

Short Term: 1-3 Years

Medium Term: 4-8 years

Long Term: 9 Years plus

Objective			
Strategic Direction	Action	Priority	Responsibility
Protect environmentally significant areas from encroaching development.			
1.1. Native plant species to be prioritised over exotic species for revegetation.	1.1.1. Any form of POS development, whether it be through subdivision, acquisition or improvement to ensure that only native species are planted unless there is a significant cultural or heritage reason otherwise.	Ongoing	Parks and Environment / Statutory Planning / Strategic Planning / Community Development / Assets
1.2. To reduce water consumption, water sensitive plants to be used for revegetation.	1.2.1. Any form of POS development, whether it be through subdivision, acquisition or improvement to ensure that only water sensitive vegetation is planted unless there is a significant cultural or heritage reason otherwise.	Ongoing	Parks and Environment / Statutory Planning / Strategic Planning / Community Development / Assets
1.3. To assess the quality of POS reserves classified as biodiversity assets and reserves with a nature function to be considered for assessment.	1.3.1. Assessments of the Biodiversity Assets and nature reserves identified in this Strategy to be undertaken by the City. Assessment methodology to consider the ecological viability assessment matrix identified in the Local Biodiversity Strategy 2008 and recognised contemporary environmental assessment methodologies.	Short Term	Parks and Environment
1.4. Biodiversity assets to be environmentally enhanced.	1.4.1. Utilising this Strategy as an overarching authority, a project specific brief for the improvement of Biodiversity Assets should be prepared and undertaken. The assessments of Biodiversity Assets in Action 1.3.1 are to inform the improvements required. Any improvements are for environmental enhancement (tree planting, pest and disease mitigation, wildlife habitat etc.) or to be complimentary (footpaths, seating etc.). Improvements should not impact on the environmental integrity of the reserve unless unavoidable for bushfire mitigation reasons.	Medium Term (Project Brief)	Parks and Environment
1.5. Identify reserves that can be rehabilitated / revegetated through offset plans.	1.5.1. Utilising this Strategy as an overarching authority, a project specific brief for the development of a framework that identifies all available land areas that can be rehabilitated / revegetated through offset plans for the City to be utilised as environmental offsets. The Environmental Planning Strategy, Local Biodiversity Strategy 2008 and Local Environment Strategy are to assist in informing rehabilitation and revegetation plans and offset areas.	Short Term	Parks and Environment

1.6. Ensure any lost native vegetation is replaced.	1.6.1. Where the removal of native vegetation at a POS reserve is proposed due to improvements or transfer, 'significant trees' removed are to be replaced by three times the number of 'advanced trees' either at the reserve, reserve in the locality or a reserve which has an improvement project to be undertaken within 12 months of the tree removal.	Implement from 2019 - Ongoing	Parks and Environment / Strategic Planning / Assets / Community Development
1.7. Assist and advocate for Friends Groups at POS reserves.	1.7.1. Provide resources and assistance to existing Friends Groups to enhance the environmental integrity of reserves.	Ongoing	Parks and Environment
	1.7.2. Actively advocate via social media platforms, City's website and print media for Friends Groups to form at POS reserves which do not have an existing Friends Group.	Initiate 2019 - Ongoing	Parks and Environment / Customer and Public Relations
Optimise the use of the City's resources to achieve effective and efficient POS outcomes.			
2.1. All new Structure Plans and modified Outline Development Plans to allocate POS in accordance with Liveable Neighbourhoods requirements and address deficiencies identified in the Strategy.	2.1.1. Future Structure Plan areas to address POS deficiencies identified in the Strategy with a particular focus on the provision of sports space in High Wycombe and Wattle Grove. It is noted that not all the sports space requirements will be achievable through the future subdivision of Maida Vale South, Wattle Grove South and Forrestfield North urban growth areas.	Ongoing in accordance with Structure Plan timelines – Forrestfield North, Maida Vale South and Wattle Grove South all anticipated to be addressed in the Short-Medium Term.	Strategic Planning
2.2. The City to potentially transfer POS that does not serve any functional benefit to the community. Ensure that any POS identified for potential transfer lacks either active, passive or environmental function.	2.2.1. Utilising this Strategy as an overarching authority, a project specific brief for the transfer of low grade POS sites (identified in Appendix 12) should be prepared and progressed. This process requires community consultation in line with the Community Engagement Protocol outlined in Appendix 13. It is noted that work has already commenced on one site within the City at Cambridge Reserve.	Short Term (Project Brief)	Strategic Planning
2.3. To acquire POS in suburbs where POS is below Liveable Neighbourhoods requirements.	2.3.1. Utilising this Strategy as an overarching authority, a project specific brief for the identification of acquisition sites should be prepared and undertaken with a focus on consolidating and expanding on existing POS areas.	Medium Term (Project Brief)	Strategic Planning
	2.3.2. Funds raised from the transfer of POS and cash-in-lieu to be utilised to acquire sports space sites and POS in suburbs below POS 10% provision.	Medium Term	Strategic Planning / Community Development
2.4. To recommend a cash-in-lieu conditions are imposed for subdivision creating three or more lots.	2.4.1. For any proposed subdivision creating three or more lots, the City will recommend to the Western Australian Planning Commission that it imposes a Public Open Space (cash-in-lieu) condition where appropriate.	Ongoing	Strategic Planning / Statutory Planning

