling and bin options
103	no idea
104	Way more local native tree plantings.
105	Develop greater community involvement in taking action through regular and sustainable contact with schools - primary and secondary - to encourage action by members of that school community.
106	Retaining the rural and special rural areas of the City and preventing urban/industrial/commercial encroachment into these areas
107	
108	Maintaining sites for endangered animals such as the Carnaby Cockatoos. Allowing land owners to have verge vegetable gardens. Tool library to allow residents to share garden tools and equipment.
109	
110	In an area potentially prone to bushfires, hazard reduction in the homes and verges, parks fields of the City are important. Dont mow the dead grass cut it before it seeds or all is a waste of time.
111	Planting food trees for Carnaby's Cockatoo
112	carbon neutral policy
113	Education around best recycling practices. For example the City says that soft plastics can't be recycled. Yes they can, it is just not by placing them in the yellow top bin. We need to educate people how than can recycle using other options like Redcycle
114	
115	Local version of garage sale trail
116	
117	nil
118	Encourage people to look after their verges (less work for the shire; less water use on bits of neglected grass; improve looks).
119	Recycling bin pick up weekly instead of fortnight.

Respondent	What other environmental sustainability initiatives could be a focus in the future?
120	Better waste separation / campaigns to educate and help people to recycle better. Also initiatives to reduce use of disposable plastics in the first place.
121	
122	
123	Help people create more water wise gardens. Encourage new homes builds to use grey water into their garden beds. Install electric car charging bays throughout the CBD.
124	Why was that block on land on corner of kalamunda and stirling cres allowed to DESTROY the natural water holes and surrounding flora and fauna?
125	Large stickers to go on recycling bins so people recycle properly.
126	More information about our local Flora and fauna
127	Educatu
128	Encourage grey water initiatives; encourage household solar initiatives; encourage waste reduction (for example, if a household already composts all green waste, is it possible for those people to get some benefit of some kind?)
129	
130	
131	
132	Some of the clean and green initiatives should be more a personal initiative - support for the community to know how to do this and what is state vs local govt responsibility would be valuable
133	Free wood chip. Households could put their name on a list for this.
134	
135	Not sure what safe contaminated sites in that last question means. Why are we contaminating sites? If they are naturally contaminated then its a no brainer that they should be safe and cleaned up, isn't it?
136	
137	
138	
139	
140	
141	Continual improvement in waste management
142	Removing of pea gravel verges to install grass and trees to create a nicer community aesthetic as well as to keep community cooler in warmer climes. More trees alongside cycle paths running along the roe and Tonkin
143	More community collection areas.

Respondent	What other environmental sustainability initiatives could be a focus in the future?
144	Not sure but noise pollution is a real issue, particularly from Roe highway as well as residents subdividing blocks and houses being closer together
145	Using environmental friendly ways to keep walkways clear and clean. NOT to spe
146	
147	Assist local resident 'friends of' groups to vegetate and maintain small bush or open ares
148	
149	
150	
151	All markets/events/cafe's to use only biodegradable packaging goods
152	
153	Dogs on leads in parks
154	Prevent unlawful clearing of native vegetation, prevent developments which go against community wishes.
155	
156	
157	Introduction of more artificial nesting boxes for birds and marsupials. Community opportunities to participate (i.e. funding for supplies for the men shed, other crafts people) and events for people to help install - on public land and/or gardens.
158	Perhaps some kind of program to improve the space between residential property boundaries and the street: verge beautification with grass and/or footpaths - better than red dirt.
159	Can't think of any additional initiatives.
160	So many...
161	Taking advantage of the exponential growth in the capability of alternative renewable energy sources and implementing a cat control policy to protect native wildlife from domestic cat predation. Tackle the problem of invasive weeds in natural bushland par
162	Aboriginal fire (and land management) practices incorporated into local brigades/policies etc.
163	
164	
165	Community power production- solar and wind
166	recycling stations in all shopping centres
167	
168	encourage clean energy, like solar
169	

Respondent	What other environmental sustainability initiatives could be a focus in the future?
170	
171	I think if the council can achieve all the above and keep focused on the tasks that would be enough
172	Keeping natural bush as natural. Preventing invasive weeds. No more intensive subdivision in Kalamunda. Lesmurdie and Bickley.
173	
174	
175	Solar nenergy
176	Control people chopping down trees in their gardens.
177	Development of more eco friendly housing options. Greater investment in renewables
178	
179	Clearer recycling points for 'special waste' like batteries, light globes, small plastics etc; more encouragement for no packaging and reusing materials
180	unsure
181	
182	
183	No answer
184	
185	More nature playspaces
186	
187	We need more flowers. BLM!
188	keeping wildlife?
189	dont know
190	no comment
191	
192	Dog parks and bushes
193	
194	I dont know
195	
196	Focus on preserving our flora and fuana. Erect more and larger road signs
197	_ An initiative to control; air pollution
198	
199	
200	
201	
202	
203	
204	Land fill further away from civilization

Respondent	What other environmental sustainability initiatives could be a focus in the future?
205	
206	
207	
208	I dont know
209	
210	?
211	A Cherry Blossom
212	
213	unsure
214	
215	
216	I dont know
217	
218	
219	Green energies access - Wildlife habitats - Permaculture teaching - Local edible landscape
220	Council- contribution for household 'green' initiatives
221	pioneer park future
222	Integrating "Caring for Country" into activities
223	Introduce a third bin for green waste.
224	Youre doing a great job. Council really needs to eradicate Eastern states Acacias though.
225	The Acacias are a fire risk
226	Red top bins for green household waste.
227	Red top bins for green household waste.
228	
229/ 235*	* Shouldnt have any "safe contaminated" sites. 1Wind Farm-the winds are very strong in this area.2Solar panels on libraries, all council & Govt places, schools included.3 Water tanks in all of the same places & shopping centres.Use grey water. Recycle all used water and mix with rain&other treated wate
230	not sure
231	no comment
232	Establishing a recycling and waste transfer facility in the foothills where the majority of people live. Whilst Walliston is good, its location isn't convenient for most which results in a lot of waste being dumped illegally.
233	(1) Reconnect to the circa 2000 WCS letter distributed to Kalamunda residents and (2) Celebrate all the fauna that use Wildlife Corridor Network and (3) Celebrate the Good Neighbours who have sustainably shared their gardens as additional habitat

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Respondent	What other environmental sustainability initiatives could be a focus in the future?
234	
236	
237	
238	
239	
240	
241	I don't mind, there's nothing wrong for me, I think :)
242	
243	
244	
245	
246	
247	The ZigZag
248	Dont kill the animals and pest, they're just trying to get through life like you.
249	Try not to kill animals because some are endangered
250	
251	
252	
253	
254	
255	
256	
257	
258	
259	
260	
261	
262	don't mind
263	Keeping places like roads and walkways clear of trash.
264	More public bins around
265	Focus on a plastic ban
266	no comment
267	A wildlife preserve/ dog park
268	
269	gardens
270	n/a
271	
272	n/a

» \* Note Respondent 229 and Respondent 235 is the same person. A technology glitch occurred when entering the survey and the Survey was entered in two parts.

Respondent	What other environmental sustainability initiatives could be a focus in the future?
273	
274	n/a
275	
276	
277	the protection of animals, but the Kala Shire already does a great job
278	n/a
279	
280	n/a
281	Consideration of climate change! in Planning.
282	Bushland, parks, ponds, lakes, bushwalk tracks
283	
284	
285	More bins around bush reserves
286	dunno
287	
288	N/A
289	More habitats and bushlands. Planting events, Release native animals into there natural habitats events
290	More habitats. Planting events. Release native animals into wildlife/get people of community to help
291	I am unsure
292	More bush to explore
293	Clearing up all the rubbish scattered around in the bush
294	
295	Maybe have more protected sites? Helps animals in their natural habitat.
296	
297	n.a
298	
299	n.a
300	N/A
301	Maybe on the waste and rubbish management
302	A new big swimming pool
303	
304	
305	N/A

Respondent	What other environmental sustainability initiatives could be a focus in the future?
306	N/A
307	A new big swimming pool
308	
309	more bush heritage trails
310	N/A
311	I think Kalamunda should focus on planting more trees.
312	
313	More toilets at parks.
314	Solar Plants
315	?
316	Less cars
317	- More recycling bins for our school.
318	- We need more bins at Kalamunda Senior High School and probably around Kalamunda in general.
319	Way more wildlife, less cars
320	
321	
322	
323	
324	Plants
325	
326	
327	
328	
329	
330	
331	
332	
333	
334	
335	
336	
337	
338	N/A
339	Sustainable energy used in all council premises. Tree canopy management in 'urban' forest areas and streetscapes. Not well done by some contractors.

## Survey Results | Open ended questions | Priority Area 3: Kalamunda Develops

### Other economic, land and asset development activities to focus in the future

SENTIMENT SUMMARY 15.5% 7.3% 65.5% 7.3%

Respondent	What other economic, land and asset development activities need to be a focus in the future?
1	PURELY TOURIST ONLY
2	
3	developing local infrastructure that maintains our unique identity and that supports local business.
4	
5	zig zag railway and all the businesses that would be resulting from that from a restaurant at the top to markets to history tours etc souvenir shops and history museum style displays at the stations
6	Bring the zig zag train back into service for Building tourism And extending the history village experience.
7	
8	When developing urban land ensure easy access to parks and recreational spaces. Ensure sufficient parking for vehicles. Smaller blocks mean everyone is inside and there is no room for visitors to park cars or even to have many people at your home. If not parking space then cars clog up verges and roads making neighbours irritable.
9	Stop cramming housing in at the expense of nature.
10	"Ensuring there is a clear division between industrial and residential living spaces. Ensuring we keep some spaces from rezoning which destroys the environment and serenity."
11	Kalamunda is old with a past and a history. This should not be ignored or forgotten but also should not limit moving forward updating maintaining improving car parks , Main Street in Kalamunda.
12	
13	
14	
15	Car parks for bushwalking
16	
17	
18	More focus on family activities, maybe a movie hall, bowling, or other activity for families to take part in.
19	

Respondent	What other economic, land and asset development activities need to be a focus in the future?
20	
21	
22	Development and increased costs balance is a must. You can keep developing till the cows come home, but it comes with a great cost to the ratepayer-and many of us are sick of the rate of increase in our rates!!!
23	
24	support opportunities for pubic/private partnerships
25	Add trees. Stop so much destruction of native bushland. Allow more diversity in all life forms.... human diversity is not the only form of diversity. Kalamunda is a stunning place to live - it is the forest and hills environment which makes it so. Development needs to be seriously thought about. Supporting local, small and diverse businesses is really important. We already have great coffee, diversity will bring tourists up here to find out what else is great.
26	Reducing Reliance on Higher Density Living
27	
28	
29	
30	
31	Community facilities and events that will enable and show case the Kalamunda. The shire may need to engage appropriate consultants to develop the required facilities. Continue a quality improvement plan that engages the residents for feedback. Be a proactive shire council that is progressive engaging with its community
32	High Wycombe train station surrounding area
33	I think we need to capitalise on the unique village atmosphere in Kalamunda, the environment lends itself to a cohesive, garden village. everything is here. It just needs a little love and care, updating and tidying up to become a truly beautiful area.
34	Maintaining the area and suburb around the new train station to ensure it keeps an attractive appearance and does not become a detraction from the area but rather a connection.

Respondent	What other economic, land and asset development activities need to be a focus in the future?
35	
36	
37	Kalamunda zig zag railway
38	The city must strive to maintain a high standard for the attraction of tourists and visitors local and interstate, it must not become just another Perth city suburb. Maintain the foothills tree canopy and encourage more tree planting throughout the city
39	
40	
41	
42	
43	
44	
45	NA
46	Usage of already empty buildings both public and private
47	
48	Tiny Houses. Smaller land sites to buy.
49	unsure
50	It's hard but we need to modernise the look of downtown Kalamunda and attract small business
51	
52	
53	
54	
55	
56	In the past there has been much rate payer money spent by the shire outside the local business area. Where ever possible goods and services should be sourced locally.
57	Developing Kostera Oval with better facilities, including new club rooms (with facilities for girls), and public toilets that can be accessed even when the club rooms are closed.
58	Further deployment and infill of certain areas. Bring bigger businesses to Kalamunda so residents don't have to travel into the city for all their needs.
59	Business incubator - maybe more in technology as Midland are already doing the food business incubator.
60	
61	No more shopping centres in the Foothills.

Respondent	What other economic, land and asset development activities need to be a focus in the future?
62	Kalamunda needs to create a creative hub that encourages local artists and artisans. It should be leveraging its natural advantages and assets better
63	
64	Beautifying the streets, planting fruit trees on verges, saving people money and can also feed the wildlife
65	
66	Don't approve eyesores like Kalamunda central. Do not open up Mall
67	
68	Development of small bar scene in Kalamunda township - making it more like a pub crawl/ restaurant hop space to encourage people staying longer in the area. Modernisation/intergration of buildings.
69	
70	Tax or rate vacant unused land heavily and then have the City beautify or maintain it at the owners expense. There are some eyesore lots that have been lying uncared for for years.
71	Repurpose Vacated IGA building
72	
73	Kalamunda needs a well-designed low-level family-friendly lodge-type hotel to encourage tourism to the area. Something that fits in with the environment.
74	Nil
75	More emphasis on a cohesive and homogenous approach to design. Active encouragement for solar power, solar hot water, wind power and water tanks.
76	
77	Utilisation of Jack Healey Centre
78	
79	
80	
81	
82	The planting of tree cover as a priority in streetscape
83	
84	Unsure
85	I think we've to be very careful of subdivision as the beauty of the area will disappear and we'll start to look like a build up area instead of living among the trees with beautiful gardens. Blocks should stay large.
86	
87	help small business not just tourism



Respondent	What other economic, land and asset development activities need to be a focus in the future?
88	
89	
90	Water / theme park, a few attractions as mentioned
91	Stop the clearfelling of new building sites - such as on Kalamunda Road
92	No industrial area's or business logistic developments near residential areas. Eg. Hale rd and Welshpool rd eyesore.
93	Create a Kalamunda building typology
94	
95	
96	
97	Targeting the development of the Wattle Grove precinct to be developed as per the initial proposal for the area from Roberts Day (in combination with the above comments regarding AS 4970 as a primary process in the retention of worthwhile trees.
98	
99	
100	Sustainable design and integration for building approvals and community facilities.
101	
102	Plans for utilising the new train line to the city/airport Making sure there's more housing to enable the train to be viable
103	not sure
104	Zero population growth.
105	Develop high quality sporting facilities that will encourage sporting tourism such as an artificial Hockey Turf at Hartfield Park
106	
107	
108	Parking near the Bibbulmun track north terminus (currently walkers and riders fill up the coles carpark which is frustrating for locals trying to go to the shops). Water refill stations on tracks for riders and walkers at key areas (ie lesmurdie falls).
109	
110	Care and maintenance of all facilities, old and new engenders a caring environment of which people wish to be part.
111	
112	

Respondent	What other economic, land and asset development activities need to be a focus in the future?
113	Planning schemes that allow for the development of existing industries whilst encouraging other business to look to the City as a destination to operate from, especially the tourism industry.
114	Upgraded swimming pool heated to use all year
115	
116	
117	
118	
119	
120	the train on the zig zag. All development should consider the environment at the heart of all decisions. Kalamunda's natural environment and wildlife are our most valuable assets.
121	
122	
123	No other. If we get all those items in question 10 done, Kalamunda will be the best place in WA.
124	
125	
126	Clearer vision for townscapes. Improved building approvals customer service.
127	
128	The local markets are very important. HOWEVER: the monthly Saturday market, while hugely popular, is difficult for householders in that it is next to impossible to do routine shopping while the market is underway. It's a fabulous initiative but can it be held elsewhere? Parking is very difficult and I'm sure some local traders find the monthly market difficult. All traders should be consulted (the hospitality people probably all do very well but what about, eg, hardware shops? Access to 'normal' shopping should be considered to be important Also, encouraging more local growers/producers to attend the Sunday Farmers Market is important, both for consumers and also to give those growers and producers an opportunity to sell their products locally. Could there be an incentive of some kind for City residents/ratepayers who have stalls at the Sunday market?
129	Stirk park, water park, vacant lots in town centre
130	
131	

Respondent	What other economic, land and asset development activities need to be a focus in the future?
132	To move forward on a swimming pool in High Wycombe; there isn't a decent public aquatic centre nearby; to improve the local library, it is a dated service (perhaps locate to new train station precinct?); encourage re-purposing of dated, daggy looking small retail and parking areas eg Newburn Road - several groups of shops along the length of it; Sorenson Rd; Wittenoom Rd, etc.
133	
134	
135	
136	
137	
138	
139	
140	
141	More green areas - such as room to grow trees in residential areas, and more open green spaces
142	
143	
144	N/A
145	
146	
147	
148	
149	Not allowing a repeat of Auto One! This is a shameful inclusion to Kalamunda and divides the town centre and misrepresents Kalamunda in a poor light. It is a prime corner site and is completely inactivated and curs of Dome and other centres.
150	
151	
152	
153	
154	Maintaining the existing feel of the area - as excessive development can destroy this. A beautiful, well-cared for environment will attract people, tourists and business in and of itself.
155	Kalamunda town centre is difficult to access in a manual wheelchair. Improving accessibility for people with other modes of transportation.
156	

