

City of Kalamunda 2024 Strategic Risk Register						
ID No.	Risk Description (revised)	Risk Owner	Treatment Actions in past 12 months	Current Risk Rating		
				Consequence	Likelihood	Current Risk Level
1.	The City fails to plan and deliver Strategic Community Projects within budget and in accordance with Project milestones.	CEO	Council endorsed two major advocacy projects and funded design development and resourcing to reduce future construction risk. Regular meeting with Local Politicians raising awareness of priority projects. Continue building partnerships with community stakeholders. Council endorsed a PMO office to improve future delivery of future projects. Asset lifecycle costs to be embedded as part of project considerations within PMO.	Critical	Possible	High
2.	The City fails to meet its financial ratio targets outlined in the LTFP leading to criticism.	CEO	Revenue diversification Council have endorsed the OSRAP and the current year budget reflects an adjustment for OSRAP.	Critical	Possible	High

City of Kalamunda 2024 Strategic Risk Register						
ID No.	Risk Description (revised)	Risk Owner	Treatment Actions in past 12 months	Current Risk Rating		
				Consequence	Likelihood	Current Risk Level
3.	Ineffective processes or funding to deal with the forecast impacts of a changing climate.	Director Asset Services	The City has drafted a climate change action plan with recommended actions which will need funding over coming years. Adoption and implementation of the Plan would see the risk being largely mitigated.	Major	Possible	High
4.	A significant breach of environmental regulations occurs on contaminated land under the City's control through ineffective management.	Director Community Engagement	Strong focus on management interventions such as register of contaminated sites, investigation and monitoring of priority sites. Adherence to DWER statutory requirements community education and increased insurance.	Major	Possible	High
5.	Community opposition to new urban development places constraints on housing supply and diversity, significantly impacting housing affordability.	Director Development Services	Review and establish strategic planning frameworks in consultation with the State Government and community to ensure adequate housing supply & diversity to meet projected population increases and changes in demographics.	Significant	Possible	High

City of Kalamunda 2024 Strategic Risk Register						
ID No.	Risk Description (revised)	Risk Owner	Treatment Actions in past 12 months	Current Risk Rating		
				Consequence	Likelihood	Current Risk Level
6.	The City suffers a material breach of Information Security through ineffective protocols and processes	Director Corporate Services	Testing of Disaster Recovery Plan, Testing Business Continuity Plan. Increased insurance, cloud migration, increased 3rd party penetration testing, backup environment, 2nd firewall, plus increased resourcing and capability of team.	Significant	Possible	High
7.	A significant breach of planning regulations occurs through ineffective compliance actions on conditions of development approval.	Director Development Services	Focus on compliance auditing of conditions of high-risk development approvals.	Significant	Possible	High
8.	Proposed amendments to the Local Government Act create uncertainty and community angst in how we govern.	CEO	Engagement with Council Provision of induction training Advocacy with the LG Sector. Policy and Procedures updated reflecting LG Act amendments.	Significant	Likely	High
9.	Increase in workforce injuries by not properly identifying and mitigating safety risks).	CEO	Risk treatment includes regular audits, development of a draft safety management plan and monthly safety incident reporting. Launched a culture and safety initiative. WHSAR Committee meets quarterly to oversee strategic WHS. with monthly reporting to KLT.	Major	Unlikely	Medium

City of Kalamunda 2024 Strategic Risk Register						
ID No.	Risk Description (revised)	Risk Owner	Treatment Actions in past 12 months	Current Risk Rating		
				Consequence	Likelihood	Current Risk Level
10.	Environmental degradation occurs as a result of inadequate policy measures to manage the impact of population growth and development.	Director Development Services	Policy development resulting in improved development controls and resource allocation.	Major	Unlikely	Medium
11.	Unsatisfactory decision making occurs as a result of ineffective governance.	CEO	LG Act Review Policy Review Professional governance staff Comprehensive councillor induction program	Significant	Unlikely	Medium
12.	The City fails to meet its requirements within the Emergency Recovery phase of a disaster due to inadequate emergency management processes.	Director Development Services	Emergency recovery testing, monitoring and review of disaster recovery plan and bushfire risk management plan. External reviews of recovery exercises LEMC Meetings Collaboration with relevant Central Agencies.	Major	Rare	Low