	2.4.2. Prepare Local Planning Scheme provisions to enable the City to recommend cash-in-lieu conditions are imposed for subdivisions creating three or more lots.	Short Term	Strategic Planning / Statutory Planning
2.5. To investigate strategic subdivision of underperforming areas of POS.	2.5.1. Utilising this Strategy as an overarching authority, a project specific brief for the transfer of low grade POS sites (identified in Appendix 12) should be prepared and progressed. This process requires community consultation in line with the Community Engagement Protocol outlined in Appendix 13. It is noted that work has already commenced on one site within the City at Cambridge Reserve.	Short Term (Project Brief)	Strategic Planning
2.6. The City, as funding and resources permit increase the quality of POS for community benefit through an increase in the number of 'A' grade reservations	2.6.1. Utilising the Strategy as an overarching authority, project specific briefs for the improvement of low grade and strategic POS sites should be prepared and undertaken to increase the number of 'A' grade reservations (identified in Appendix 12).	Initiate Short Term – Ongoing – Refer to Appendix 12 for Priority List	Parks and Environment / Assets / Community Development
	2.6.2. As funding and resources allow, the City should aim to enhance three reserves per annum. Funds raised from the transfer of POS and cash-in-lieu are to be utilised to fund the improvement of POS reserves.	Initiate Short Term – Ongoing – Refer to Appendix 12 for Priority List	Parks and Environment / Assets / Community Development / Strategic Planning / Finance
2.7. The City to review P&R Land that is currently developed and prioritise the improvement of undeveloped areas.	2.7.1. The City to liaise with the relevant state agencies in reviewing and assessing developed P&R land and identifying areas that require improvement. The assessment to consider land in relation to future use and the significance for the local area including environmental, drainage, recreational, and tourism opportunities and community values.	Medium Term	Parks and Environment / Assets
2.8. Appropriate planning and policy considerations are developed to support retention of functional POS.	2.8.1. The City prepare a Local Planning Policy (LPP) which states the City is to adhere to Liveable Neighbourhoods – Element 4 Public Parkland design guidelines and includes provisions which are applicable to the local context.	Short Term	Strategic Planning / Statutory Planning
	2.8.1.1. The LPP is to stipulate that future POS sites are to be of a Neighbourhood level at a minimum or Biodiversity Assets where important environmental assets are to be protected, with an emphasis on multi-use sites, if such sites cannot be provided as part of subdivision a cash-in-lieu condition to be imposed to fund acquisition of large land parcels and improvement of Neighbourhood, District and Regional level reserves. Development of new POS sites should follow DSR Guidelines.		
2.9. Allocated drainage and utilities in POS to be appropriately located, designed, managed and safe.	2.9.1. A project specific brief is to be prepared for the assessment of all drainage and utilities located in POS and implement schedule of	Medium Term (Project Brief)	Assets

	improvements. Assessment is to identify drainage and utilities that are poorly located, not well managed, poorly designed and are considered unsafe for the community.		
	2.9.2. Future POS development to ensure that drainage and utilities are appropriately located, maintained, designed and safe for the community.	Ongoing	Assets
Ensure POS is safe for all members of the community.			
3.1. Phased installation of low level solar powered lighting to be undertaken on park areas of a neighbourhood level and above where footpath access is provided to improve site security.	3.1.1. A project specific brief to implement a schedule for the installation of low level solar powered lighting through POS sites of a neighbourhood level and above, should be prepared and undertaken where appropriate.	Medium Term (Project Brief)	Assets
3.2. Disability access paths to be provided to all parks of a neighbourhood level and above.	3.2.1. Utilising this Strategy as an overarching authority, a project specific brief to implement a schedule for the installation of disability access pathways to all POS sites of a neighbourhood level and above, should be prepared and implemented.	Medium Term (Project Brief)	Assets / Community Development
	3.2.2. Future POS development to ensure that disability access pathways to all POS sites of a neighbourhood level and above are provided.	Ongoing	Assets / Community Development / Statutory Planning
3.3. Ensure passive surveillance of POS is optimised.	3.3.1. The Housing Strategy to address passive surveillance, stating that new subdivisions and Structure Plans are to ensure that houses adjacent to POS are to face reserves and densities surrounding POS to be maximised.	Short Term	Strategic Planning
	3.3.2. The Housing Strategy to identify POS reserves to have increased residential densities in the immediate surrounds.	Short Term	Strategic Planning
Provide high levels of access both within and to POS.			
4.1. To improve pedestrian access traversing through existing areas of POS.	4.1.1. A Project specific brief for the improvement of pedestrian access through low grade POS sites where access has been identified as poor, should be prepared and undertaken. POS of a Neighbourhood level and above are to be prioritised. Pathways are to be constructed to a standard that allows for wheelchair access.	Medium Term	Assets
4.2. To improve pedestrian and cycling access to and from POS.	4.2.1. A project specific brief for the identification of locations for pedestrian and/or shared access pathways to and from POS, and linking with residential areas and activity centres to be prepared and undertaken.	Short Term	Assets / Strategic Planning