Respondent	What other economic, land and asset development activities need to be a focus in the future?
157	More tightly enforce a common THEME for country village community in the design and frontages of the town. NO MORE CRAP CONCRETE BLOCK BUILDINGS like auto-one, Aldi etc. They should be forced to retrofit the buildings with appropriate awnings & facades - WITH SHIRE FUNDING SUPPORT. They should never have been permitted in the first place so Council should take some responsibility.
158	Just one overall comment: don't let it become congested!
159	List is comprehensive.
160	More eateries within the city. People love food and if you want to attract them to the area, food is the key and then keep them here with the other attractions on offer.
161	
162	
163	
164	
165	
166	
167	
168	make it attractive for visitors to come up and have incentives for young people to live up here
169	
170	
171	Keep the light industrial areas in the city modern, tidy, clean and secure.
172	Character and heritage is very important. Modernising is only important if character and heritage is valued.
173	
174	The Zig Zag and other look outs.
175	
176	Conservation.
177	Not entirely sure - except maintaining an appropriate balance between development and preservation of land. Too many people are currently cutting down too many trees and I worry about the impact on our biodiversity. There needs to be some control.
178	

Respondent	What other economic, land and asset development activities need to be a focus in the future?
179	Meanwhile activation of vacant spaces; clear character and development plan for central Kalamunda and other shopping precincts so that they don't get spoilt by misguided new development (eg: the Dominos building & Auto One in Kalamunda, and the blank street-facing walls of Lesmurdie shopping centre. Forrestfield's new play area and alfresco area are a good example of what should be achieved.
180	
181	
182	
183	No answer
184	
185	
186	
187	Kalamunda Senior High
188	no comment
189	dont know
190	
191	
192	
193	MacDonalds, Kalamunda will never be a city until it has Macdonalds and better shops.
194	
195	
196	
197	
198	
199	
200	
201	
202	
203	
204	
205	?
206	
207	
208	I dont know
209	
210	?
211	
212	

Respondent	What other economic, land and asset development activities need to be a focus in the future?
213	unsure
214	
215	
216	
217	Kangaroo feeding site
218	
219	We need an inside public place to meet in cause of extreme weather. We need a tip shop
220	
221	N/A
222	
223	Restaurant and focal site ( historical information) at top of Zig Zag. This can become a major WA tourist destination. Comprehensive guide to Hills winery trail.
224	
225	Variety of businesses - we dont need 3 pharmacies on Haynes Street..... Restaurant at ZigZag - fine dining ( the pub doesnt count)
226	
227	
228	Environmentally sound, aesthetically pleasing buildings in town centre, not like Barber street building! Please no traffic lights.
229/ 235*	1.Get rid of asbestos fencing walls and other things - paid by shire council. 2.Get rid of weeds, plant more natives. 3. Look after kerbside better. My street & surrounds were cut back, but not in front of my house. 4. Get rid of rubbish & broken glass.
230	not sure
231	Ofcourse the natural Kalamunda land management for pollution and waste
232	Create a better Kalamunda brand with signs and entry statements. Make it clear to everyone that they have entered Kalamunda - a home in the forest.
233	(1) Celebrating love of Kalamunda environment (2) Support for Kalamunda Music and the Arts
234	
236	
237	

» \* Note Respondent 229 and Respondent 235 is the same person. A technology glitch occurred when entering the survey and the Survey was entered in two parts.

Respondent	What other economic, land and asset development activities need to be a focus in the future?
238	
239	
240	
241	
242	
243	
244	
245	
246	
247	unsure
248	
249	
250	
251	
252	
253	
254	
255	
256	
257	
258	
259	
260	
261	
262	no comment
263	No comment
264	More public gardens to make parks look better.
265	no comment
266	no comment
267	
268	
269	Waste and recycling
270	
271	
272	
273	
274	n/a
275	
276	
277	recycling and waste production
278	n/a

Respondent	What other economic, land and asset development activities need to be a focus in the future?
279	
280	n/a
281	Maintain atmosphere rather than too many "crowdy" activities
282	Better market + more often markets Homelessness
283	
284	
285	
286	I dunno
287	
288	N/A
289	More environmentally friendly buildings More parks for all ages More events for all ages Smaller buildings
290	More environmental friendly buildings. More parks (for all ages). More events. Smaller buildings for wildlife.
291	More focus on litter
292	Refer to q 9 /5 ; Get the bikes off our roads Bush
293	n.a
294	
295	Modernise schools! all the bathrooms are dis
296	
297	
298	More shops i guess, i dont live here.
299	
300	N/A
301	
302	Dog parks
303	N/A
304	There needs to be more mountain bike jumps and trails because there is a very large group of people that would love that and it would encourage more people to live in the city of Kalamunda but Maida Vale needs more Jumps.
305	N/A
306	N/A
307	Businesses
308	
309	unsure
310	N/a

Respondent	What other economic, land and asset development activities need to be a focus in the future?
311	I think more shopping centres should be built and more water parks, things like that.
312	
313	Another shopping centre
314	Keeping cyclists off the road.
315	
316	More shops
317	- Businesses
318	I want there to be more shops.
319	
320	Unsure
321	
322	
323	
324	
325	Transport options, parks, environment.
326	

Respondent	What other economic, land and asset development activities need to be a focus in the future?
327	
328	
329	
330	
331	
332	
333	
334	
335	
336	
337	
338	N/A
339	Introduce other options for cyclists which do not detrimentally affect motorists. Ensure off road bike users are given options to not use parks where children and pets go walking.

## Survey Results | Open ended questions | Priority Area 4: Kalamunda Leads

### Other governance activities to focus on in the future



Respondent	What other governance activities need to be a focus in the future?
1	LISTEN TO PEOPLE AFFECTED
2	
3	Ensuring there are clear lines of communication with the rate payers.
4	
5	
6	
7	
8	
9	Advise residents of changes in neighbourhood. We found out from a neighbour about a housing development approved By Council directly across the road from us that we knew nothing about. No notification from Council whatsoever. Very poor communication and no opportunity for feedback.
10	More community engagement before industrial sites are erected in the middle of residential areas.
11	Land and shop owners how they manage their buildings use or don't use ie vacant blocks in the middle of the Main Street for 3 yrs
12	
13	
14	
15	
16	Better communication between council and community
17	
18	
19	
20	
21	
22	Control your spending!!!
23	
24	advocate to state and federal government on community issues and for funding
25	This area is well managed.
26	
27	

Respondent	What other governance activities need to be a focus in the future?
28	
29	
30	
31	Clear honest transparency
32	a firm time line on progressing with development plans
33	
34	
35	
36	
37	
38	Enforcement of indiscretions that occur in incorrect land use, illegal clearing of land for development dumping of rubbish.
39	
40	
41	
42	
43	
44	
45	NA
46	Reconnection with the EMRC support
47	
48	All decisions made about the town budget & upgrades should be advertised.
49	unsure
50	
51	
52	
53	
54	
55	
56	That councillors are made to be familiar with their areas of responsibility. Many seem to be ignorant of much local history, and uncaring when decision are made in council wrt the impact on local residents.

Respondent	What other governance activities need to be a focus in the future?
57	There have been many "visions" and "plans" in the works with CofK for years with not many coming to fruition eg. Stirk Park. The plans have been around for almost a decade with still no real improvements.
58	
59	Doing what is right for the area (environment) and not what would generate the most income.
60	
61	Communication between Councillors and Ratepayers. Some of us still don't know, have never met, the current ward representatives.
62	Councillors who represent wards need to accept their responsibility to have a way of bringing ward residents together and informing rate payers about major issues (and eliciting their input)
63	
64	Remember that Forrestfield is part of the city and not just there for making Kalamunda town centre look pretty by using our rates, more pleasant and courteous staff speaking to clients
65	
66	Assessment and advocacy of community wishes to changes that may impact on our Shire. Acknowledge suburbs on the hill have different priorities to foothills communities that require flexible and responsive policy development.
67	
68	
69	
70	With the apparent demise of local newspapers an electronic journal which could publish council meeting outcomes, matters before the council, planning requests and approvals would seem sensible as such information may be available but it is scattered at present.
71	
72	
73	
74	Nil
75	Time limits on building construction eg empty site on old Retravision site in Haynes St.
76	
77	
78	
79	Giving our youth adequate opportunity to hear their voices and have input into how the City develops in the future. They are our future adults.
80	

Respondent	What other governance activities need to be a focus in the future?
81	
82	Unsure
83	
84	Unsure, I think area could have more guidance to help people answer this question
85	Regional approach
86	
87	
88	
89	
90	
91	
92	Training for councillors due to the large volume work they have. 2. Be accountable to the public.
93	
94	
95	
96	
97	
98	
99	
100	Transparency and honesty from the City are paramount.
101	We are a city in the hills, a home in the trees. Stop trying to cut them down to make a few \$\$
102	Planning for housing for the future
103	not sure
104	Politics free.
105	Ensure processes are in place to ensure ethical behaviour by City of Kalamunda employees and local government representatives.
106	
107	
108	The integrity of serving members and accountability for their wages and other costs in achieving performance KPI's. Transparent third party auditing of counsel approved expenditure for development to ensure no conflict of interest.
109	
110	There seems to be a disconnect between the Staff and Councillors and the public perception of their roles.
111	Councilors not to be allowed to have connections to property developers. No donations allowed from property developers.
112	

Respondent	What other governance activities need to be a focus in the future?
113	
114	
115	
116	
117	
118	
119	
120	Better wifi in the library. whats the point of having a library if you can't study there.
121	Just cut the crap and get on with good governance
122	
123	
124	
125	
126	
127	
128	Continuation of open and transparent City processes, including attendance and participation in Council meetings
129	maintain rates rather than annual increases
130	
131	
132	Localised meetings to address local issues eg High Wycombe is about to undergo transformation - new rail station; continued commitment to 3rd runway despite supposed drop in air traffic; infill/density changes - it will change local traffic movement and other things. There seems to STILL be no amendment to R codes in areas where they were proposed some years ago that got stopped with the proposed Kalamunda/Belmont amalgamation?
133	Council meetings in different areas and not always at night.
134	
135	
136	
137	
138	
139	
140	
141	Governance should be bringing the foothills into the motto "home in the forest"
142	
143	
144	N/A

Respondent	What other governance activities need to be a focus in the future?
145	
146	
147	
148	
149	Greater research into the local area (outside of a survey or isolated workshop or 2) and the implementation of relevant Placemaking principals that will drive the vision for HOW the City will achieve what it outlines.
150	
151	
152	
153	
154	All council meetings live streams recorded for archival purposes and available to the public.
155	
156	Councillor vested interests, family associations must be open and public.
157	Processes that FACILITATE and EASE the application processes in support of local businesses - establishing new and making changes to existing. Encouragement for local tourism.
158	Quite happy with the status quo.
159	Ensure representatives do not have vested interests in developments.
160	
161	
162	
163	
164	
165	Practice what you have previously stated
166	
167	
168	treat any person with respect
169	
170	
171	
172	Open and transparent governing is VITAL. Many permissions seem to be granted if they 'know someone'.
173	
174	Town planning.
175	
176	Permit to chop down trees in your yard. Very soon it will not be a Home i the Forrest anymore.



Respondent	What other governance activities need to be a focus in the future?
177	More widespread representation and diversity at community level. There are very few who would like to take on the role of Councillor so strategies that still manage to obtain feedback from underrepresented groups eg age and cultural appropriate strategies and mechanisms to obtain feedback, targeting these groups through different avenues other than Engage Kalamunda, focus groups which, for some, can be quite intimidating.
178	
179	
180	
181	
182	
183	No answer
184	
185	
186	
187	Parks and Lesmurdie needs a skatepark!!! BLM
188	no comment
189	
190	planting more trees
191	
192	
193	Getting MacDonalds in Kalamunda.
194	
195	
196	
197	
198	
199	
200	
201	
202	Helping students that are more active at night.
203	Dunno
204	Not sure
205	
206	
207	
208	I dont know
209	
210	?
211	Maybe
212	

Respondent	What other governance activities need to be a focus in the future?
213	unsure
214	
215	
216	
217	
218	
219	Localisation food, buisnesses, edible landscape, mini-gride systems, car pools,
220	Please ensure prompt followup to ratepayer queries
221	happy with current governance
222	
223	Council needs to be transparent.
224	
225	Mayor's conflicts of interest over developments. Unprofessional presentation in general of Mayor. So few people respond to these surveys eg; 600/61000 in last survey regarding these matters. Paper copy in letterboxes??
226	
227	
228	
229/ 235*	1.Less/fewer chiefs and more workers. 2. Employ more people who live in the area. It is enviro friendly option. 3. Better verge clearing and tidy up, etc.
230	not sure
231	no comment
232	Educating the community about what they can and can't do. Informing the community of what is expected from them i.e verge maintenance. Reminding the community about the services that the city provides and how to dispose of waste correctly.

» \* Note Respondent 229 and Respondent 235 is the same person. A technology glitch occurred when entering the survey and the Survey was entered in two parts.

Respondent	What other governance activities need to be a focus in the future?
233	<p>1. Protection of Kalamunda's bushland and Wildlife Corridors by converting Darling Range Regional Park to new National Parks as was recommended for the last 50 years.</p> <p>2. Improve transport frequency and services to the new railway stations from Kalamunda's key village nodes.</p> <p>3. Improve the planning and development of these key village nodes as was recommended in the award winning Kalamunda District Conservation Strategy.</p> <p>4. Identify and implement the Award winning district conservation strategy in the other areas of governance.</p> <p>5. Put the leading DCS and WCS Kalamunda governance and policy documents onto the City's website and use them properly again.</p>
234	
236	
237	
238	
239	
240	
241	More fun shopping
242	
243	
244	
245	
246	
247	Unsure
248	
249	Maybe some more markets
250	
251	
252	
253	
254	
255	
256	
257	
258	
259	
260	
261	

Respondent	What other governance activities need to be a focus in the future?
262	don't mind
263	No comment
264	
265	no comment
266	no comment
267	
268	
269	Bike tracks
270	
271	
272	
273	
274	n/a
275	
276	
277	team work and social activities
278	n/a
279	
280	the markets
281	
282	Helping people in need
283	
284	
285	
286	EB Games
287	
288	N/A
289	How were going to revive the news. Access to online services.
290	How we're going to get the news.
291	I am unsure
292	
293	n.a
294	
295	I like to hear to thought of .....live streamed meetings
296	
297	
298	Do more markets please that would be super.
299	n.a
300	N/A
301	
302	Big swimming pool Maccas / Mcdonald.

Respondent	What other governance activities need to be a focus in the future?
303	N/A
304	
305	More Festivals
306	N/A
307	Public pool Maccas
308	
309	unsure
310	N/A
311	
312	
313	Clubs and groups for kids
314	
315	
316	Unsure
317	- Public pool - Maccas
318	Clubs and parks.
319	
320	
321	
322	
323	

Respondent	What other governance activities need to be a focus in the future?
324	
325	How the council passes things eg: Planning industrialization..... other. The public should have more access to voting about things like that.
326	
327	
328	
329	
330	
331	
332	
333	
334	
335	
336	
337	
338	N/A
339	Financial sustainability and accountability

## Submissions I Phase 1

### » Respondent 1 [sic]

Subject: Halloween Plus

A 'clarion call' recently came from City of Kalamunda Administration "Calling on a all big thinkers Help us Plan for the future." via a review of the ten year forward Strategic Community Plan. Then a mysterious Special Council meeting next Tuesday evening called by the CEO. - Writing this on Halloween should be even more scary. But the attached is a more serious call for earthlings to consider future management for the sake of our 60,000 community for the next 10 years very seriously.-

Management of Development planning including the future of Kalamunda town as anything more than a history village has been seriously amiss and left to multiple expensive 'thinkers' obsessed with trivialities, who clearly don't live nearby and did not even want to understand us.

The attached serious contribution will to be forwarded to the CEO – having removed my Pumpkin mask.

With kind regards and goodwill to Madam Mayor Margaret and all CoK Councillors

Please find attached herewith a formal response to the call for comments "Help us plan for theFuture – calling on all big thinkers" Contribution to the 2020 4 year review of the City of Kalamunda Strategic Community Plan.'

### **Contribution to the 2020 Review of City of Kalamunda Advancing Strategic Community Plan to 2027.**

(This Paper includes a proposal for an additional Strategic Community Plan Category)

#### **1.) Basic Facts as perceived from a community perspective.-**

- a.) The Kalamunda Strategic Community Plan is set as a ten year forward time frame and is required as a statutory document reporting to the WA State Department of Local Government, as well as to the community served. It is required to set out the range of functions that the community expects and approves, expressed in such a form as to be transparently measurable by Key performance indicators (KPI's) to demonstrate that the Local Authority it is operating efficiently and cost-effectively.
- b.) It is therefore not only an operational Plan for the City Executive Administration but also for the Elected Council recognising its responsibilities for managerial and budgetary oversight, a Plan that must be fully understood and authorised by both as being in all respects directly relevant to the community being served.
- c.) Some modest efforts have been made over the past three years to change the terms used throughout regarding 'Strategic Alignment'. This term is quoted in every report and formal recommendation made to Council; with subheadings of 'Priorities', 'Objectives' and 'Strategies.' However, these are all still far too vague and do obscure measurable evaluation in terms of 'performance.' Hence the existing overall Strategic Community Plan presents more in the form of a persuasive public relations document than one that can be relied upon to be factual in terms of measurable outcomes or 'performance'.

(This should be of some concern to Councillors and that aspect preferably referred to them specifically to ask for their view before the Review document is finalised.)

#### **2.) Increasing measurable community engagement.-**

*(A 'Key message' from a UN World Forum held in Abu Dhabi during the first week of March 2020 emphasised 'The future importance of Civic Engagement by all communities in Urban Planning'.)*

Civic 'Engagement' of course infers real-time interaction of Local Authorities with their citizen clients. (In our case Councillors and employed Staff of the City Kalamunda, who must provide and efficiently manage a range of Services cost-effectively to approx. 60,000 citizens, (as defined in the WA Local Government Act.)



Any viable business will prioritise customer research, listen to, and be ever-mindful of customer reactions to its services.

We also need to constantly remind ourselves that in the present day increasingly complex circumstances for the client community, Local Authorities are service-providing businesses that have an enormous advantage of having a 'captive' paying clientele.

In this supremely favourable context for the service-providing Local Authority, the clientele (ratepayers) have a right to expect to be consulted extensively and listened-to; and careful listening followed by significant and continuing adjustments to both cost-benefit, range of provision and affordability of services.

'Engagement' however is a term interpreted by the Kalamunda Local Authority in a very different way to that of its clients. Most frequently CoK offer on-line communication but not direct consultation.

That 'communication,' for Staff convenience takes the form of on-line notices on a web-site that is open and available to public view, but is not personally directed to any individual or group of citizens; and not 'real-time interaction' that will involve active-listening

.....

**3.) Proposed new initiative-**

A detailed community-originated proposal based on similar analysis to the above, to change that low level of responsiveness was put to Council and Administration on 3rd June 2016 by the writer- (received then as 'communication', but ignored.) It is repeated in outline below, as being highly relevant to current circumstances, as follows:-

*"Council urgently needs one or more Community Development staff (CDO) with a social psychology qualification). Their job would be out and about continually everywhere in the Shire localities, listening to young and old on their 'turf', gently forming social groups, listening to and recording their preoccupations and ideas, and constantly working on the creative tasks of community-building (currently being lost as individuals retreat into on-line semi-isolation).*

*At the same time they would be an invaluable source of genuine on-going social 'field-research' that would allow Council and City Administration to have, through a proposed new 'Resource Planning Liaison Committee', an improved 'information-base' drawn from CDO monthly reports, from which to more objectively make decisions on all of types of local Services from the Local Authority, but most importantly the future development of them. - Providing an on-going forum to examine this information; and set out to answer complex questions, that cannot be posed interactively in any other way.*

*This initiative will not be costly and will probably pay for itself in -*

*<Better focussed resource-planning.-*

*<Reduced misdirection or waste of resources.-*

*<Better targeting of services and -*

*<Improved overall efficiency and relevance of Services to the City community.*

.....

In the case of urban or in the case of CoK, a mix of suburban and rural development-planning, the current communication is in fact generalised 'broadcasting' of information, (sometimes supplemented by notices circulated to adjacent land owners and/ or posted on, or adjacent to, a subject site.)

However, while that outward 'broadcasting' includes descriptive information and invites 'public comment,' both the broadcast information and the responses are not summarised independently but by City Staff who are often tempted to defend their own proposals; either in words or sometimes in graphic representation.

This process is very high-risk in terms of fairness and potential miscommunication when summaries are subsequently received by Councillors for decision-making, because their meetings procedures severely limit direct interaction with responders, who inevitably have a wide range of values and experiences as well as styles in use of language.

Since Councillors currently have no other avenues of advice on multiple issues from community to depend upon. They must be able to depend upon on unbiased clarity of both the outward communication and the feedback.

Feedback communication for instance in summarising results graphically may obscure reality when numbers of respondents in single numbers or groups 'for' or 'against' are represented in bar-charts. For instance, when a group of say 25 make a combined response 'against', a single persons responds 'for' and both are represented as a single response (that certainly did occur very recently e.g. 'Activity Centre' plan for Kalamunda, but would only have been immediately evident if that form of summarising had been clarified to Councillors. (In that specific case sudden introduction of COVID-19 isolations meant community were not present when Council were so misled and then unknowingly transmitted an inadequate and unrealistic Plan to WAPC) .

To avoid such risk of misleading communication, responses should be preferably, with permission of respondents, reproduced in full and certainly any numbers of respondents by groups, such as Associations, clearly listed when presented to Council.

#### **'Work-shops' with open invitation.-**

May offer the possibility for useful inter-active listening by City staff and Councillors, but only if the facilitators or recorders have a genuine open mind to concepts that are not familiar to them or are 'inconvenient' to either. This is a particular risk if Councillors stand aside and observe at such community discussion work-shops, but do not participate. Or in the case of City Staff preoccupied with their own personal view, can misuse broad-based 'high level' guidance from e.g. WAPC, often wrongly interpreting that guidance as specific 'directions' that may appear to invalidate local community values and circumstances, but in fact do not; since the WAPC/DPLH source of 'high level' advice has not considered ether local sites, or social circumstances for instance in 'zoning- That is where genuine local interactive 'engagement' is vital to any outcomes that will have substantial future impact on the lives and welfare of citizen families.

#### **4.) Advisory Committees to Council.**

These are often wrongly assumed by both Councillors and community to be a form of community 'engagement.' They typically comprise - City staff with subject-specific employment responsibility, usually two Councillors and a small number of 'Community Members' who have volunteered their participation in response to public advertising (Responsibility for selection of such volunteers has recently been delegated by Council to the City CEO).

Council should recall that these Advisory Committees, as currently operated by CoK do not provide any direct dialogue with community. They are in fact closed meetings, (held quarterly or sometimes more frequently, subject to availability of Members). The few citizens who volunteer are specifically directed that they are not free to discuss matters on their Agenda externally, and Minutes of discussions are intended only to be presented as advice to full Council at monthly Ordinary Council meetings. (Furthermore, when tabled at such OCMs open to the public, they are rarely if ever discussed openly by Councillors or even commented upon.)

In practise then, these 'Advisory Committees' seem to have been deliberately used by this Local Authority primarily to supplement staff shortages or gaps in the knowledge of City staff in assisting Councillors, who are of course required to make decisions on projects that directly affect the services to the community. As currently operating, they do not offer any real-time interaction between City staff/ Councillors with the (circa 60,000) citizens and do not constitute or represent 'community engagement.'

The serious question then for Councillors, that continues to remain unanswered is - where then, does genuine real-time 'engagement' between this Local Authority and its paying client community actually occur?

(Councillors being elected for the various Wards might be assumed to convey current generalised local citizen-user opinion and needs to other members of Council, but that is entirely ad hoc and offers no certainty whatsoever that any real-time 'listening interaction' has occurred.

### 5.) Public Agenda Briefing Forums-

These are held normally two weeks preceding 'Ordinary Council meetings'. Both are open to the public but although formal opportunity is available to citizens to ask brief Questions or make slightly longer 'Deputations' by single persons or small groups, these are directed to relate only to items listed on the published Agenda, (prepared by City staff.) Furthermore, Council Members themselves rarely initiate Agenda items in either PABF or OCMs; and City Staff are seen by the community as being in almost total control of all issues that concern both development and relations with the community (yet very few specialist City staff have any direct interaction with client community).

The origin and history of these PABFs is instructive to again review - In 2017 they replaced Development and Infrastructure Services Committee meetings; supposed then to plausibly increase Community 'engagement'. But the term 'Public Forum' proved in practice to be quite misleading and these meetings have been both erratic in structure and now involve no more genuine public engagement than the full monthly Council meetings.

Further community feedback to Councillors and CEO as recently as 11th February 2020 resulted in return to improved public engagement but for one meeting only; and immediately afterwards returned to the same unsatisfactory highly pre-structured operation and completely lacking in any open dialogue with public attending.

That low level of genuine 'community engagement' described elsewhere in this 'Discussion Paper' emphasises a need for Councillors and City staff to devise a new 'Priority numbered' section in the Strategic Community Plan headed Community Engagement that will have both sub-heading 'objectives' and 'strategies' that are measurable in terms of both outcomes and performance.

---

#### » Respondent 2 [sic]

The implementation of a policy to mandate that cat owners must ensure that all cats are kept in cat runs when outdoors and are not allowed to roam outdoors freely night or day to protect our native wildlife and prevent the proliferation of feral cats.

---

#### » Respondent 3 [sic]

A start to the stirk park skate park

---

#### » Respondent 4 [sic]

Forrestfield is growing and our library drs precinct doesn't reflect that, we need a library upgrade with conference room, more computers, printers etc. out drs ets is old and needs to be renewed.

---

#### Respondent 5 [sic]

1. A Wildflower festival. Wildflower walks. We have stunning wildflowers here . The walk up from Lions lookout has better flowers than I have ever seen in mingenew and Coldstream .. and they are still spectacular now even after 3 months

2. An outlet to taste and buy Local wines in Kalamunda. And why are they not on the wine lists at all the restaurants?

---

#### Respondent 5 additional submission [sic]

Another idea .. A small Arthouse cinema . Maybe using the KADS theatre, or a room in the new KCLC building? Or a seminar room at the information centre, or Elsewhere ...

## Social Media | Sample of top performing posts

<https://www.facebook.com/CityofKalamunda/posts/3422169107845521>

**Post Details** 14/09/2020

**City of Kalamunda**  
Published by Buffer · 14 September

The City of Kalamunda will be commencing the major review of its Strategic Community Plan and is inviting the community to take part in the process. The Strategic Community Plan (the Plan) is the highest level document that provides an overarching outline of the City's priorities, aspirations and expectations over a 10-year period.

Under the Local Government Act 1995, local governments are required to undertake a major consultative review every four years and a minor review... See more

**KALAMUNDA.WA.GOV.AU**  
**News Details | City of Kalamunda**

The City of Kalamunda will be commencing the major review of its Strategic Community Plan and is inviting the community to take part in the process.

**Performance for your post**

**940** People Reached

**6** Likes, Comments & Shares

4 Likes	2 On Post	2 On Shares
0 Comments	0 On Post	0 On Shares
2 Shares	2 On Post	0 On Shares

**6** Post Clicks

0 Photo views	2 Link clicks	4 Other Clicks
---------------	---------------	----------------

**NEGATIVE FEEDBACK**

1 Hide post      1 Hide all posts


<https://www.facebook.com/CityofKalamunda/posts/3435018853227213>

**Post Details** 18/9/2020

**City of Kalamunda**  
Published by Katrina Bergin · 18 September

An important message from our Mayor!

We need YOUR help to determine what we should prioritise in the future! The Strategic Community Plan may sound like a very boring document, but it is the most important document that the City will produce.... See more



**Message from the Mayor - Strategic Community Plan**  
Help us plan for the future! Reviewing our Strategic Community Plan (the...

**Performance for your post**

**1,386** People Reached

**13** Likes, Comments & Shares

5 Likes	4 On Post	1 On Shares
7 Comments	5 On Post	2 On Shares
1 Shares	1 On Post	0 On Shares

**93** Post Clicks

**Teish Isseyegh** Stop cutting down trees. We need more trees and more wildlife. Less humans  
Like · Reply · Message · 12w

**Carmel Lewis** Stop sub division of blocks. We used to look out our kitchen window and see trees and birds. Now we see a damn tin roof. We bought our house knowing there was a caveat not allowing sub division. Then the short sighted council overruled the majority of... See more  
Like · Reply · Message · 12w · Edited

**Miranda Woodhouse** Carmel Lewis especially in Wattle Grove. Bring back larger blocks, stop the greedy developers and cash grab for rates.  
Like · Reply · Message · 12w

**Mel Cooper** Carmel Lewis that's truly disappointing. I really feel for you. Especially when people buy their last "forever home" hoping to retire with the surrounds they have chosen when purchasing. It's not fair at all. I agree 100% with you.  
Like · Reply · Message · 12w


**Carmel Lewis** Exactly what we did. We are madly planting trees trying to block the view. Sadly can't block the noise.  
Like · Reply · Message · 12w



Social Media | Sample of top performing posts continued

<https://www.facebook.com/CityofKalamunda/posts/3489183641144067>

5/10/20 Video details



**Total video performance**

- Minutes viewed: 45
- 1-minute video views: --
- 10-second video views: 51
- 3-second video views: 196
- Average video watch time: 0:04
- Audience retention
- Audience and engagement

**City of Kalamunda: Clean and Green...**  
 Our community values the environment and sustainability. A community survey in 2019 showed that 97% agreed that bushland, trees and natural vegetation are important. 98% agreed that conserving energy and water is important. 98% agreed that reduc...


0:33 · Uploaded on 05/10/2020 · Owned · Appears once · View permalink · Copy video ID

**This video is used in 1 post**

Posts	Posted date	Estimated reach	3-sec video views	10-sec video views	Unique 3-sec video views	Post engagement	Average video watch time
City of Kalamunda Clean and Green Our community ...	05/10/2020 19:58	925	196 100%	51 100%	181	1	0:04 / 0:33

<https://www.facebook.com/CityofKalamunda/posts/3498544430207988>

Video details



**Total video performance**

- Minutes viewed: 194
- 1-minute video views: --
- 10-second video views: 303
- 3-second video views: 760
- Average video watch time: 0:06
- Audience retention
- Audience and engagement

**City of Kalamunda: Develops...**  
 Perth Hills is becoming THE premier tourism destination. Did you know that the City of Kalamunda took the Gold Award in Excellence in Local Government Tourism at the 2018 and 2019 WA Tourism Awards? The City is also working har...

0:37 · Uploaded on 08/10/2020 · Owned · Appears once · View permalink · Copy video ID


**This video is used in 1 post**

Posts	Posted date	Estimated reach	3-sec video views	10-sec video views	Unique 3-sec video views	Post engagement	Average video watch time
City of Kalamunda Develops Perth Hills is becoming ...	08/10/2020 19:59	2.1K	760 100%	303 100%	685	32	0:06 / 0:37

Social Media | Sample of top performing posts continued

<https://www.facebook.com/CityofKalamunda/posts/3510828735646224>

Video details
✕



**City of Kalamunda: Community Engagement...**  
 Since delivering our Community Engagement Strategy in 2017, we continue to have ongoing dialogue with our community. These conversations have helped us to determine the community's future vision for sporting and community spaces and develo...

0:10 · Uploaded on 12/10/2020 · Owned · Appears once · View permalink · Copy video ID

**Total video performance**

- Minutes viewed: 34
- 1-minute video views: --
- 10-second video views: 52
- 3-second video views: 150
- Average video watch time: 0:05
- Audience retention
- Audience and engagement

**This video is used in 1 post**

Posts	Posted date	Estimated reach	3-sec video views	10-sec video views	Unique 3-sec video views	Post engagement	Average video watch time
City of Kalamunda Community Engagement Since de...	12/10/2020 19:58	517	150 100%	52 100%	140	1	0:05 / 0:10

<https://www.facebook.com/CityofKalamunda/photos/a.143365455725919/3562726680456429/?type=3>

Post Details
31/10/2020
✕


**City of Kalamunda**  
 Published by Buffer · 31 October

We have had countless conversations, workshops and surveys submitted as part of the Strategic Community Plan review.

Thank you to everyone who participated in the process, shared your big ideas, perspectives and even criticisms as we reviewed our Strategic Community Plan 🙌🙌

Your input is so important to us and not only assists our review process but contributes to our future priorities for the benefit of the community! ❤️

We will be working behind the scenes to collate all of the feedback collected, so watch <http://engage.kalamunda.wa.gov.au/scp> for future updates.



**Performance for your post**

**1,301** People Reached

**1** Likes, Comments & Shares

1 Likes	1 On Post	0 On Shares
0 Comments	0 On Post	0 On Shares
0 Shares	0 On Post	0 On Shares

**31** Post Clicks

24 Photo views	2 Link clicks	5 Other Clicks
----------------	---------------	----------------

**NEGATIVE FEEDBACK**

2 Hide post	0 Hide all posts
0 Report as spam	0 Unlike Page

Reported stats may be delayed from what appears on posts

Page 126

City of Kalamunda

389

Social Media | Sample of top performing posts continued



**Community Workshop**  
engage.kalamunda.wa.gov.au/scp

14 October 2020  
Woodlupine Family & Community Centre  
Forrestfield  
5pm - 7pm

cityofkalamunda  
Woodlupine Family and Community Centre

cityofkalamunda Calling all big thinkers in the suburbs of Forrestfield, High Wycombe, Maida Vale, Warren Grove and more.

Have you got a lot of big ideas for the City of Kalamunda?

We are looking for big thinkers to join our think tank, as we review our Strategic Community Plan.