	POS of a Neighbourhood level and above to be prioritised. Link to Action 3.2.1 and 4.1.1.		
4.3. To improve public transport access to and from POS.	4.3.1. To liaise with the Public Transport Authority on improving and adding bus routes which link residential areas and activity centres to POS of a Neighbourhood Level and above.	Medium Term	Strategic Planning
Provide the community with health, recreational, organised sport and social opportunities.			
5.1. Acquisition of POS via subdivision and generally funded through Development Contribution Plans.	5.1.1. The City to acquire areas of POS through the subdivision process in accordance with any relevant Development Contribution Plan, Structure Plan, Outline Development Plan and/or any endorsed POS Strategy Plans.	Ongoing	Strategic Planning
	5.1.2. Acquisition of POS through subdivision is to have due regard to ensuring the land meets accessibility and functionality requirements. Ensure the provision of POS through subdivision and Development Contribution Plans addresses POS deficiencies identified in the Strategy with a particular focus on sports space in High Wycombe and Wattle Grove. It is noted that not all the sports space requirements will be achievable through the future subdivision of Wattle Grove South and Forrestfield North urban growth areas.	Ongoing. The acquisition of sports space to utilise the timeline schedule in Section 4.3 Observations (Sports Space) as a guideline.	Strategic Planning / Community Development
5.2. The City is to investigate opportunities to acquire strategically important sites for POS. The acquisitions may include; crown land, land required for POS within an approved statutory framework, or privately owned single lots adjacent to existing POS.	5.2.1. Utilising funds raised through the transfer process and funds collected through cash-in-lieu, the City needs to consider strategic acquisitions for sports space. It is noted that not all the sports space requirements will be achievable through the future subdivision of Wattle Grove South and Forrestfield North urban growth areas. The acquisition of sports space to utilise the timeline schedule in Section 4.3 Observations (Sports Space) as a guideline.	Ongoing. The acquisition of sports space to utilise the timeline schedule in Section 4.3 Observations (Sports Space) as a guideline.	Strategic Planning / Community Development
5.3. The City to develop master plans for Neighbourhood, District and Regional Level reserves identified in this Strategy and Community Facilities Plan as funding and resources allow.	5.3.1. Utilising this Strategy as an overarching authority, master plans for all District and Regional level POS reserves are to be prepared. Master planning to occur for Neighbourhood level reserves identified in the Community Facilities Plan 2011 or rated a C or D in this Strategy. Neighbourhood level reserves not identified for master planning to be reviewed as part of the Community Facilities Plan 2018 and Strategy review. Master plans to be reviewed periodically every 10 years. It is noted that a master plan has already been completed for Hartfield Park 2011 and Ray Owen Reserve 2015, and commenced for Stirk Park and Maida Vale Recreation Reserve. Scott Reserve have been identified for	As per Community Facilities Plan. Master Plans reviewed every 10 years.	Community Development

	master planning in the Kalamunda Achieving Corporate Business Plan 2017-2023 and Community Facilities Plan 2011.		
	5.3.2. Community Facilities Plan 2018 to review Community Facilities Plan 2011 and align with Action 5.3.1.	Short Term	Community Development
	5.3.3. Any Master Planning to consider implementation of synthetic turf.	To be considered at master planning stage	Community Development
	5.3.4. Any Master Planning / Community Facilities Plan in the Foothills to consider incorporating a swimming pool / aquatic centre. In particular a review of the Hartfield Park Master Plan as the most appropriate location subject to appropriate funding.	To be considered at master planning stage	Community Development
5.4. Identify opportunities to create formal and attractive key strategic links between POS and Regional Reserves and popular destinations and links.	<p>5.4.1. A project specific brief is to be prepared to create attractive, formal and easily identifiable and traversable links between Stirk Park and the following key strategic destinations and links:</p> <ul style="list-style-type: none"> ▪ Zig Zag ▪ Bibbulmun Track ▪ Old Railway Heritage Trail ▪ Kalamunda District Activity Centre <p>It is noted that work has already been completed to link the Kalamunda Activity Centre with the Bibbulmun Track. The Kalamunda Activity Centre Plan which work has already commenced, to investigate opportunities for linking all the sites.</p>	Short Term	Strategic Planning