Join our upcoming community workshop and share your ideas and vision for the future.

For more information and to register, check out the link in our bio.

Liked by emergroup and 8 others



**Kalamunda Develops**  
engage.kalamunda.wa.gov.au/scp

cityofkalamunda  
Kalamunda loves our furry friends

cityofkalamunda In July we announced that a new Binnet Dog Exercise Park will be constructed at Shire Way Park in High Wycombe.

The City will recently upgraded its animal pound, and has gone digital, with the online microchipped animals to assist owners looking for their pets.

This is part of the City's commitment to connect residents to quality amenities and optimal management of its assets.

Liked by kalamulib, bjd and 84 others



**Online Workshop**  
engage.kalamunda.wa.gov.au/scp

Friday  
23 October 2020  
10am - 12pm

cityofkalamunda

cityofkalamunda Covid-19 has had a huge impact on the way that we live, work and play.

During these challenging times, we have had to adapt our way of working and find creative ways to deliver services and continue supporting our community.

We are reviewing our Strategic Community Plan and want to collaborate with the big picture thinkers, steersmen and the logic.

What is your vision for the future? What will it take to propel us into a challenging future ahead?

Liked by bob.johnson and 7 others



**Kalamunda Clean and Green**  
engage.kalamunda.wa.gov.au/scp

cityofkalamunda  
The City of Kalamunda has been a vital leader in water excellence and innovation.

The Inverell Park Managed Aquifer Recharge Project has taken home many awards:

- 2019 Winner Institute of Public Works Engineering Australia Australasia (IPWEA) Awards of Excellence for Excellence in Water Project
- 2019 Winner Parks and Leisure Awards of Excellence - Season Award
- 2018 Winner Urban Development Institute of Australia (UDI) Judges

Liked by ryan, helenmaw, and 11 others



**THANK YOU!**  
engage.kalamunda.wa.gov.au/scp

cityofkalamunda  
Thank you to everyone who took part in reviewing our Strategic Community Plan.

Your time, energy, and ideas are so valuable to us and we can't wait to see what the future brings!

cityofkalamunda  
#communityvision  
#communityvalues  
#kalamundalife  
#communityideas  
#kalamundaparticipation  
#kalamundachange  
#kalamundafuture  
#kalamundathinking

Liked by yeehaagayath and 31 others

**City of Kalamunda**  
1,323 followers  
3mo •

City calls for 'thinkers' to take part in the review of the Strategic Community Plan.


The City of Kalamunda will be commencing the major review of its Strategic Community Plan and is inviting the community to take part in the process.

The Strategic Community Plan (the Plan) is the highest-level document that provides an overarching outline of the City's priorities, aspirations and expectations over a 10-year period.

Community consultation will form one part of the review, with detailed research and analysis also being undertaken to determine trends, issues and impacts.

The City will be hosting two community workshops and one online workshop to seek feedback from community members.

Read more here:

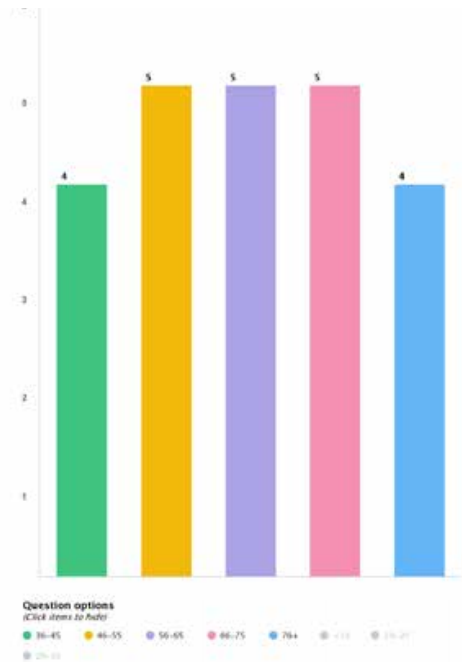


**News Details | City of Kalamunda**  
kalamunda.wa.gov.au • 3 min read

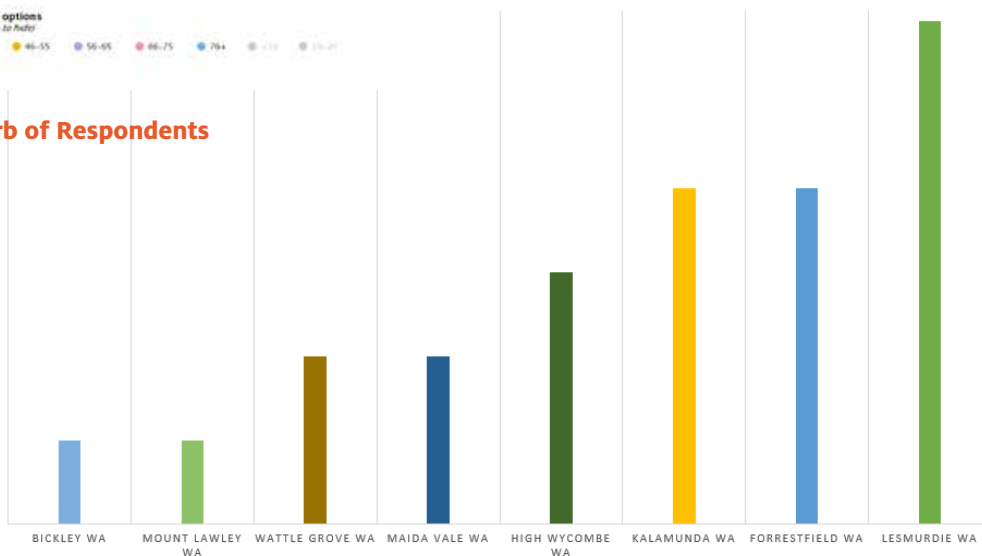
5

# Phase 2 Engage (Survey) | Demographics

## Age of Respondents



## Suburb of Respondents



## Engage Traffic

- 268** Total visits
- 61** Maximum visits per day
- 115** Informed Visitors
- 203** Aware Visitors

## Gender of Respondents



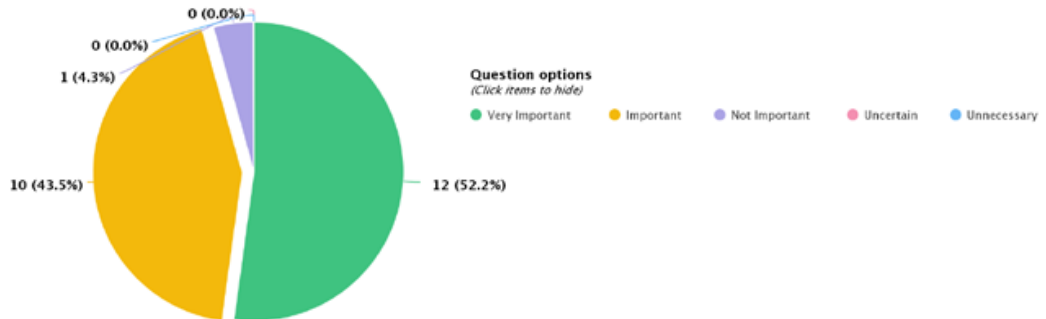
- 47.6%** of respondents were female
- 47.6%** of the respondents were male
- 4.8%** Preferred not to say
- No Response

The Survey received 23 responses

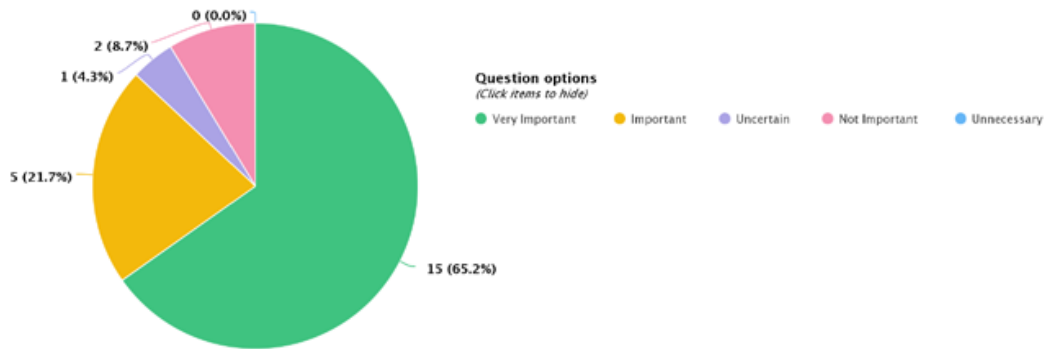


## Survey Results | City Priorities

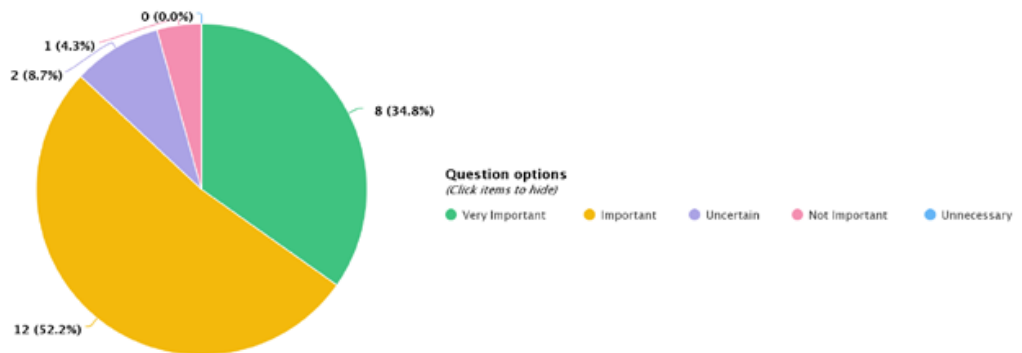
Respondents were asked to rate the importance of: Priority 1: Kalamunda Cares and Interacts



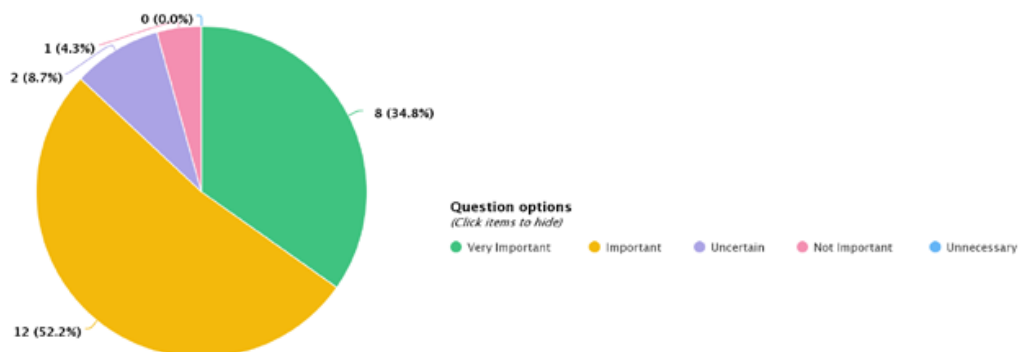
Respondents were asked to rate the importance of: Priority 2: Kalamunda Clean and Green



Respondents were asked to rate the importance of: Priority 3: Kalamunda Develops



Respondents were asked to rate the importance of: Priority 4: Kalamunda Leads



## Phase 2

### Community Feedback - Responses in Full

**The City asked respondents for specific feedback regarding the Plan's Objectives. 20 responses were received:**

- » Needs a bigger focus on Environmental protection for trees and wildlife.
- » Seems to be well thought out.
- » We are overdue for a comprehensive review leading to appropriate actions to re-focus and rectify previous poor decisions, and to re-align objectives that have been put in place by persons with a vested interest.
- » Overall, fix what we already have rather than keep pouring money into "new initiatives". Consolidate first. "Cares and Interacts" - Educate your "bushfire" rangers correctly. Get them to learn from volunteers and long-time residents who have dealt with their properties for many years, sometimes in a multigenerational sense. Some of the ones I have spoken to do not even live in the area, let alone have grown up in it. The adversarial approach will never work. You want people to get out and about? Fix the footpaths (especially in central Kalamunda) where different works have not only left the surfaces ugly but also uneven. Keep trees/ bushes trimmed away from footpaths so people (especially children) are not forced to walk on roads. You have \$11m worth of vehicles and plant, use it. "Clean and Green" - forget the solar farm and use the roof space of existing buildings. Commercial suppliers are cost effective for the same result. No greater need to deal with Western Power on a feed in deal either. "Kalamunda Develops" - Teach the team how to make a road. Canning Road between the gumnets and Woolworths still has to be one of the worst "main roads" in the state. Dropping the speed limit to 40kmh will not solve the issue either. Maintenance and proper calibration of equipment will. "Kalamunda Leads" - Keep personal political/ideological desires out of the council. It's obvious and ugly.
- » I basically agree but it is too wide ranging to just say yes or no to 31 strategies. Should really ask for individual responses. Some things that stood out: - develop in fill housing etc: To a limit. Please stop squishing as many tiny units on a block as is possible at the cost of space, air, quality of living. The hills should be renowned for the spaciousness and green cover and quality of life. Plenty of other areas you can live on a postage stamp of land, hear your neighbours snore and be surrounded by walls and concrete. - build an efficient service based system: go through all your processes with a fine tooth comb to see where you can save money instead of doing things the same way over and over. An example, it really bugs me when I see the lawnmower going down Welshpool Rd every day around 7.30 and back up at 3pm. How much labour and materials are wasted just doing that? Can't the thing be parked down the hill? - Enhance environmental values: soooo much more needs to be done here. Too many trees get chopped down and replaced by grass or a small tree or just dirt. Insist when there is roadworks done (sooo many roadworks) verges are restored/improved with ample trees and shrubs; same with commercial and residential developments. Cover all verges with trees, shrubs, ground covers. Plant up roundabouts. It makes such a difference, just look how much better Welshpool Rd looks after you planted the trees.
- » Need to plan if you don't you fail.
- » Ambitious Goals! Can You Deliver?
- » Broadly yes, but this question only allows one YES or NO for 15 objectives and 31 strategies - not a great question for eliciting feedback.
- » Kalamunda leads states that a "level of compliance" is a good outcome. Compliance is acceptable not good and definitely not leading. Clean and green, focuses far to little attention to protecting our carbon reducing natural bush land and public open spaces, instead uses it to vale economic benefits to the council disguised as sustainability.
- » It is very important that everyone plays a part in ensuring the welfare of the city. From helping keeping it as A home in the forest and a home for the aged.
- » I think they sound like they address the future issues for the Kalamunda Shire.
- » They are proactive objectives, however not so sure about the success measurement.
- » I do but feel the focus has always been on the NEW developed areas and not the escarpment- Kalamunda Gooseberry Hill and Lesmurdie. The new community centre was driven by members and not the Council. While other areas are evolving the escarpment is left behind. Run down areas and empty buildings. The eyesore old GP practice opposite Aldis and the empty land next to the best drop. The area could and should have been utilized. Has anybody commented that the disabled/ pram access is occluded by the fence
- » The areas of priorities resonate with me as a safe and inclusive community and a sustainable environment are important aspects to me.
- » Generally they are well meaning. They could make a difference if they are fully committed to. I have however seen these before and to date there has been little follow-through.
- » I would go along with some of the objective however the priority is debatable.

- » In particular I have concerns about how the objectives for a clean & green environment will be managed against the population growth objectives. These two are often in direct conflict and are the major concerns I hold for Kalamunda.
- » Benefit of Kalamunda.
- » I feel that these objectives and strategies have been in train for a long time. Why is it 2031 before "Our Vision Story" can come to fruition.
- » Kalamunda Council has been doing an amazing job in starting to revitalizing the central business district. It will be and is great destination for enjoyment to visit and live in once Council finishes the upgrading of Central Mall.

**The City asked respondents what else they would like to see included in the Plan. 21 responses were received:**

- » Wildlife and tree protection.
- » Limit small blocks on existing blocks.
- » Transparency; Kalamunda City Council to develop a plan that identifies itself with our unique environment, further promotion and support of our tourist potential; to disassociate itself of influences, within and without the Council; to have more focus on our youth by providing activities, community spirit education and socialisation.
- » A promise to bring existing infrastructure up to an acceptable level. If it means that a few projects are delayed by a few years, so be it.
- » A requirement to be a more modern shire, be innovative not do what has been done before.
- » More open spaces.
- » The Timeline of implementation and completion.
- » Some other measure other 'increase in volunteering' - what about increased numbers of participation in community activities? Also, a focus on opportunities for different age/cultural (etc.) groups to intersect.
- » 338 survey responses out of 70,000 residents is not acceptable, yet quite convenient. 0.4% of residents are concerned with their community and its direction and development. This is the area that needs the most attention focused on it. People need to be empowered to govern their own area. This could be achieved through incentives to answer surveys, including surveys in rates, mail outs of hard copies to ratepayers, promoting for more community engagement.
- » I would like to see Forrestfield keep more green spaces and less sold off for development
- » The suggested new developments and in what areas of the Shire.
- » More accountability. Who is responsible to ensure the objectives are met.

- » Additional objectives/strategies when it comes to the Environmental issues. We shouldn't just be aiming to meet certain standards but look at exceeding them. Given our unique environment we should also be looking at new ideas to increase and make more effective recycling/ sustainability.
- » Affordable housing in already established land space- but also we have lost so much native bush. Driving past Bushmead and down past Wattle grove is heart breaking. How can you see Kalamunda is a TOURIST destination when you are driving through Industrial areas and housing schemes to get here to rundown empty buildings and vacant land in the main street. I feel so sorry for the business around those areas who invest so much.
- » Programs that are designed to uplift and empower women in the community, specifically to assist women and children who flee their homes because of domestic and family violence. When mothers are empowered they will, in turn, empower their children and this will ensure a better outcome for future generations.
- » Some of the actions that will be undertaken to implement the plan.
- » A firm commitment to leave Wattle Grove South zoned rural. This would go some way to contributing to protecting the remaining tree canopy and some of the remnant vegetation including native wild life habitat As always most of the attention is focused on Kalamunda Village, it would be good to see more attention put into Forrestfield the Cinderella town within the city of Kalamunda.
- » Increased controls over building designs, particularly in Kalamunda town centre to ensure we retain the community village feel. This is integral to the tourism charm. Increased revegetation and proactive conservation activities.
- » Information to what has happened over the past 4 years in regard to, connected community, valuing nature and the creation of our future together.
- » Rental housing for pensioners.
- » Allow more mixed use development in the central Business district.

**The City asked respondents what they would like to see removed from the Plan. 16 responses were received:**

- » Development / infill targets.
- » Maybe dual names native and Australian.
- » The current eyesore in Haynes St ie the sand pit.
- » Not sure.
- » Not yet.

- 
- » The level of concern about the carbon neutrality of the City as a whole. It's one of the greenest locales in the metro area and would not contribute in any significant way to carbon emissions. Local solutions are available and effective and should not require big costly plans to implement. Just get on with them. The people who live in the hills, for the most part, love the natural environment and will support it as well. Use local groups and volunteers to do this work as they will be happy to do it.
  - » Unsure.
  - » No.
  - » No they are all worthy objectives.
  - » No.
  - » No more industrial development there is far too much. Use existing spaces that are empty and redevelop.
  - » There is a lot of fluff in this report that is repetitive and adds no value.
  - » Let the experts decide on what the future of solar will look like, this is a continually evolving technology. Age care, this is another hot topic that can get used as a lever to push otherwise undesirable development. The City should always be amicable to aged care proposals, however there must be personal responsibility.
  - » No.
  - » Relocate the boundary for the Hartfield development plan so as to include and support the active participation of local communities, namely the hockey club.
  - » The property on the corner of MEAD STREET AND CENTRAL ROAD (old mead medical) is a disgrace to the mall and to the immediate business district and shop owners that have to put up with the insecurity allowing displaced people to use it as drug and sleeping area. It has broken windows and the building is in terrible state. Something needs to be done to have the owners of that property do something with it.
- The City asked respondents for any additional comments prior to finalising the Plan. 18 responses were received:**
- » More green.
  - » No.
  - » Kalamunda is unique in terms of a city/rural environment and the Plan should address issues to identify itself, in a more favourable light, to the broader Perth Community. The negatives that the media emphasise via press and radio eg The Zig Zag; an "ugly town" tag; lack of youth facilities; ad hoc CBD development; the Chalet Rigis fiasco; etc etc and relevant delays in addressing these pertinent issues are in fact valid issues that currently reflect badly on our "Home in the Forest".
  - » Preserve the remaining semi-rural land in the foothills which abounds in rare fauna and flora. We do NOT need any more wall to wall housing.
  - » No.
  - » Greater emphasis on accessibility for the disabled aged and infirm.
  - » No
  - » Kalamunda town centre should no longer be the focal point of our city. Benefits are lost by not promoting our other suburbs and their attractions, instead branding everything as Kalamunda. The promotion of the other suburbs would hugely increase the rates council took in.
  - » No.
  - » Please don't make it a box ticking exercise.
  - » No.
  - » 3.2.2 Develop improvement plans for City assets such as parks, community facilities, playgrounds to meet the changing needs of the community As I said previously while all areas are redeveloped the escarpment is ignored please look at the Pool. We have been driving the 40 mins to Cockburn and 30 mins Bayswater waves again leaving the area to meet friends.
  - » I just want to see some constructive actions. I have lived in the area for over 40 years and progress has been at snails pace and poorly coordinated over that time. Commitment to act is required, not just writing reports.
  - » I can't over stress the importance of leaving Wattle Grove South and any rural land in the city undeveloped also to encourage tree planting and good land husbandry. This is a Legacy for generations to come because when it's gone it's gone for ever. And yet we still have these precious land holdings and the opportunity to do something with them and encourage the development into something truly unique for the city and the metropolitan area.
  - » I work and mix with people who are not from Kalamunda. Their perception of Kalamunda and the Bickley area - and what makes it attractive is that it holds village charm. It doesn't feel like the city and that is why they want to visit. Although Kalamunda is deemed officially a city now, what makes it stand apart is that it doesn't feel like a city. It is leafy, local and charming with plenty of heritage and quirky interest. To build more business opportunities I believe we MUST focus on retaining that ethos and making it a core value. if we lose that, then what makes us different from any suburb as a tourist destination. As an example look at Subiaco. It's growth (with valid reasons being inner city) has seen the end of the markets and smaller custom, quirky outlets that made it a pleasant day out. Now Rockby Rd is just another boring main street full of commercial, practical shops like chemists and chain retail.
  - » No.
  - » Listen and respond to the communities needs. It's not a box ticking exercise.
  - » No.





## Submissions I Phase 2

The following submissions were received in addition to the survey feedback
>> Respondant 1 - pg 133
>> Respondant 2 - pg 134
>> Respondant 3 - pg 135
>> Piesse Brook Preservation Group Inc - pg 139
>> Respondant 5 - pg 144
>> Respondant 6 - pg 145
>> Respondant 7 - pg 146
>> Respondant 8 - pg 147
>> Eco Vision - pg 148

## » Respondant 1 [sic]

Dear Mayor and Councillors,

I wish to register my objections to the wording of the Strategic Community Plan - Kalamunda Advancing 2031 because it ignores the results of community consultation with respect to future land use in Wattle Grove South which has clearly established the desire of most residents to retain the rural/special rural zoning of the area.

The Strategic Community Plan is to plan for the future of the district with input from the people who live here. As we all know Kalamunda residents highly value the environment and want it to be protected and enhanced.

In light of this expressed desire of residents, especially the majority of ratepayers in Wattle Grove South, the Roberts Day Plan for this area was done without any access to the AECOM Report?. People participating in the Workshops at the Woodlupine Centre repeatedly questioned Roberts Day, on how could they plan for the area when the AECOM Report had not been released. Roberts Day just kept pushing on with the Workshops, telling us that we were so fortunate to be able to have a say in the planning of our area, as most people in our situation didn't have this opportunity. However, it is obvious that the results of community consultation were ignored as everyone in Wattle Grove South rejected the Roberts Day Plan except for two people. Even the minority who wanted industrialisation of this area rejected the Roberts Day Plan.

What is the point of having an AECOM Report costing \$43,500 if it is ignored? What is the point of having community consultation workshops if the expressed desires of the people for their properties are ignored? The box ticking community consultation process is a waste of time and ratepayers' money when councillors ignore peoples' views and vote against the recommendations of the affected residents and those of the environmental experts.

For Roberts Day to plan for 300sq metre blocks in Wattle Grove South is sacrilegious. For councillors to agree to this plan and vote for urbanisation of Wattle Grove South is beyond comprehension. This plan is environmental vandalism and devastation.

Sincerely yours

» Respondant 2 [sic]

To All it May Concern

On behalf of my family, I wish to register concern re wording of the Strategic Community Plan- Kalamunda Advancing 2031.

The wording doesn't adequately reflect the documented concerns of the majority of residents (ourselves included) of Wattle Grove South about the loss of tree canopy and the impact of possible rezoning on the unique biodiversity of the area.

Many years of community consultation with regard to future land use in Wattle Grove South and the desire of most residents to retain the rural/special rural zoning of the area has not been addressed.

Yours Sincerely

### » Respondant 3 [sic]

To: City of Kalamunda Mayor and Councillors Attached herewith (if interested) is a thoughtful submission including issues rarely ventilated, in response to the updated Strategic Community Plan.

Members of Council are also Ratepayers themselves and perhaps some of you have made your own input, but who actually reads the submissions remains a mystery to most.

Some years ago I asked a spoken Question at an OCM "Do Councillors actually see the submissions from the community in response to invitations to comment"

The answer I was given then was "A folder is always made available if they wish to read them" – still an open question then !

In the case of a 'Strategic Community Plan' the intention in legislation is that this document should be the foundation reference for all Corporate Business Planning, but beyond that a Local Authority apparently proceeds according to the collective wisdom of its Council, CEO and internal relations within the Administration.

Since the City of Kalamunda has above average dependency on Rates payable by its Community with only modest other income, open communication between elected Councillors and Ratepayers would be beneficial, but no agreed channel exists for that purpose except interpersonal relations at a very local level.

In the attached submission I have ventured to question the issue of Managerial structure of the Administration relative to functions performed and implied that Council could implement a Review. (This suggestion initiated by Community rather than Mayor and Councillors should not disturb amicable relations between Council and the CEO.)

(Hence this note to Councillors who may not otherwise be aware of the suggestion.)

Most private businesses have a 'Corporate Plan' that guides the Board of Management, but beyond that the extent of transparency to employees and shareholders varies according to the collectively preferred level of engagement, often closely related to the complexity and grouping of functions performed by the business.

With this Local Authority having such a small number of Executive Directors, the level and style of internal engagement will most likely have a formative effect on 'transparency' – leaving (shareholders) Ratepayers no option but to pose Questions or make (indirect) Deputations on such matters, most likely resented or 'taken on notice'. Whereas Council could be far more direct in simply undertaking a Review (as requested by Community) then able to respond personally to their ward electors to questions about Management at their own individual discretion.

Many thanks for your time taken in reading this.

## **Community-based Comments on KALAMUNDA ADVANCING 2031 Strategic Community Plan.**

Having carefully read through all the published information on the above and as a very regular community observer at all PABF and Council meetings for many years I would like to draw specific attention to the following. –

**Preface** – (ref. manner of presentation to community.)

This document is not presented as a Draft inviting community comment and although “comments close 5pm 30<sup>th</sup> April 2021” the presentation of it is marginally insulting to the community by also including the words “The Plan is ready” implying that it is already a final document and therefore no further comments considered?

While there have been numerous ‘workshops,’ whoever in CoK reads all of the invited comments up to 30<sup>th</sup> April 2021 should recognise that some community will reserve comment until they have shared impressions and the detail with others, only then being prepared to make considered written comments personally. It would surely be pre-considered comments that would be most useful to the Local Authority?

**Content of the Document.** -

Since a Local Authority **STRATEGIC COMMUNITY PLAN** is a rolling forward plan, that should also include some comment and analyses on changed circumstances, on-going limitations, leading to outcomes having changed from the preceding version. This current version has very little to offer in that sense and has led to a recent impression being given to many citizens of this being essentially an ‘ image-creating public-relations document’ rather than an objectively-based analysis of Community needs, circumstances and preferences that will be specifically addressed by City Staff in creating a Corporate Business Plan.

**Appreciation of increased Council Engagement.** -

Some community have noted with approval in recent time, that Councillors are becoming more engaged and better briefed than previously on Corporate Business activities, yet this document still gives the impression that they receive only Quarterly Reports. However, community Citizens do elect Councillors to represent them and expect them to not only closely monitor expenditure from Rates but also the on-going specific outcomes from the ‘Strategic Community Plan’. Therefore, this Plan should be much more transparent than it currently is in explaining the extent and frequency of related briefing provided to Councillors; and extent of on-going dialogue that occurs about measurement of achievement or otherwise in the Vision, Priorities and Outcomes stated. **Continuously, not** just at 3year intervals as in this current update.

**Appreciation of community engagement staff, but some concerns over Surveys.** –

Community have also noted a useful increase by some City staff in ‘engagement ‘with the community, to the extent that there now appears to be a group of four people who devote most of the work-time supporting various on-going City projects; although sometimes not necessarily the citizens affected by them, (as in occasional recent incidents when that ‘engagement’ mission has

prioritised staff opinions and unfairly obstructed citizens in communication of their needs and circumstances.

Brief 'SURVEYS' have recently become more frequent and are obviously much more convenient for City staff, to obtain 'impressions' of a range of different opinions; and as 'shorthand' means of enabling citizens to 'have their say.' In an increasingly complex on-line connected community world that may provide instant, but inevitably superficial responses from busy people.

However, these Surveys are no substitute for face to face interviews or written comment in obtaining thoughtful feedback from the community Ratepaying clientele; particularly if taken to extremes in presentation in numerous coloured bar-charts then represented to Council as adequate Community feedback. There have been recent cases when Councillors have clearly been misled by over-use of those, misrepresenting the weight of community opinion on important projects.

#### **Managerial structure?**

Community have very rarely if ever, been invited to comment on efficiency of the managerial structure of this Local Authority relative to its overall functions and purposes; unless external forces are applied, such as rulings via changes of Legislation from Agencies of the State Government. These seem to be briefly considered only when senior officers retire or resign for personal career reasons. Neither the community (who collectively pay staff salaries through Rates) or even our elected Councillors( other than for CEO appointments) appear to Review this important subject.

However, this occasion of the community being invited to comment on a Strategic Community Plan that is supposed to guide the overall operation of this Local Authority via a Corporate Business Plan does provide such an opportunity. (In case this is ignored in a belief that community would not have such expertise - Not so, since there are many people in Kalamunda who have had Executive responsibility for comparable or much larger operations than this.)

#### **Council Review requested on cost-effective use of External Consultants and staff functions. -**

This is a suggested starting point for a discussion on Managerial Structure of this Local Authority, since the City employs annually an extraordinarily large number of external Consultants at very high nett cost, instead of increasing its own professional workforce.

A first query is who selects them? If is only by open competitive tender who in the Administration has appropriate professional qualifications and experience, first to compile a list; and second to professionally brief them on local conditions then guide their work. (Councillors will recall delay, disputation and re-briefing that spread over most of 2018 / 2019 when Consultants were engaged to prepare an Activity Centre Plan for Kalamunda!)

In a different sphere, for some reason the Directorate of Assets briefed external consultants and guided the Landscape design of Central Mall, that is emerging as much more than a re-paving concept.

**Suggestion, to Re-consider the current wide and disparate range of functions carried by the Directorate of Assets. -**

Using that last project as an example, to consider overall functions and purposes to discharge the Visions and Purposes of combined Strategies from the STRATEGIC COMMUNITY PLAN in compiling the Corporate Business Plan the Directorate of Assets is a useful case-study. -

Community input very pointedly wished to raise the importance of Biodiversity and local Environmental Conservation to the higher level of Priority 2. Obviously based on what we all know that presence (and protection) of our Environment and international unique species is a very high priority for local residents, indeed the reason most chose to live here. Use of the combined term CLEAN AND GREEN s superfluous for most community as the two have no obvious functional connection. That is also the case for the Directorate of Assets overall. It has a vast and unreasonably wide spread of heavy responsibilities from Major infrastructure through to policies and delivery of Biodiversity Conservation, that could usefully be divided to make room for the substantial growth of specialised professional environmentally-connected senior staff, in order to lead and deliver substantial expansion in that area of City functionality already commissioned and agreed by Council, including Urban Forest planting and management, Local Environment Strategy and other issues related to changing climate and protection of unique wildlife.

P.S. It is notable that the last Annual Report (2019/2020) devoted only half of one page to biodiversity and environmental management !



## » Piesse Brook Preservation Group Inc

Piesse Brook Preservation Group Inc.

IARN 1034882L

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**KALAMUNDA ADVANCING 2031 - Strategic Community Plan****Review****1. Overview**

The Piesse Brook Preservation Group Inc. (the Group) thanks the City of Kalamunda for the opportunity to respond to the *Kalamunda Advancing 2031 – Strategic Community Plan* (Strategic Plan).

Group membership now numbers over 90 residents and Kalamunda electors.

In reviewing the City's Strategic Plan, we have read the City's *Community Engagement Report 2020* and strategic community plans published by other West Australian local government authorities, specifically the Shire of Mundaring - *Mundaring 2026: a sense of space*, the City of Stirling *Strategic Community Plan 2016-2026*, the City of Swan *Strategic Community Plan 2021-2031* and the City of Bayswater *Strategic Community Plan 2017-2027*

We have also consulted the report, *Where will all the trees be? : The 2020 update of green cover benchmarking in our cities and suburbs*, produced by the Greener Spaces, Better Places initiative.

Greener Spaces Better Places describes its role as follows:

"... a national initiative that brings together academia, business, government, community groups and the green industry to share knowledge and find new ways to work together to make sure that as our cities and towns grow, so too do our green spaces".

This organisation offers assistance to local authorities in developing urban forest growth strategies. Of 482 partners across Australia, ten West Australian local government authorities have joined the initiative.

When compared with other local government strategic planning documents, the City's *Kalamunda Advancing 2031* is a lightweight document, severely lacking in scope in relation

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to the City's governance responsibilities, substantially limited in required content and sloppy in its presentation.

The City's Strategic Plan is not suited to its important purpose, it diminishes residents' confidence in our local government authority and, in the Group's view, needs to be re-written and re-presented to the Kalamunda community for review.

## 2. Presentation of the Strategic Plan

There are a number of formatting and textural errors in the document which distract and disconcert the reader. These are:

- Pagination is inconsistent throughout the document (page 4 followed by page 840);
- Table of Contents needs to be updated to point readers to the correct page. For example, the Contents List shows *Our Values* on page 11. This heading is on page 843 which equates to page 18;
- Appendix B purportedly on page 18, is a separate document that reviewers may not notice;
- Text duplication in the Message from the Mayor;
- Priority Areas/Objectives on page 16 (851) "What we are trying to put in place and achieve" A weak statement which dampens a reader's confidence in the City's commitment to enact vigorously its Strategic Community Plan;
- A list of Councillors with photos would be helpful.

## 3. Scope

In the Introduction on page 841 of the Strategic Plan, the statement, "**The City's focus will be on public lands under its management and any overlap in privately owned land will occur through legally-binding agreements or relevant legislation.**" (shown bold in the City's document).

We understand that public lands in the City amount to 35.6 hectares. Privately-owned land amounts to 32,418 hectares (91% of land under the responsibility of the City and other government agencies).

One might legitimately ask by what means the City can abdicate its responsibility for around 91% of the land area within its boundaries, contravening its statutory obligation under the Local Government Act, 1995, specifically Parts 2 and 3.

The Local Government Act 1995 Part 3 – Functions of local governments, states:

- (1) The general function of a local government is to provide for the good government of persons in its district.
- (2) The scope of the general function of a local government is to be construed in the context of its other functions under this Act or any other written law and any

constraints imposed by this Act or any other written law on the performance of its functions.

By comparison, the City of Swan's *Strategic Community Plan 2021-2031* (SCP), states in its introduction that:

"...it governs all the work that the City undertakes, either through direct service delivery, partnership arrangements or advocacy on behalf of our community. The direction set through the SCP ensures infrastructure and service provision is focussed to meet the requirements of our community, now and into the future."

The City of Kalamunda's Strategic Community Plan requires amendment to ensure that the City meets its governance and community obligations.

#### 4. Content

##### Priority 2 Kalamunda Clean and Green

The City of Kalamunda already has a poor record of environmental protection.

The report, *Where will all the trees be?* cited above, describes the City's very poor record of preservation of tree cover.

In Section 2 on page 34 of the report, Suburban, Spacious and AVG-High Rainfall (p.34); of all Australian local government authorities in this group, Kalamunda (WA) is shown to have increases in population along with decreased tree cover (-4%). (A note is included that Kalamunda had been significantly affected by bushfire between 2016 and 2020).

On the same graph Mundaring (WA) recorded "... a significant increase in green cover (>6%) alongside population and increase in hard space..." (and was also affected by bushfires during this period).

At this time of undeniable Climate crisis, a local authority's strategic plan must demonstrate a genuine endeavour to enact environmentally sustainable goals and objectives supported by policy drivers and by-laws for both public and privately-owned lands.

Although we understand that the City's councillors in 2018, committed to "...always prioritise environmental sustainability and social benefit over the short-term economic benefit of the few...", there is no reference in the Kalamunda Strategic Plan to the City's role in guiding sustainable private development in biodiverse, rural, forested and fragile ecosystems.

Piesse Brook residents remain actively aware that this commitment was ignored during the City's approval of an increase in patronage from 80 to 350 persons per day for the proposed Chalet Rigi development at 415 Mundaring Weir Road. (Special Council Minutes 19th May 2020).

Piesse Brook residents continue to be appalled by the City's approval of a commercial-scale restaurant. The City tacitly also accepts its use as a function centre which is prohibited in this rural zoning.

We understand that a similar battle is in progress to preserve a biodiverse corridor planned for rezoning in the Wattle Grove South area.

While the City's *Community Engagement Report 2020* and its Vision statement reflect the high value residents place on preservation of the natural environment, the scope of the plan negates the "Vision Story". This approach of creating grandiloquent visions, with minimal substantial measures to achieve them, is either calculated or misguided as it is the most direct route to cynicism and disengagement of rate-payers.

In its list of Goals, the City of Swan's SCP is comprehensive. Under each of seventeen sustainable development goals, the SCP clearly defines The City of Swan's role. For example under Goal 11, The City's Role is clearly embraced as a leadership role.

It is stated as follows:

"The majority of City of Swan residents are fortunate to enjoy high standards of living by global standards. However, these living standards and the development patterns that support them are a major factor in producing our "per capita" CO<sub>2</sub> emission rates which are amongst the highest in the world. The City recognises its role in determining efficient living patterns and working with partners to ensure current and future communities are sustainable".

When compared with the City of Swan's SCP, or other local government strategic plans, the City of Kalamunda's Strategic Plan looks flimsy. Neither does it sufficiently reflect the priorities of ratepayers with regard to Priority 2: Kalamunda Clean and Green.

Priority 2 - Kalamunda Clean and Green, is the most significant element of the City's Strategic Plan. This is the key element on which Kalamunda has a sound future as one of the best locations to live in the Perth region and is a major attraction for tourists, we believe.

Supporting residents' priorities requires that the Strategic Plan have a strong focus on natural assets including bushland and wetlands of national, and international environmental and Aboriginal cultural significance.

The Strategic Plan must also recognise the importance to the State of Western Australia of the designated Priority 2 Middle Helena drinking water source area including the City's obligation to protect this critical resource.

A very careful and considered strategy must be adopted which sets out how this is to be achieved so that the City continues to be a biodiversity hotspot while also supporting a range of urban, rural and agricultural lifestyles.

It would lend credence to the Kalamunda's "Clean and Green" commitment if the City were to join other local authorities as a partner to the Greener Places Better Places Network.

In publishing a Strategic Plan so totally unsuited to the priorities of ratepayers and urgent need of this time, the City of Kalamunda has ignored an enormous opportunity to drive meaningful development coupled with appropriate urban forest and biodiversity strategies.

It should be noted that, in the absence of sufficient action to ameliorate the consequences of climate change, citizens are increasingly demanding accountability from institutions and governance bodies at all levels.

## 5. Summary of Recommendations

We recommend that the City incorporate the following recommendations into a revised *Kalamunda Advancing 2031: Strategic Community Plan*:

1. The presentation of the Strategic Plan is suited to its purpose;
2. The language is honest and meaningful, is suited to the function and drives the objectives of the Strategic Plan;
3. The content is revised to reflect the statutory responsibilities of a local government authority and the priorities of ratepayers with clearly defined strategies and measurement metrics;
4. That the City genuinely owns and takes leadership in implementing agreed strategies;
5. That the City substantiates its "Clean and Green" claims by joining other West Australian and nation-wide local authorities as a partner to the Greener Places Better Places Network.

We thank the City for the opportunity to review the *Kalamunda Advancing 2031 – Strategic Community Plan*.

The Committee,

Piesse Brook Preservation Group Inc.

## » Respondant 5 [sic]

28 April 2021

Dear CEO, Mayor and Councillors,

**RE: Review of Strategic Community Plan – Kalamunda Advancing 2031**

An ever increasing number of Scientists and Diplomats across the world agree that addressing the threat of global warming due to climate change in the next 10 years is critical. It is upon us as the last generation to prevent irreparable damage to our planet.

The importance of the *Kalamunda Advancing 2031 – Community Strategic Plan cannot be stressed enough.*

The City has protected approximately 2.2 hectares of land of conservation value since 2008 and over 730 hectares of native vegetation has been lost. To continue on this path of destruction would be catastrophic.

Community consultation processes conducted by the City of Kalamunda have been documented, indicating that the majority of residents do prioritise the importance of protecting our tree top canopy, wildlife, flora and fauna. As a community this relates to all land within this area. Government, Council and Private land owners are all responsible for the care taken to conserve and maintain their land.

Most private landowners do respectfully look after their properties and our natural environment, that we are so lucky to still be surrounded by here in the hills and foothills. This is what people from other areas come to see when they visit our beautiful area. It's what makes our City special.

Past history has shown that seventy-five percent (75%) of residents in Wattle Grove have continually stressed that this area should retain its rural land zoning, which allows for development that will protect the environment within this area, and yet 7 councillors voted in favour of changing the future land use to urban, against the requests of the majority of residents, whom they are there to represent.

Have the above mentioned concerns been adequately addressed in the Strategic Community Plan? The impact of possible rezoning on the unique biodiversity of the Wattle Grove South area and the clear desire of most residents to retain the rural/special rural zoning, and the environmental issues at hand. **We therefore wish to register our objections to the wording of the Strategic Community Plan – Kalamunda Advancing 2031.**

Thank you for your time and consideration of our views.

## » Respondant 6[sic]

We wish to register our Objections to the wording of the Strategic Community Plan – Kalamunda Advancing 2031 because it fails to adequately reflect documented community concerns about the environment, including the devastating loss of tree canopy across the City and the loss of local biodiversity.

It fails to adequately reflect the documented concerns of the majority of residents of Wattle Grove South about the impact of possible rezoning on the unique biodiversity of the area.

It ignores the results of years of community consultation with respect to future land use in Wattle Grove South which has clearly established the desire of most residents to retain the rural /special rural zoning of the area.

## » Respondant 7 [sic]

Greetings,

I reviewed the Strategic Community Plan -Kalamunda Advancing 2031 with great expectations. Unfortunately my expectations were somewhat dashed. It presented well as a document but without any real substance. There were pleasant photos and charts, buzz words and spin. It came across as a tick the box exercise so as to comply with a Government requirement to put forward a Strategic Plan. There was nothing concrete flowing from the document showing what was to be achieved four years on, and how and what was to be executed. Advise the Ratepayers what is actually planned for the replacement or upgrading of buildings. When and how and the cost. What roads are to be upgraded, when and where and associated costs. What is explicitly planned to protect and enhance the environment and protect the remaining tree canopy as the City has a very poor record in this area.

The City is responsible for carrying out the wishes of the people through the Council members. For this to work, Council needs to know the wishes of the Residents and actively consult with the people in the various wards at some form of an informal public forum with the City PR Officer present to record. This way the local Ward Councillor can be made aware of local issues such as environment, roads, drainage, traffic, verges etc. From these local meeting a "shopping list" can be produced and combined with the "shopping lists" from the other Wards. The "shopping lists" are then refined and given priority with reference back to the local Wards. Detail budgets should be prepared for the prioritised projects for the following four years.

Annual rates should reflect the cost to run the basic services and administration costs. Add to this basic rate cost, a detailed list of the projects selected for that year and show the cost of those projects so all expenditure is transparent and rate payers know where their rates are being spent.

The other item that should be reviewed in the strategic planning is the surplus rates that have been invested. What does that tell the Ratepayer? That the City is over charging on the rates. While this may be considered as the norm for Local Authorities and while it may be legal, I consider it is immoral to take rates that are not used. Ratepayers monies was lost with the Lemann Brothers investments crash which had it been spent would not have been lost. Rates should be raise to match what is spent not salted away in a bank or investment. It is the peoples money not the Administration's.

We all need to think and work smarter.

Regards,



## » Respondant 8 [sic]

I wish to register my Objections to the wording of the Strategic Community Plan – Kalamunda Advancing 2031 because it fails to adequately reflect documented community concerns about the environment, including the devastating loss of tree canopy across the City and the loss of local biodiversity.

I also wish to register my Objections to the wording of the Strategic Community Plan – Kalamunda Advancing 2031 because it fails to adequately reflect the documented concerns of the majority of residents of Wattle Grove South about the impact of possible rezoning on the unique biodiversity of the area.

I also wish to register my Objections to the wording of the Strategic Community Plan – Kalamunda Advancing 2031 because it ignores the results of years of community consultation with respect to future land use in Wattle Grove South which has clearly established the desire of most residents to retain the rural /special rural zoning of the area.

» EcoVision

# EcoVision Position Paper Re Review of Strategic Community Plan – Kalamunda Advancing 2031

*‘The future depends on what we do in the present.’*

— Mahatma Gandhi

April 2021

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## Overview

Thank you for the opportunity to comment on the *City of Kalamunda Strategic Community Plan – Kalamunda Advancing 2031* ('the Plan').

This is the highest level plan the city will prepare. It is unfortunate then that it fails to meet even the minimum standards required by the *Local Government Act 1995*, ignores expressed community concerns, and perpetuates the council's abysmal environmental record.

We include discrete sections on each of these inadequacies in our submission as well as commenting on the council's misguided focus and organisational mismanagement.

The importance of a strategic community plan cannot be understated, as its purpose is to document the **community's** main priorities, expectations and aspirations over a 10-year period.

A full review of such plans is required every 4 years with a desktop review every 2 years. It is disappointing to see that such 'review' as was carried out for this plan was tokenistic in the extreme, reflecting badly on the city's overall strategic planning processes. The result can only be described as a 'do nothing different' plan.

Allowing for fairness in the consultation process, we direct a single recommendation to the council.

### Recommendation

The proposed plan be rejected and replaced by a genuine plan that complies with legislation, reflects the priorities of the community as whole, and recognises the ruinous impacts of climate change on our natural environment.

**Coordinators, EcoVision**

## About EcoVision

EcoVision is a registered Town Team within the City of Kalamunda. The group evolved from a community campaign to resist industrialising up to 310 hectares of foothills Wattle Grove.

Many residents who supported the campaign have since aligned themselves with the environmental values and direction of EcoVision and continue to receive updates from the coordinators on matters of common interest.

Residents of foothills Wattle Grove who are aligned with EcoVision are fiercely protective of their community and make no apology for placing biodiversity and the natural environment at the top of our agenda. In the face of climate change, it is a supreme social value that needs to be carefully protected.

## Background

A strategic community plan is a legislative requirement as part of the Integrated Planning and Reporting Framework (IPR) of the Department of Local Government. The IPR provides a framework for establishing local priorities that are linked to operational functions.

All local governments are required to produce a plan and regulations have been made under section 5.56(2) of the *Local Government Act 1995* to briefly outline the minimum requirements to achieve this.

The 3 major parties involved in the development of a plan are the local government administration, the council and the community.

According to the guidelines, the strategic community plan 'outlines community long term (10+ years) vision, values, aspirations and priorities, with reference to other local government plans, information and resourcing capabilities.' It is not static. A full review is required every 4 years with a desktop review every 2 years.

Community consultation for *Kalamunda Advancing 2031* opened in September 2020 and closed on 31 October 2020. The city invited residents to 'Have your Say', with the comment period closing on 30 April 2021. The council said:

*Following our community workshops and surveys we've used your ideas to shape our Strategic Community Plan (Plan) and we now need you to take a look and let is [sic] know what you like, as well as highlight any area that need [sic] further work.*

This submission is our response to the council's invitation.

## Regulatory framework

As stated above, the Department of Local Government describes the purpose of the strategic community plan of a local government authority to be a document that outlines its community long-term (10+ years) vision, values, aspirations and priorities, with reference to other local government plans, information and resourcing capabilities.

The plan is the driver for all other planning and resource expenditure and ultimately must meet the identified requirements of the local community.

The department view has a legislative basis. The *Local Government Act 1995* specifies at section 5.56 that the purpose of a strategic plan is to **'plan for the future of the district'** (our emphasis) and the *Local Government (Administration) Regulations 1996*, particularly Regulation 19C, further detail the minimum legal requirements to achieve this.

In preparing the plan, a local government authority must meet the Integrated Planning and Reporting – Advisory Standard 2016 as shown at **Appendix A**.

### *Below acceptable standard*

There are 3 acceptable standards to meet – (1) Achieving Standard (lowest), (2) Intermediate Standard (average) and (3) Advanced Standard (highest).

All local governments should meet the Achieving Standard, which encompasses the minimum regulatory requirements and other provisions that ensure an acceptable minimum standard of practice. The Intermediate and Advanced Standards demonstrate the higher levels to which local governments should aspire as they strive towards achieving best practice.

The Western Australian Local Government Association (WALGA) reports that the City of Kalamunda has a population of 62,000 and total annual revenue of \$57 million.

It would be expected that a local government authority of the size and budget of the City of Kalamunda would meet the Advanced Standard, as it is now 4 years since the current *Strategic Community Plan* was adopted (2017) and a full review of the plan is required by legislation.

*Kalamunda Advancing 2031* purports to encompass the outcomes of a full review.

Regrettably, as shown below, the review does **not** adhere to all the legislative requirements for a sound strategic community plan. Nor does it meet the **minimum** Achieving Standard. Indeed, it barely meets the required minimum number of persons to be 'engaged' in the review let alone 'meaningfully' engaged.

### *Restricted definition*

The proposed plan fails to meet the minimum standard of practice because in the introduction it states that ‘the city’s focus (that is, the focus of the plan) will be on **public lands** under its management ...’

Such a severe curtailment of the scope of application of the plan is **contrary** to the Local Government Act, which specifies at section 5.56 that the purpose of a strategic plan is to ‘**plan for the future of the district**’. This means the plan must apply to the **entire local government area** and **not** simply city-managed lands (a mere 35.6 hectares).

The city cannot legally opt out of its obligations to plan for the future of the district in this respect by locally redefining what having a strategic community plan means, undermining the clear intent of the Act.

Nor should councillors accept this deeply troubling product. Local government councillors are responsible for managing the finances provided by ratepayers for the performance of the city’s functions. Paying for only **part** performance – as determined by city administrators themselves – in no way constitutes sound financial management.

We note that a similar exculpatory limitation was present in the plan adopted in 2017, which may well account for the city’s current failure to achieve any measurable gains with respect to its stated priorities.

The impact of not having a strategic plan which ‘plans for the future of the district’ is best illustrated by closer examination of the city’s failure to meet any wider district targets with respect to Priority 2: Kalamunda Clean and Green.

### *Community concerns ignored*

Like the current (2017) plan, the review lists 4 priority areas (mistakenly referred to as 6 on page 836 of the review) as the focus for allocating the city’s monetary and human resources as follows:

- **Priority 1** Kalamunda Cares and Interacts – looking after our people and providing our people with social and cultural enjoyment
- **Priority 2** Kalamunda Clean and Green – delivering environmental sustainability and maintaining the integrity of the natural environment
- **Priority 3** Kalamunda Develops – using our land and assets diversely and effectively. Supporting our local economy.
- **Priority 4** Kalamunda Leads – providing good government and leadership.

City-wide surveys repeatedly show that ratepayers value the natural environment – in particular, Priority 2 – **above all** other priorities. In recent times, 97% of respondents in the city’s 2017 and 2019 community surveys said that the city’s bushland, trees and natural vegetation were important and 96% wanted to see the integrity of the local natural environment protected and enhanced (City of Kalamunda, 2019).

100% per cent of survey respondents to the *Strategic Community Plan* engagement process (p. 13) rated 'Further enhance bushland, natural areas, waterways and reserves' as 'very important', the highest rating available for selection.

The Department of Local Government describes engaging with the community as 'essential' and a 'critical component' for the development the community plan.

*Meaningful community engagement is a critical component in the development of the Strategic Community Plan, underpinning the Integrated Planning and Reporting process. It provides an opportunity for the community to have input into decision-making and setting the direction of the local government authority.*

Yet in the review, the CEO attaches an entirely different priority as the city's 'biggest challenge' (see 'Misguided focus' below). For the council to ignore the authentic community voice in the highest level plan the city will prepare in this manner is illogical.

### *Abysmal environmental record*

In February 2021, the city released a draft *Local Biodiversity Strategy 2020–2030* for public comment.

This strategy, which underpins how the city will manage biodiversity in the city for the next 10 years, comprised a review of the previous biodiversity strategy adopted in 2008.

It shows that damage to the environment within the city has reached crisis proportions, with local government mismanagement wholly to blame. The city's abysmal failure to reflect Priority 2 considerations is highlighted by data in the draft strategy showing ongoing loss of biodiversity (and tree canopy).

The draft (Appendix E, p. 3) shows that the city has **protected a mere 2.2 hectares** of land of conservation value since 2008.

On page 5 of the Appendix, it cites Department of Biodiversity Conservation and Attractions (DBCA) figures which show that since about 2008 over **730 hectares of native vegetation has been lost**, including areas mapped as threatened ecological communities (TECs). These TECs provide vital wildlife corridors and habitat refuges for many plant and animal species, including threatened species and other Australian plants and animals that are in decline. This behaviour is problematic and possibly illegal.

On 6 March 2021, EcoVision drew the attention of the federal Minister for the Environment, the Hon. Sussan Ley, to its view that the city was ignoring environmental surveys of Wattle Grove South conducted by respected environmental consultancy AECOM.

In a response dated 13 April 2021 (see **Appendix B**), the Minister thanked EcoVision for providing evidence of the importance of the area in supporting multiple listed threatened species and ecological communities.



The Minister also gave an assurance that any referred actions under the *Environmental Protection and Biodiversity Conservation Act 1999* (Cth) for developments in the Wattle Grove South area 'will be fully assessed in relation to the potential impacts to the relevant matters of environmental significance (MNES)'.

It is shameful that the Australian Government should have to wave a big stick in order for the council to carry out its legislative and environmental responsibilities.

But it is clear we have a huge problem. For instance, of the total 23,552 hectares of native vegetation mapped in the city, **only 2445 hectares** is classified as local natural areas (draft local biodiversity strategy technical report, p. 12). Even more important, destruction is accelerating.

Overall, the draft shows that native vegetation is disappearing from the city at a rate of **53 hectares annually** (that is, every year between 2008 and 2020), even worse than the rate of vegetation clearing recorded between 2002 and 2008 (19.6 hectares a year) (draft summary, p. 8).

This abysmal record is compounded by overall loss of tree canopy in the city. The city recently attained the dubious distinction of having one of the largest reductions in tree canopy cover of **all local government authorities in Australia** over the past 4 years (Royal Melbourne Institute of Technology, 2020, *Where will all the trees be*).

Further, the city's *Environmental Land Use Planning Strategy 2019* baldly acknowledges that in the past 10 years High Wycombe has lost over 71% of its tree canopy cover and Forrestfield has lost over 65%.

This disastrous situation has developed **despite** Priority 2 of the city's current *Strategic Community Plan* requiring the city to 'deliver environmental sustainability and maintain the integrity of the natural environment'.

It is possible to conclude from the draft biodiversity strategy that the biggest single impact in the environmental disaster that is unfolding in the city is the city's failure to have in place a strategic community plan that **plans for the future of the entire district and not just city-managed lands**.

This is an unacceptable vacuum for a multi-million dollar organisation entrusted with federal, state and public funds. *Kalamunda Advanced 2031* is clearly not fit for purpose in that it reflects few – if any – of the environmental expectations of the electorate.

The fact that the current council is pushing ahead with plans to allow urban subdivision of environmentally sensitive rural Wattle Grove South (see **Appendix C**), an area almost the size of Kings Park, which is **entirely in private ownership**, illustrates the foolishness of having a strategic plan that merely seeks to conserve the environment on city-managed lands.

Indisputable ecological surveys by AECOM (see **Appendix D**) have identified 14 ecological communities, 51 flora species and 26 fauna species of conservation significance in Wattle Grove South and both significant regional and local ecological linkages traverse the area.

Rezoning the area to urban will remove most (if not all) obligations on land developers to preserve irreplaceable biodiversity and wildlife corridors.

In the same vein, the city's 2020 *Annual Report* informed residents and other readers only about low-level conservation activities occurring on the **35.6** hectares of city-managed land with **no mention of the wholesale and accelerating destruction** of the environment in the wider district.

### Misguided focus

On page 840 of the Plan, the CEO makes the following perplexing statement.

*The City's **biggest challenge** (emphasis ours) is to renew the many aging assets and build new modern facilities that meet the expectations of future generations.*

One can only wonder where on earth this conclusion came from. Certainly, it could not have been deduced from community feedback to the review. Nowhere can we find ratepayers identifying that 'managing the city's aging assets' is their greatest concern. On the contrary, residents have made it crystal clear that the environment is their number 1 concern.

While it may be far easier to focus on 'bricks and mortar' than to address the root cause of the biggest problem facing the city today – the environmental crisis described above and poor land-use planning in particular – it does not imbue electors with any confidence in the capability of the city to identify the real challenges facing the city or to come up with lasting solutions.

This skewed focus may well account for the city's failure to achieve any measurable gains with respect to Priority 2 in particular, and hence also with respect to Priority 3 and 4 as they pertain to Priority 2 over the past 4 years.

Clearly, the council administration and the majority of councillors have ignored their obligations under the Plan – and indeed all city environmental policies – over an extended period of time. They surely cannot hope that a self-selected focus on 'asset renewal' is the way to restore community trust in the workings of the present council.

## Organisational mismanagement

The Department of Local Government points to 'strong leadership' as essential for the development of a strategic plan.

*Strong leadership to support the engagement process from the Chief Executive Officer, Executive team and Elected Members will play a significant role in developing a Strategic Community Plan (website, accessed 15 April 2021).*

However, governance, or the lack thereof, appears to be the underlying cause of problems within the city. It is clear that the wording of both the current version of the plan and the proposed version, contains an 'escape clause' specifically designed to limit officers' accountability to councillors for the overall management of the city.

EcoVision has previously exposed the failure of officer reports to present the full environmental story to the council for decision-making in relation to non-city managed areas.

The failure of the revised *Strategic Community Plan* to plan for the future of the entire district – and not just city-managed lands/assets – has led to serious environmental degradation. Our environment is suffering because the council lacks an agenda that truly connects with the interests of the people who elected them.

Even the city's *Environmental Land Use Planning Strategy* (ELUPS), adopted in August 2019, does not refer to ecological linkages across the city but simply 'focuses on **public landscape management** to maintain the City's identity'.

### Accountability gap

The city's *Information Statement 2020/21* states that the city has 3 directors who are directly responsible to the CEO, who is the most senior officer within the organisation. The directors oversee 3 service areas – Corporate Services, Development Services (planning) and Asset Services (city-managed land). All staff employed by the city are responsible to, and report to, the CEO.

Unfortunately, under the current structure, **no coordinating mechanism exists** to ensure that the environmental impact of land use proposals are specifically addressed in the development of officer reports for the consideration of council.

This becomes obvious, for example, on page 857 of the Plan where no mention is made of Development Services (planning) as having any involvement in assisting with meeting Priority 2 undertakings. Nor does the Office of the CEO provide any support for this priority.

This is a serious omission as the city's draft *Local Biodiversity Strategy* concluded that the biggest single impact in the environmental disaster that is unfolding is the city's failure to adopt any **local planning policies** focusing on biodiversity (draft, p. 3). Indeed, the draft recognised that planning and development was the single greatest factor contributing to habitat fragmentation and loss of biodiversity in the city.

Within Asset Services, the city employs 4 FTE equivalent staff that form a dedicated Environmental Services Unit (draft, p. 20), who maintain and care for city-managed land with the assistance of volunteer Friends groups . However, this unit is excluded from wider district land development considerations which fall under the banner of the Director, Development Services.

The result is that the city's biodiversity strategy (and hence the 2017 iteration of the strategic community plan) with its proposed targets and implementation actions '**was not used effectively** [either] to support land-use planning decisions or to increase the protection status of identified significant natural areas in the city' (p. 5)

The clear inadequacy of the city's strategic planning processes seems to go a long way to explaining the persistent failure of successive councils, including the current council, to embrace the environmental vision and values for which they were elected.

Ironically, on 27 July 2018, the city forwarded a submission to the state government's *Green paper to reform the WA planning system*. In authorising this submission, then councillors took the position that when considering development proposals, it would **always prioritise environmental sustainability** and social benefit over the short-term economic benefit for a few.

Even a cursory analysis of *Kalamunda Advancing 2031* reveals nothing could be further from the truth.

While we don't wish to undermine the council's efforts that have benefited the community in city-managed lands, it is clear that successive councils have failed to recognise their responsibilities to plan for the environmental wellbeing of the entire city.

It is now incumbent on councillors to reject this wholly inadequate plan in favour of a strategy that reflects an authentic community voice. The replacement must embrace the view of the community in relation to the 4 priorities for the **whole district** and, in particular, take into account the environmental crisis identified in the draft local biodiversity strategy.

Ignoring the reality of the environmental crisis (as this Plan does) will not make it go away. A completely new draft is needed to address the long-term and entrenched failure of the city to achieve Priority 2 targets and ensure they become the true focus of council and community planning over the next 10 years.

## Conclusion

It is clear from the above that *Kalamunda Advancing 2031* fails to faithfully reflect the documented interests of the community or the challenges facing the city over the next 10 years.

According to the *Oxford Dictionary*, 'a review of a situation or system is its formal examination by people in authority. This is usually done in order to see whether it can be improved or corrected.'

It appears to EcoVision that the purpose of this particular review was not to improve or correct the direction of the city but merely to camouflage the city's desire to proceed with 'business as usual' under the cloak of a fake legitimacy.

The review is inadequate not only because of its truncated scope and failure to refer to the city's 'other plans, information and resourcing capabilities' but also because the community engagement process itself was flawed.

In this regard, residents were not presented with sufficient data to enable them to do anything other than reaffirm a plan that consists of vague platitudes and pious promises. Even a cursory analysis of the nature of the survey questions put to residents shows they did not allow for meaningful, fully informed responses.

Other questions also remain:

- Where in the review are the changes made necessary by the recommendations of the draft *Local Biodiversity Strategy* and particularly the recommendation to protect what little remains of rural-zoned lands in the city?
- Where is the assessment of land-use policies and strategies in relation to the city's priorities?
- What impact has climate change had on the Plan, especially since the state government has recognised the seriousness of the problem with the creation of a Minister for Climate Action?
- Where is the evidence in the plan that reflects the fact that the majority of councillors supported a motion to declare a 'climate emergency' in the city not 12 months ago with much media fanfare?

In summary, in order to restore the community's diminishing trust in the democratic process, it is vital that councillors **reject** this tokenistic plan and start over on a proper legislative basis. Quite simply, councillors need to show that they 'get it' and are willing to do something about the real problems facing our city before it is too late – for them and us.

## Appendix A

Standards expected of local government authority Strategic Community Plans under the state government’s Integrated Planning and Reporting Framework.

### 2. Strategic Community Plan

Element	Regulatory requirements	Standards
<b>Strategic Community Plan</b>	<p>A Strategic Community Plan:</p> <ul style="list-style-type: none"> <li>(i) Is for a minimum 10-year timeframe.</li> <li>(ii) States community vision, aspirations, and objectives.</li> <li>(iii) Was developed or modified through engagement with the community, and this is documented.</li> <li>(iv) Has regard to current and future resource capacity, demographic trends and strategic performance measurement.</li> <li>(v) Is adopted, or modifications to it are adopted, by an absolute majority of council.</li> <li>(vi) is subject to a full review scheduled for 4 years from when it is adopted.</li> </ul> <p>References:  <i>Local Government Act 1995</i>, s 5.56  <i>Local Government (Administration) Regulations 1996</i>; Regulation 19C, 19D</p>	<p><b>Standard is NOT met:</b>                      If a Council has not adopted a Strategic Community Plan that meets all of the regulatory requirements.</p> <p><b>Achieving Standard:</b>                      Achieving Standard is met when:</p> <ul style="list-style-type: none"> <li>• A Council has adopted a Strategic Community Plan that meets all of the regulatory requirements<sup>1</sup></li> <li>• The local government has a community engagement policy or strategy</li> <li>• Community engagement<sup>2</sup> involves at least 500 or 10% of community members, whichever is fewer, and is conducted by at least 2 documented mechanisms</li> <li>• A Strategic Review is undertaken every two years, alternating between a Minor Strategic Review and a Major Strategic Review</li> </ul> <p><b>Intermediate Standard:</b>                      Intermediate Standard is met when:</p> <ul style="list-style-type: none"> <li>• The Strategic Community Plan connects most of the activities and services that are delivered by the local government with the community’s vision, aspirations and objectives</li> <li>• The Strategic Community Plan takes into account a range of relevant external factors, including relevant plans of State and Commonwealth agencies</li> <li>• Community engagement involves more than the minimum number of community members as provided for in the Achieving Standard, is inclusive and uses more than</li> </ul>

<sup>1</sup> Note that the IPR Framework and Guidelines refers to community aspirations encompassing vision, outcomes and priorities. These elements will meet the regulatory requirements, however the terminology is flexible. It is acknowledged that different local governments will use different terms, such as goals, objectives, key result areas or key focus areas instead of outcomes.

<sup>2</sup> Refers to Major Strategic Review

Strategic Community Plan (cont.)

Element	Regulatory requirements	Standards
		<p>the minimum number of documented mechanisms that apply in the Achieving Standard</p> <p><b>Advanced Standard:</b> Advanced Standard is met when:</p> <ul style="list-style-type: none"> <li>▪ The Strategic Community Plan meets Achieving and Intermediate standards</li> <li>▪ The Strategic Community Plan connects all of the activities and services that are delivered by the local government with the community's vision, aspirations and objectives</li> <li>▪ The Strategic Community Plan demonstrates effectiveness in achieving community objectives</li> </ul>



## Appendix B



Australian Government  
Department of Agriculture,  
Water and the Environment

MC21-002054

Dear

Thank you for your email of 6 March 2021 to the Hon. Sussan Ley MP concerning the Wattle Grove South area being developed by the City of Kalamunda. The Minister has asked me to reply to you on her behalf.

After reviewing the 28 February 2020 AECOM consultancy report prepared for the City of Kalamunda that you have provided in your correspondence, the Department notes the number of listed threatened species and ecological communities, which are considered to be matters of national environmental significance (MNES) protected under the *Environment Protection and Biodiversity Conservation Act 1999 (Cth)* (EPBC Act).

The Department has not received a referral under the EPBC Act for the urban development in the Wattle Grove South by the City of Kalamunda. A person proposing to take an action that is likely to have a significant impact on a MNES must refer their proposal for assessment under the EPBC Act. However, not all actions impacting MNES will have a significant impact and therefore require assessment and approval. The Department has written to the City of Kalamunda to advise them of their obligations under the EPBC Act including the obligation to refer actions that are likely to have a significant impact on MNES.

As you may be aware, environmentally sensitive areas (ESAs) are declared by the Western Australian Minister for Environment under section 51B of the *Environmental Protection Act 1986 (WA)* (EP Act). These areas also encompass declared World Heritage properties, listed National Heritage places and Ramsar wetlands of international importance, which are protected MNES under the EPBC Act. However, listed threatened species and communities protected under the EPBC Act are not part of this determination.

Thank you for providing evidence of the importance of the area in supporting multiple listed threatened species and ecological communities. Any referred actions under the EPBC Act for developments in the Wattle Grove South area will be fully assessed in relation to the potential impacts to the relevant MNES.

Thank you again for bringing your concerns to the Government's attention.

Yours sincerely

Cynthia Piscitelli  
A/g Assistant Secretary  
Environment Assessments West Branch (WA, SA & NT)

13 April 2021



## Appendix C

### Wattle Grove South case study

In 2018, the council proposed to rezone a 350-plus hectare area of Wattle Grove South industrial. Due to a high level of community opposition, this move was defeated. In 2020, the council proposed to rezone the area urban. This move also engendered a high level of community opposition that continues to this day.

The city's *Governance and Policy Framework* underlines the council's obligation to the people who elected them: 'Democratic governance exists when a government governs for and on behalf of its community', and 'Policies and programs [reflect] the mandate Councils have been given by their electors'.

The council seems not to acknowledge their obligation and duty in this area.

Further, the officer report on the issue to councillors did not mention that rezoning would potentially (or inevitably) affect the solid environmental aims of Priority 2. It was as if this key council priority (as stated below) had never existed. We believe that this omission had the potential to undermine proper decision-making by councillors.

### Priority 2 Kalamunda clean and green

#### 2.1 To protect and enhance the environmental values of the City

##### 2.1.1 Enhance our bushland, natural areas, waterways and reserves

Urban subdivision will have the direct effect of removing all regulated environmental protections from a known unique biodiversity hotspot (see **Appendix B**) in the city with its criss-crossing regional and local ecological linkages, all simply to provide economic rewards to a developer with no affinity for the area.

A review of the *2020 Local Biodiversity Strategy* recognised that planning and development was the **single greatest factor** contributing to habitat fragmentation and loss of biodiversity in the city.

Council administration (and the 7 to 3 majority of councillors) seem determined to ignore the fact that the vast majority of electors oppose the proposal, and they continue to keep rejecting or ignoring criticism.

All eyes now turn to a proposed review of the state government's North-East Sub-Regional Planning Framework, which covers the City of Kalamunda, due later this year.

It is expected that state government officers would take their responsibilities much more seriously than most of the current city councillors who appear to consider themselves entitled to design their own city regardless of residents' wishes.

## Appendix D

### 1. *AECOM consultancy*

The City of Kalamunda is part of the South West Australia Ecoregion, one of Australia's 2 global biodiversity hotspots and home to a variety of unique flora and fauna that are under serious threat.

In December 2018, the City of Kalamunda engaged AECOM consultancy to conduct environmental surveys of foothills Wattle Grove purportedly to inform future planning directions. The city chose to describe the study area as Wattle Grove South and published the resultant AECOM surveys on the city's website in March 2020.

The AECOM ecological surveys identified 14 ecological communities, 51 flora species and 26 fauna species of conservation significance in the survey area which is approximately 350-plus hectares – almost the size of Kings Park.

It reported a total of 192 vertebrate and invertebrate fauna species have been recorded within the survey and surrounding area, including endangered red-tailed black cockatoos, Baudin's cockatoos, Carnaby's cockatoos, and the local native diggers – quenda (bandicoots).

It identified a minimum 730 breeding and potential breeding trees and speculated that this number was likely to seriously underestimate the case. In addition, the AECOM authors recommended that all trees in the study area be retained wherever possible, observing that mature trees take decades to establish and as such should be considered high value.

### 2. *Professor Stephen Hopper AC*

UWA Professor Stephen Hopper was WA's first state government flora conservation researcher (1977–1992) and then Director of two world-class botanic gardens –Perth's Kings Park 1992–2004 and the Royal Botanic Gardens, Kew in London 2006–2012.

In 2012 Professor Hopper was awarded the Companion of the Order of Australia (AC) for eminent service to as a global science leader in the field of plant conservation biology, particularly in the delivery of world class research programs contributing to the conservation of endangered species and ecosystems

Professor Hopper read the AECOM survey report and stated (with our added emphasis):

**The report reinforces that you live in an environmentally sensitive area indeed.** It encompasses one Commonwealth threatened ecological community (TEC), three WA listed TECs, one threatened plant listed by WA and the Commonwealth as vulnerable (*Conospermum undulatum*), two Commonwealth and WA listed threatened Cockatoo species and their foraging and nesting habitat (730 breeding and potential breeding

trees were recorded), plus Quenda ( a WA Priority 4 – monitoring - species).

I note that the consultants had to sample the area, rather than survey it in its entirety, and point out, therefore, that additional TECs and threatened species habitat may exist on unsurveyed private properties.

**I see merit, on this evidence, on retaining the area as Special Rural zoning, rather than urban intensification.**

### **3. Dr Alex George AM**

Dr Alex George received an Order of Australia (AM) in the honours list announced on 11 June 2012 for service to conservation and the environment as a botanist, historian and author, particularly in the area of Australian flora, and through roles with national and international professional organisations:

Dr George, Adjunct Professor Murdoch University, also read the AECOM report and commented:

These surveys provide an in-depth description of the physical and biological attributes of the area. They are comprehensive except in covering just 96 of the 262 properties within the designated area. Access for survey to those omitted was declined by the owners.

The area lies largely on the Ridge Hill Shelf complex that, even at the time of foundation of Western Australia in 1829, did not cover a large area and has been impacted severely by development. The complex occurs only along the foot of the Darling Scarp in the Perth Metropolitan Area. **It contains vegetation and flora that occur nowhere else.** As noted in the report, less than 6% of the original area retains its natural vegetation.

**The report confirms the richness and importance of the flora and fauna of the area.**

It is likely that the unsurveyed properties contain examples of the rare flora and significant fauna habitat that contribute to the total biodiversity value of the area. Each property would contribute in providing habitat (shelter, food, breeding sites) for animals. Birds, insects and other animals that are an integral part of the natural environment move between these patches for their own well-being and survival, and in so doing ensure pollination of native flora and, to some extent, dispersal of seeds.

Given that there is no land within the survey area that is reserved for the purpose of conservation, **it is vital that the remaining pockets of natural vegetation be retained, otherwise a unique example of the State's biodiversity will edge close to extinction.** Landowners in the

area should be advised of the conservation value of their properties and encouraged to manage them for the long term.

It should be stressed that it would not be possible to offset the area with bushland elsewhere since, as stated above, **there is virtually nowhere equivalent in its landforms and biodiversity.**

The report provides a sound baseline against which future surveys may be monitored. Landowners might be given copies and asked to report sightings of fauna, new records and seasonal changes in plants, and efforts to control weeds.

In 50, 100 years' time, residents (and the City) will look back and commend the present generation for its foresight and wisdom in retaining the natural attributes of the area.

It is interesting to note that Dr George discovered a new species of banksia in the Wattle Grove South area in 1972. Unfortunately, due to uncurbed development, this species is no longer seen in this area.

A third WA environmental scientist has identified deficiencies related to the methodology used in the survey which, in her considered view based on prior knowledge of the area, would have resulted in the surveys most likely **understating** the environmental significance of the area.

In summary, the AECOM environmental survey confirmed that Wattle Grove South contains **significant environmental attributes**, including the existence of rare flora and endangered fauna as listed under the Commonwealth *Environment Protection and Biodiversity Conservation Act 1999* and the state *Environmental Protection Act 1986* and yet extraordinarily, 7 councillors still voted to facilitate the destruction of this environmentally sensitive area.

The city paid \$43,500 for AECOM to conduct these ecological surveys of this area and yet officers did not see fit at the time to inform councillors that adopting their recommended action to facilitate future urban subdivision of the study area, with block sizes as small as 300 square metres, may well impact on the city's ability to achieve Priority 2 or the targets identified in the draft *Local Biodiversity Strategy*.

Nor does it appear that officers informed Nam Natura Consultancy, the consultants responsible for preparing the draft strategy, of the existence of the AECOM surveys as shown by the reference list in the technical report, despite this earlier fieldwork being of utmost importance to their consultancy brief.

It appears to residents aligned with EcoVision that the city administration has deliberately sought to downplay the significance of the AECOM findings, as it has made no secret of its desire to facilitate future urban subdivision of Wattle Grove South.

Attempts to rezone this environmentally sensitive area by city administrators have been relentless, despite the opposition of 75% of affected residents and without any legislative imperative requiring rezoning.

In light of the serious findings of the draft Strategy, councillors would be remiss in fulfilling their legal obligations as councillors not to question why the city has deliberately sought to downplay the significance of the AECOM ecological findings in relation to determining future land use in Wattle Grove South, keeping its existence from the consultancy group and making no mention of it in the *Annual report*.

As stated in the draft Strategy, urban subdivision of this area would have the direct effect of removing all regulated environmental protections from a known unique biodiversity hotspot in the city with its criss-crossing regional and local ecological linkages, in favour of a developer with no affinity for the area.

Unfortunately, an environmentally destructive council decision in relation to future land use in Wattle Grove South serves only to illustrate the inherent hypocrisy of the city pretending concern for the environment through the adoption of an updated biodiversity strategy.

This is especially the case because the technical report makes it clear (although in more temperate language) that the previous version of the strategy merely provided a fig leaf for the city's long history of environmental vandalism.



## Phase 2 | Engagement Promotion

### Communications included:

- » Community Feedback Form
  - » Social Media Awareness
  - » Website Visibility/Link
  - » Media Release
  - » Ad in local paper
  - » Posters for shopping centres
  - » Flyers and inclusion in City commissioned EDMs
  - » Copies of the survey and supporting documentation was issued to all school's in the City's catchment
  - » Face-to-Face discussions led by Leadership Team
- Content was posted across the City's buildings and shared with Stakeholders and interest groups.

### Feedback Form:

**Our Kalamunda Advancing 2031 Strategic Community Plan is ready!**

Comments close: 5pm, Friday 30 April 2021

Within the City's four (4) Priority Areas collectively there are 15 Objectives and 31 Strategies. Do you agree with the Objectives?  Yes  No

7. What else would you like to see in the Plan?

What will be removed?

Which services are important to finalising the Plan?

Comments close 5pm, Friday 30 April 2021.

**Have Your Say**

The Plan lists four (4) Priority Areas for the City. How would you rate the importance of the following:

	Very Important	Important	Uncertain	Not Important	Unnecessary
1. Priority 1: Kalamunda Cares and Interacts	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2. Priority 2: Kalamunda Clean and Green	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3. Priority 3: Kalamunda Develops	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4. Priority 4: Kalamunda Leads	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Can receive this form:  
 By Email: enquiries@kalamunda.wa.gov.au  
 In Person: Administration, 2 Railway Road, Kalamunda  
 Feedback can also be submitted online at: [engage.kalamunda.wa.gov.au](http://engage.kalamunda.wa.gov.au)

City of Kalamunda  
 2 Railway Road, Kalamunda WA, 6926

### Advertisement:

**Our Kalamunda Advancing 2031 Strategic Community Plan is ready!**

Following our community workshops we've used your ideas to shape our Strategic Community Plan and we now need you to take a look and let us know what you like, as well as highlight any areas that need further tweaking. With your help we will create a future we are all proud of!

Comments close: 5pm, Friday 30 April 2021

Have your say at [engage.kalamunda.wa.gov.au](http://engage.kalamunda.wa.gov.au)

For more information, or to obtain hard copies, contact:  
 In Person: City of Kalamunda, 2 Railway Road, Kalamunda  
 Phone: (08) 9257 9999  
 Online: [engage.kalamunda.wa.gov.au](http://engage.kalamunda.wa.gov.au)  
 Email: [enquiries@kalamunda.wa.gov.au](mailto:enquiries@kalamunda.wa.gov.au)  
 Post: PO Box 42 Kalamunda WA 6926

City of Kalamunda



**Social Media:**

**Campaign metrics**

Total Followers <b>14,167</b>	Impressions <b>6,585</b>	Engagements <b>105</b>	Comments <b>0</b>	Avg. Engagement Rate <b>1.48%</b>
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Channel    

**Top Performing Posts:**




**April 21, 2021 6:27am** City of Kalamunda

Have You Seen our latest Strategic Community Plan? We want to know what you think - but time is running out to have your say! 🗨️ Comments close: 5pm, Friday 30 April 2021. 📄 Have your say at [Interact.net.au](#)

Impressions <b>2,436</b>	Reach <b>2,207</b>	Reactions <b>1</b>
Likes <b>1</b>	Comments <b>0</b>	Shares <b>8</b>
Clicks <b>42</b>	Engagement Rate <b>2.09%</b>	

🕒 Last updated 6 hours ago



**April 29, 2021 6:35am** City of Kalamunda

tick tock ... 1 more day to get your comments in ... Check out our Strategic Community Plan and let us know what you think! 🗨️ Comments close tomorrow @ 5pm (30 April 2021) 📄 Have your say at [Interact.net.au](#)

Impressions <b>780</b>	Reach <b>746</b>	Reactions <b>1</b>
Likes <b>1</b>	Comments <b>0</b>	Shares <b>1</b>
Clicks <b>9</b>	Engagement Rate <b>1.41%</b>	

🕒 Last updated 8 hours ago





**Shopping Centre Promotion:**

**Our Kalamunda Advancing 2031 Strategic Community Plan is ready!**

Following last year's community workshops we've used your comments to shape our Strategic Community Plan and we now need you to take a look and let us know what you like, as well as highlight any areas that need further tweaking. With your help we will create a future we are all proud of!

Comments close: **5pm, Friday 30 April 2021**

Have your say at [engage.kalamunda.wa.gov.au/scp](https://engage.kalamunda.wa.gov.au/scp)

For more information, or to obtain hard copies, contact:  
 In Person: City of Kalamunda, 2 Railway Road, Kalamunda  
 Phone: (08) 9257 9999  
 Online: [engage.kalamunda@wa.gov.au](mailto:engage.kalamunda@wa.gov.au)  
 Email: [engage@kalamunda.wa.gov.au](mailto:engage@kalamunda.wa.gov.au)  
 Post: PO Box 42 Kalamunda WA 6026

"Following our recent community workshops and surveys, we've used your ideas to guide our Strategic Community Plan review and now we need you to tell us what you like or if anything needs tweaking!"

**Why is the Plan important?**

Our Strategic Community Plan is the highest-level plan that the City prepares. It documents the community's vision, outcomes and priorities over a 10-year period and is required to undergo a major consultative review every four years.

Comments close: **5pm, Friday 30 April 2021**

Check it out online at [engage.kalamunda.wa.gov.au/scp](https://engage.kalamunda.wa.gov.au/scp)

**EDM Promotion:**

**Our Kalamunda Advancing 2031 Strategic Community Plan is ready!**

Comments close: **5pm, Friday 30 April 2021**

Following our community workshops and surveys we've used your ideas to shape our Strategic Community Plan (Plan!) and we now need you to take a look and let us know what you like, as well as highlight any areas that need further work.

**Why does the City need to review the Plan?**

Every five years the City of Kalamunda reviews its strategic direction - as required by the State Government Integrated Planning and Reporting Framework. Every four years, the City undertakes a major review to ensure we stay up to date with the needs and wants of the community. This approach ensures we can plan and deliver a better future for everyone!

You can also use the link below to review the results of our community engagement regarding the workshops and consultation with community groups that helped shape Kalamunda Advancing - Community Strategic Plan 2031.

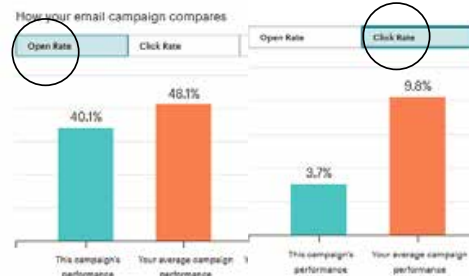
Comments close **5pm, Friday 30 April 2021.**

Please ensure you have read Kalamunda Advancing 2031 - Community Strategic Plan prior to taking the survey.

[Have Your Say Now](#)

Our mailing address is: [engage@kalamunda.wa.gov.au](mailto:engage@kalamunda.wa.gov.au)

**Mailchimp:**



**Engage Portal:**

Statistics

Delivered	23 Apr 2021, 12:09	
Sent	259	100%
Open Rate	138	53.7%
Clicks	42	10.2%
Marked spam	0	0%
Bounce rate	1	0.4%
Unsubscribed	0	0%

How do your stats compare to others in the same industry?  
 Industry average benchmarks: ⓘ

Open Rate	21.06%
Click Rate	3.32%
Bounce rate	0.20%
Spam	0.01%
Unsubscribe	0.22%

Statistics source